



CHARLOTTE

City Council Committees

Chair Updates

May 10, 2021

Committee	Page #
Budget and Effectiveness	1
Great Neighborhoods	2
Intergovernmental Relations	4
Safe Communities	5
Transportation, Planning, & Environment	7
Workforce & Business Development	10

In addition to the Committee report outs, meeting materials and summaries can be viewed on the City website at:

<https://charlottenc.gov/citycouncil/committees/Pages/default.aspx>

Committee Members: Ed Driggs (Chair), Julie Eiselt (Vice Chair), Dimple Ajmera, Malcolm Graham, and Renee Johnson

Committee Purpose Statement: The committee reviews and recommends policies to ensure the city has a strong and sustainable financial plan and maintains operational efficiency and effectiveness.

Committee Chair Update: Since the last Strategy Session, the committee did not meet.

Current referrals:

Topic	Policy Question
Census Data and Redistricting Considerations	What should our decision-making framework be for assessing census data and plans for redistricting? <i>Charge: Based on delayed release of census data, review and evaluate the city's options for proceeding with or postponing elections. Develop principles and options for redistricting and decision-making available under the law for consideration by council so the city is prepared for next steps when census data comes in. (made Feb 8, 2021)</i>
Citizen Advisory Committee on Governance recommendations	What recommendations from the Citizen Advisory Committee on Governance should be adopted by Council? Committee recommendation made to discuss with full Council options for consideration of four-year staggered terms.
Virtual Meeting Options	Are any updates recommended for full Council's consideration around the provisions for virtual meetings?

Committee Members: Malcolm Graham (Chair), Braxton Winston (Vice Chair), Tariq Bokhari, Julie Eiselt, and Victoria Watlington

Committee Purpose Statement: The committee reviews and recommends policy related to comprehensive initiatives designed to create affordable housing and provide opportunities that align with creating great neighborhoods.

Committee Chair Update: The committee met on April 7, 2021 (all committee members were in attendance) and discussed the following:

Nuisance Abatement – Non-Residential Building Code Update

The Committee reviewed staff recommendations for revisions to the Non-Residential Building Code (NRBC), including:

- Revising civil penalties to accrue at \$100 per day, and
- Updating various standards of fitness including clarifying requirements for:
 - Operable smoke, fire and carbon monoxide detectors,
 - Electrical systems,
 - Doors, ceilings and joists,
 - Wall and ceiling coverings for extended stay businesses, and
 - Upkeep of existing ventilation and cooling systems.

MOTION AND VOTE The Committee voted to move the recommendations forward to full Council for review (4:1 in favor with Council members Bokhari, Eiselt, Graham and Watlington voting in favor, Council member Winston opposed).

City Council received an update of these recommendations at the April 26th Action Review meeting. On May 10th, Council will hold a public hearing to receive comments on the proposed revisions. Council will be asked to consider the revisions and vote at the May 24th business meeting.

The Great Neighborhoods Committee will continue to examine nuisance abatement to address criminal activities occurring at commercial properties, and particularly along the Opportunity Corridors, where these activities impact community safety and quality of life and result in numerous calls for service. CMPD will join the Committee to lead this discussion at a future meeting.

Charlotte Future 2040 Comprehensive Plan – Anti-Displacement

Following the March 22nd Public Hearing on the draft Charlotte Future 2040 Comprehensive Plan, the Great Neighborhoods Committee was charged with recommending integration of existing and relevant City anti-displacement policies and programs and considering new policies and programs to protect vulnerable communities from displacement.

The Mayor was in attendance and encouraged staff to listen and hear the policy direction from the Committee and explore how to make it happen within the Plan framework.

The Committee recommended enhancements to the Plan for consideration, including

- Stronger language for public investments in homeownership opportunities,
- Properly addressing stormwater as we continue to develop areas,
- Allowing duplex and triplex housing units in all place types, instead of all lots where single-family is allowed,

- Creating a new zoning designation that allows for duplex/triplex flexibility on single-family lots,
- Being strategic about acquiring properties for affordable housing development,
- Advocating for inclusionary zoning through enabling legislation at the state level, and
- Acknowledging in the Plan when items are aspirational, such as Community Benefit Agreements.

MOTION AND VOTE. Council member Watlington made a motion to send the recommendations to Planning Design & Development staff for input and consideration. Council member Graham seconded the motion. The motion was approved 4:1 (Council members Bokhari, Eiselt, Graham and Watlington voted in favor of the motion; Council member Winston opposed).

