

Housing Funding Support Requests

City Council Action Review September 13, 2021



BRIEFING OBJECTIVES

- HOUSING TRUST FUND OVERVIEW
 - Bond Referendum History & Current Balance
- REQUEST FOR PROPOSALS
 - RFP Schedule & Community Participation
 - Evaluation & Approval Process
 - Development Proposals & Staff Recommendations
- NEXT STEPS





HOUSING TRUST FUND OVERVIEW

- Provides gap financing to both non-profit and for-profit developers for affordable housing throughout the City
- Includes developer application for North Carolina Low Income Housing Tax Credits (LIHTC)
- At least 20% of the units must be targeted to 30% AMI Households
- Always includes a long-term deed restriction to preserve affordability













HOUSING TRUST FUND ALLOCATIONS

| Housing Trust Fund | | |
|--------------------|---------------|--|
| 2002 | \$10,000,000 | |
| 2003 | \$20,000,000 | |
| 2004 | \$15,000,000 | |
| 2006 | \$10,000,000 | |
| 2008 | \$10,000,000 | |
| 2010 | \$15,000,000 | |
| 2014 | \$15,000,000 | |
| 2016 | \$15,000,000 | |
| 2018 | \$50,000,000 | |
| 2020 | \$50,000,000 | |
| Total | \$210,000,000 | |



HOUSING TRUST FUND CURRENT BALANCE

| Housing Trust Fund Balance | | | |
|--|--|---------------|--|
| 2018 -2020 | 2018 -2020 Bond Allocation / Carryover \$51,387,400* | | |
| | 4% LIHTC Developments | | |
| April 2021 | Non-LIHTC Developments | (\$3,130,000) | |
| | 9% LIHTC Developments | (\$2,480,000) | |
| July 2021 NOAH Development (Pines on Wendover) | | (\$1,050,000) | |
| Housing Tru | Housing Trust Fund Beginning Balance | | |

^{*}Net \$3M set-aside for Brookhill



2020 ENHANCEMENTS

- The Housing Trust Fund RFP Targets were updated as recommended by the Housing Task Force (2020)
- Encourage additional affordable Homeownership opportunities for low-tomoderate income households

Targets:

- New construction of affordable rental housing, including supportive housing
- New construction of affordable for-sale housing
- Preserve affordable housing, including NOAHs and supportive housing

RECAP - HOUSING TRUST FUND RFP SCHEDULE

Joint HTF / CHOIF Request for Proposal (RFP) schedule:

| Milestone | Dates |
|---------------------------------|--------------------|
| Release RFP | July 9, 2021 |
| Proposal Submission Deadline | August 9, 2021 |
| Sketch Plan Application Meeting | By August 20, 2021 |
| Market Study Due Date | August 31, 2021 |
| Final Planning Support Letter | September 6, 2021 |
| City Council Briefing | September 13, 2021 |
| City Council Approval* | September 27, 2021 |

^{*}Council vote must occur prior to state's October 1st LIHTC application deadline

- 4% LIHTC allocations are awarded in January 2022
- Projects involving state housing bonds will require subsequent Council action