Next Meeting: The next meeting is scheduled for June 16, 2021 at 12 p.m.

Current Referrals:

Topic	Policy Question
Nuisance abatement	What should the city's policy for addressing opportunities, challenges, and consequences in conducting nuisance abatement for residents be with consideration of mitigating any resultant housing displacement? <i>The Great Neighborhoods Committee discussed this at their September and November 2020 committee meetings and directed staff to review the Non-Residential Building Code (NRBC) to address nuisance abatement at commercial properties. Review of the NRBC has been completed and was voted out of Committee at the April 7, 2021 meeting. Council will host a public hearing on the proposed revisions to the NRBC on May 10, and will consider the revisions and vote at the May 24th business meeting.</i>
Charlotte Future 2040 Comprehensive Plan – Anti-displacement	Recommend integration of existing and relevant City anti-displacement policies and programs and consider new policies and programs to protect vulnerable communities from displacement. <i>The Committee recommended enhancements to the Plan at the April 7, 2021 meeting.</i>

Committee Members: Tariq Bokhari (Co-Chair), Braxton Winston (Co-Chair), Larken Egleston, and Matt Newton

Committee Purpose Statement: The committee reviews and recommends intergovernmental relations policies and relationship-building activities in the state and federal legislative and executive branches.

Committee Chair Update: Since the last Strategy Session, the committee met on April 19 and discussed the following:

The committee received a staff presentation on the work of the NC General Assembly and covered issues including recent pandemic related measures passed by the General Assembly, potential statewide bond referendum, municipal elections schedule, homebuilder requested legislation addressing middle housing types and the issues addressed in the City's 2021 State Legislative Agenda. The work of the General Assembly is kicking into higher gear as the House and Senate will be working to pass legislation in advance of the May 13 Crossover date, which is the date when most legislation must be out of its house of origin or it will be ineligible for further consideration in this biennium. The Senate is expected to release their 2021-2023 State Budget proposal in the next few weeks that will have to be enacted by both the House and Senate prior to being sent to the Governor for his consideration, which typically occurs in mid- to late-June. Later in the year, the NC General Assembly will have to redistrict NC General Assembly House and Senate districts and US House of Representatives districts in North Carolina. The State received a fourteenth House seat as a result of the 2020 US Census.

The committee received a presentation on the work of the US Congress and covered issues that are identified in the City's 2021 Federal Legislative Agenda. With respect to a federal package addressing infrastructure, it is not expected that any legislation would be ready for passage until late summer or early fall. Staff reviewed project requests that were made to Congresswoman Adams' Office for federal funding to expand the cure violence program, procure battery electric buses, install streetlighting on portions of the high injury network in the city and construct a shared use path in the University City area of Charlotte.

Next Committee Meeting

The next committee meeting is scheduled for May 17.

Current Referrals: none outstanding

Committee Members: Larken Egleston (Chair), Dimple Ajmera, Renee Johnson, Greg Phipps, and Victoria Watlington

Committee Purpose Statement: The committee reviews and recommends policies to make neighborhoods safe, healthy and inclusive; including policing, fire protection, and the environment.

Committee Chair Update: Since the last Strategy Session, the Committee met on April 6 and on May 4, 2021 and discussed the following:

April 6 Meeting

Julia Martin, with the City Manager's Office, noted Cure Violence was one of five pillars identified in the Framework to Address Violence which Council adopted in March 2020. She acknowledged the County's programming and funding partnership. Federico Rios, Assistant Director, Office of Equity, Mobility and Immigrant Integration, announced that Youth Advocate Programs was selected as the community-based organization that will launch the initiative. They anticipate launching efforts to reduce violent crime in late spring in the Beatties Ford Road and LaSalle St. area. There will be six staff members operating in Charlotte (1 site supervisor, 2 outreach workers and 3 violence interrupters). Cure Violence will provide technical assistance to the community-based organization the remainder of the first year.

Deputy Chief Stella Patterson shared that there was a total of 401 search warrants served in 2019 and 398 in 2020. In 2019, the 80 dynamic warrants served represented 20% of the total warrants and 17% (60) of total warrants in 2020. Most of the dynamic warrants were served from 3 pm to 8 pm.

Chief Jennings reported that as of April 6, CMPD scored 5.5 of 12 possible points. They have reached an impasse and their work with Campaign Zero has concluded. No credit was given for:

- Include "verifiable exigent circumstances" which would require proof that the situation was so high risk and that there was an imminent threat to someone's life, warrant restrictions had to be modified.
- Minimum of 30 seconds for occupant to respond/open the door before entering.
- No flashbangs, stuns, distraction devices or others unless "verifiable exigent circumstances" exist.
- No nighttime raids – execution of all search warrants conducted between 9 a.m. and 7 p.m.
- Restitution – Shall be made to any owner of a resident that experienced damaged or destroyed property.