COMMUNITY PARTICIPATION

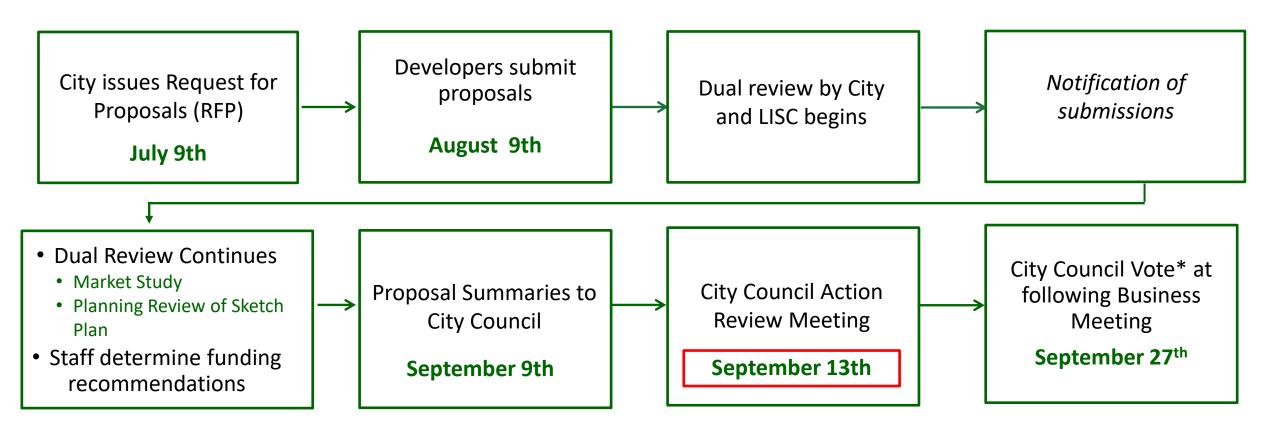
- To ensure community participation, the City requires developers seeking bondfunded housing support to inform and seek community input, specifically including those who advocate for or are personally impacted by displacement and homelessness.
 - Developers must host community meetings to:
 - Share information about proposed development
 - Address questions from residents who live in the immediate area
 - Meeting invitations must include:
 - Property owners within 300 feet
 - Neighborhood Organizations within one mile
 - Affordable housing stakeholders

City of Charlotte



HOUSING TRUST FUND PROCESS

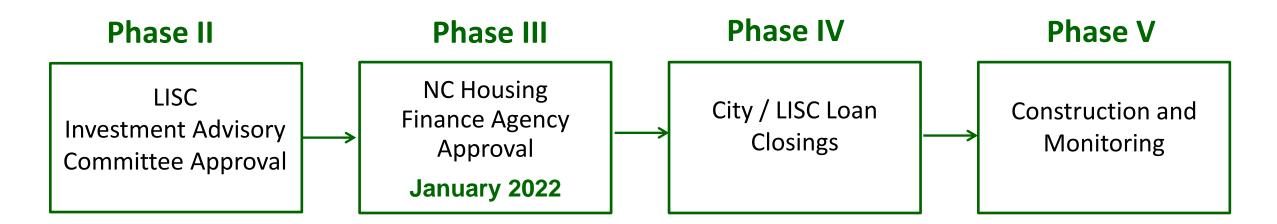
Phase I



^{*}Council vote must occur prior to state's October 1st LIHTC application deadline



HOUSING TRUST FUND PROCESS





HOUSING TRUST FUND EVALUATION CRITERIA

I. City Policies

- Number of years affordable
- Neighborhood displacement and revitalization

II. Development Strength

- Number of affordable units
- Income: 80% or less Area Median Income (\$66,800)
- Use of Project Based Vouchers

III. Developer Experience

- Developer track record
- Property Management

IV. Financial Strength

- Leverage of city funds
- City investment per unit

V. Market Study Review

- Proposed site
- Impact in the community
- Demand and capture rate

VI. Community Engagement

 Convene at least two community meetings to address proposed development

VII. Site Score

- Proximity
- Access
- Change
- Diversity



SUSTAINABILITY AND GREEN BUILDING ENERGY EFFICIENCY REQUIREMENTS

- All proposed developments utilizing LIHTCs must comply with Energy Star standards set forth by the North Carolina Housing Finance Agency's Qualified Allocation Plan
- Developments must incorporate green building techniques including but not limited to:
 - Use of Energy Efficiency and Energy Star rated appliances
 - Sustainable site planning
 - Safeguarding water quality and water efficiency
 - Use of environmentally friendly materials and resources
 - Adherence to all Environmental Protection Agency guidelines and regulations

ENERGY STAR



AFFORDABLE HOUSING LOCATION GUIDELINES

Four Scoring Criteria:

- **1. Proximity** proximity of site to transit options and amenities
- **2. Income Diversity** to what extent does the development contribute to creating vibrant, mixed-income communities
- **3.** Access a measure of jobs easily accessed from the development site
- **4. Change** the level of displacement risk indicated by real estate market activity in historically lower income neighborhoods

Location Guidelines apply to:

- All 4% LIHTC projects
- Multi-family developments with 24 or more units

• Exemptions:

- 9% LIHTC deals
- Senior and special needs developments
- Multi- family with less then 24 units
- Single-family
- Naturally Occurring Affordable Housing



REVIEW TEAM

Zelleka Biermann: City of Charlotte Housing & Neighborhood Services (underwriter)

Ralphine Caldwell: Charlotte LISC Executive Director

Tiffany Durr: LISC National Underwriter

Albert Rusty Mills: Charlotte LISC Senior Program Officer (underwriter)

Miles Vaughn: City of Charlotte Housing & Neighborhood Services (underwriter)

Pamela Wideman: City of Charlotte Housing & Neighborhood Services Director



REVIEW APPROACH & GUIDING PRINCIPALS

| Approach | Dual Review Process Housing & Neighborhood Services staff LISC staff Data Driven |
|---------------------------|--|
| Guiding Principals | Create mixed-income developments in areas of high opportunity Achieve long-term affordability Maximize leverage of available resources Housing Trust Fund Charlotte Housing Opportunity Investment Fund Public/Private Owned Land Low-Cost Debt Project-Based Housing Vouchers State and federal resources |



HTF/CHOIF RECOMMENDATIONS

| | Development | Туре | Affordable Units | HTF Request | CHOIF Request |
|---|-----------------------------|-----------|---------------------|--------------|------------------|
| 1 | Aldersgate | 4% | 136 | \$2,992,000 | \$3,000,000 |
| 2 | Ballantyne Seniors | 4% | 82 | \$4,000,000 | - |
| 3 | Galloway Crossing | 4% | 78 | \$2,496,000 | - |
| 4 | Eight and Tryon | 4% | 106 | \$3,200,000 | - |
| 5 | Historic Nathaniel Carr | 4% | 120 | \$2,200,000 | \$2,000,000 |
| | TOTAL 4% PROPOSALS | | 522 | \$14,888,000 | \$5,000,000 |
| | | | | | |
| 1 | Maple Way Apartments | NOAH | 60 | \$1,400,000 | \$1,550,000 |
| 2 | Shamrock Gardens Apartments | NOAH | 265 | \$6,000,000 | \$6,400,000 |
| 3 | Bishop Madison Homes | Ownership | 10 | \$320,000 | - |
| 4 | Druid Legacy Homes | Ownership | 22 | \$704,000 | - |
| | TOTAL PROPOSALS | | 357 | \$8,424,000 | \$7,950,000 |
| | | | | | |
| | TOTAL ALL PROPOSALS | | 879 | \$23,312,000 | \$12,950,000 |



HTF/CHOIF RECOMMENDATIONS - SUMMARY

| # | Development Type | Units | HTF Request | Average City Per- Unit Investment | CHOIF Request |
|---|---------------------|-------|--------------|--------------------------------------|---------------|
| 5 | 4% LIHTC | 522 | \$14,888,000 | \$28,521 | \$5,000,000 |
| 2 | Homeownership | 32 | \$1,024,000 | \$32,000 | - |
| 2 | NOAH | 325 | \$7,400,000 | \$22,769 | \$7,950,000 |
| | TOTAL PROPOSALS | 879 | \$23,312,000 | \$26,521 | \$12,950,000 |



AFFORDABLE UNIT SUMMARY – RECOMMENDED PROPOSALS

| AMI | # Units | % |
|-------------|---------|------|
| 30% | 226 | 26% |
| 50% | 104 | 12% |
| 60% | 321 | 36% |
| 80% | 228 | 26% |
| Total Units | 879 | 100% |





Aldersgate Apartments
District 1
3900 Shamrock Drive
Laurel Street Residential, LLC

TYPE: 4% LIHTC / Senior & Family

FINANCIAL SUMMARY

| \$2,992,000 |
|-----------------|
| \$3,000,000 |
| \$22,000 |
| \$27,106,636 |
| No |
| 30 |
| 1:8 |
| \$415 - \$1,445 |
| |

| < 30% | 39 |
|-------------|-----|
| 31-50% | 39 |
| 51-60% | 33 |
| 61-80% | 25 |
| 81 -120% | - |
| Total Units | 136 |





Ballantyne Senior Apartments
District 7
15201 Ballancroft Parkway
Laurel Street Residential

TYPE: 4% LIHTC / Senior

FINANCIAL SUMMARY

| HTF Request | \$4,000,000 |
|--------------------------|-----------------|
| CHOIF Request | |
| City Investment Per Unit | \$48,780 |
| Total Development Cost | \$17,428,718 |
| Project Based Voucher | No |
| Affordability Period | 40 |
| Leverage Ratio | 1:3 |
| Rent Range | \$420 - \$1,440 |

| AMI | # UNITS |
|-----|---------|
| | |

| < 30% | 17 |
|-------------|----|
| 31-50% | - |
| 51-60% | 48 |
| 61-80% | 17 |
| 81 -120% | - |
| Total Units | 82 |





Eight and Tryon
District 1
426 North Tryon Street
Horizon Development Properties
(INLIVIAN)

TYPE: 4% LIHTC / Family

FINANCIAL SUMMARY

| HTF Request | \$3,200,000 |
|--------------------------|-------------------|
| ' | 75,200,000 |
| CHOIF Request | |
| City Investment Per Unit | \$30,189 |
| Total Development Cost | \$28,416,221 |
| Project Based Voucher | Yes |
| Affordability Period | 40 |
| Leverage Ratio | 1:8 |
| Rent Range | \$1,078 - \$1,617 |

| < 30% | 32 |
|-------------|-----|
| 31-50% | - |
| 51-60% | 37 |
| 61-80% | 37 |
| 81 -120% | - |
| Total Units | 106 |





Galloway Crossing District 5 8300 East W. T. Harris Boulevard The Woda Group, Inc.

TYPE: 4% LIHTC / Senior

FINANCIAL SUMMARY

| HTF Request | \$2,496,000 |
|--------------------------|-----------------|
| CHOIF Request | |
| City Investment Per Unit | \$32,000 |
| Total Development Cost | \$16,069,514 |
| Project Based Voucher | No |
| Affordability Period | 30 |
| Leverage Ratio | 1:5 |
| Rent Range | \$420 - \$1,075 |

| < 30% | 16 |
|-------------|----|
| 31-50% | - |
| 51-60% | 39 |
| 61-80% | 23 |
| 81 -120% | - |
| Total Units | 78 |





Historic Nathaniel Carr
District 3
2498 West Boulevard
The Paces Foundation, Inc.

TYPE: 4% LIHTC / Senior

FINANCIAL SUMMARY

| \$2,200,000 |
|-----------------|
| \$2,000,000 |
| \$18,333 |
| \$28,160,665 |
| No |
| 30 |
| 1:12 |
| \$404 - \$1,426 |
| |

| < 30% | 24 |
|-------------|-----|
| 31-50% | - |
| 51-60% | 66 |
| 61-80% | 30 |
| 81 -120% | - |
| Total Units | 120 |





Current Conditions



After Proposed Renovations

Maple Way Apartments
District 5
1012 McAlway Road
Ascent Housing, LLC
Housing Impact Fund

TYPE: NOAH / Family

FINANCIAL SUMMARY

| HTF Request | \$1,400,000 |
|--------------------------|---------------|
| CHOIF Request | \$1,550,000 |
| City Investment Per Unit | \$23,333 |
| Total Development Cost | \$7,511,000 |
| Project Based Voucher | Yes |
| Affordability Period | 20 |
| Leverage Ratio | 1:4 |
| Rent Range | \$675 - \$900 |

| ΔMI | # UNITS |
|-----|---------|

| < 30% | 18 |
|-------------|----|
| 31-50% | 12 |
| 51-60% | 18 |
| 61-80% | 12 |
| 81 -120% | - |
| Total Units | 60 |









Shamrock Gardens Apartments District 1 3779 Michigan Avenue Ascent Housing, LLC Housing Impact Fund TYPE: NOAH / Family

FINANCIAL SUMMARY

| HTF Request Acquisition | \$6,000,000 |
|--------------------------|---------------|
| CHOIF Request | \$6,400,000 |
| City Investment Per Unit | \$22,642 |
| Total Development Cost | \$26,569,500 |
| Project Based Voucher | No |
| Affordability Period | 20 |
| Leverage Ratio | 1:3 |
| Rent Range | \$450 - \$600 |

| AMI | # UNITS |
|----------|-----------|
| , ,,,,,, | <i></i> • |

| < 30% | 80 |
|-------------|-----|
| 31-50% | 53 |
| 51-60% | 80 |
| 61-80% | 52 |
| 81 -120% | - |
| Total Units | 265 |









Bishop Madison Homeownership District 2 1947 Bishop Madison Lane Urban Trends Real Estate, Inc.

TYPE: Homeownership

FINANCIAL SUMMARY

| \$320,000 |
|-----------------|
| |
| \$32,000 |
| \$2,375,210 |
| No |
| 15 |
| 1:6 |
| \$260K - \$275K |
| |

| < 30% | - |
|-------------|----|
| 31-50% | - |
| 51-60% | - |
| 61-80% | 10 |
| 81 -120% | - |
| Total Units | 10 |





Druid Hills Legacy Duet Homes
District 2
Eleven parcels in the Druid Hills Neighborhood
DreamKey Partners, Inc.

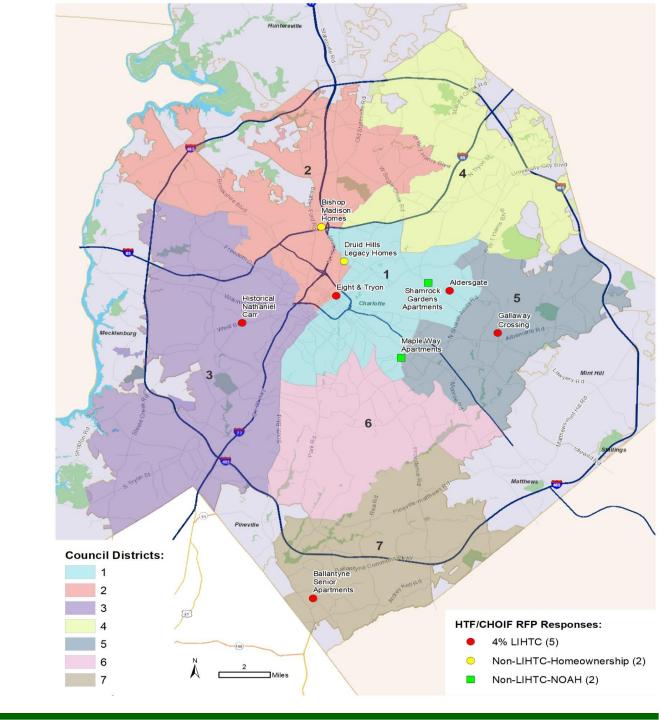
TYPE: Homeownership

FINANCIAL SUMMARY

| HTF Request | \$704,000 | |
|--------------------------|-----------------|--|
| CHOIF Request | | |
| City Investment Per Unit | \$32,000 | |
| Total Development Cost | \$4,983,870 | |
| Project Based Voucher | No | |
| Affordability Period | 15 | |
| Leverage Ratio | 1:6 | |
| Sales Price Range | \$209K - \$250K | |

| < 30% | - |
|-------------|----|
| 31-50% | - |
| 51-60% | - |
| 61-80% | 22 |
| 81 -120% | - |
| Total Units | 22 |

RFP DEVELOPMENT REQUESTS



HOUSING TRUST FUND BALANCE - RECAP

| Housing Trust Fund Balance | | |
|--------------------------------------|--------------|--|
| Housing Trust Fund Beginning Balance | \$32,727,400 | |
| Less 4% LIHTC Developments | \$14,888,000 | |
| Less Non-LIHTC Developments | \$8,424,000 | |
| Housing Trust Fund Remaining Balance | \$9,415,400 | |

HOUSING TRUST FUND

September 27
Council Approval

LIHTC Submittals & Approval

Financial Closings

Design & Permitting Review / Approvals

Units Delivered