Betty Coulter, Chief Risk Manager, Finance Dept., reported that they handle all claims in a standard fashion according to policy. There is not a specific policy that addresses claims for damage during the serving of a search warrant. They must determine if the warrant was served according to CMPD's written policy to know if they are legally liable. If it is determined that the City is legally liable to pay, then they will. Ms. Coulter noted that the City receives approximately 250-300 claims per month. Less than 2% of damage claims result from a search warrant.

Chief Jennings reported that CMPD is following national trends and using the criminal intelligence unit to monitor hate crimes. He has met with the Asian Chamber of Commerce and they are engaged in outreach with the Asian community, religious organizations and businesses.

A campaign to address drag racing began in October 2020, in partnership with the Sheriff's office, highway patrol and other jurisdictions around Charlotte. There have been 3500 citations written since the campaign began. Additionally, there have been 2500 traffic stops within that time frame. Some ordinances in the state statute are being used to determine if it's an arrestable offense (prearranged is a Class I misdemeanor, or a Class 2

misdemeanor if someone challenges someone at a light).

May 4, 2021 Meeting:

A report was provided by the Strategy and Budget Office on current initiatives, benchmark data, and considerations for baseline information as the Committee considers options for partnering on the development of a Family Justice Center in Mecklenburg County. Recommendations and next steps from the report included to collaborate with Mecklenburg County and the other municipalities within the county to determine current issues, models in place, opportunities for streamlining services, and assess participation options for a Family Justice Center in Mecklenburg County. To further flesh out the needs and best options available, several considerations were outlined:

- Continue to collaborate with the county, community partners, and other local municipalities on the Survivors' Resource Center, utilize data and metrics to review the Center's impact on violence reduction, and explore expansion options when capacity of the current service model and facility is no longer feasible to meet the community's needs.
- Request additional supporting documentation for the rationale (i.e. rationale for 100,000 sq. ft. building) to support the intended use of the requested funds, and the analysis of alternative facility options considered.
- Review available spaces with consideration of accessibility and confidentiality/client comfort in being able to discreetly access facility when needed.
- Assess City Council's prioritization of a Family Justice Center compared to other community initiatives.
- Work with Mecklenburg County to continue reviewing options for increasing collaboration across all service providers, with a particular focus on capitalizing on lessons learned through the current COVID pandemic for methods to increase access to services apart from just co-locating services.

Committee discussion included the need for clarification on the current funding request of the city, clarification of roles of city, county and towns in ownership and operation of the Family Justice Center and additional information on the specifics related to the request received from Safe Alliance and other partners and the options considered.

Next Meeting: The next committee meeting is June 1, 2021 at noon to be hosted virtually.

Current referrals:

Topic	Policy Question
Family Justice Center	How would partnering in the establishment of a Family Justice Center in Mecklenburg County advance the City's violence prevention efforts?

Committee Members: Julie Eiselt (Chair), Larken Egleston (Vice Chair), Ed Driggs, Matt Newton and Braxton Winston

Committee Purpose Statement: The committee reviews and recommends policies to implement a comprehensive mobility network and advances strategies to create a livable and connected city that embodies our environmental sustainability and resiliency goals.

Committee Chair Update: Since the last Strategy Session, the committee met on April 19, 2021 and discussed the following:

Charlotte 2040 Comprehensive Plan

Committee Chair Mayor Pro Tem Julie Eiselt gave a brief overview of the 2040 Comp Plan. The Plan is an overarching vision for how the city will grow over the next 20 years. It addresses key growth challenges around housing, transportation, environment, arts and culture. It is an aspirational advisory land use plan that guides how we think about growth and development. The Comp Plan seeks to establish a vision for our community and strengthen the relationship with a linkage to key implementation tools like the Unified Development Ordinance (UDO), which will provide for more predictability and transparency for residents and businesses and developers. The plan includes some very bold ideas challenging how we plan for the future growth we know is coming in the future. This Plan introduces new tools for providing infrastructure to support that growth; and outlines a process of continued engagement with the community as we implement the plan after its adoption with place type mapping and the UDO. This work will evolve over time and is a vision to be evaluated on an annual basis and updated every four years.

The Plan is currently in the phase of Council Committee work sessions on key plan topics. The next phase is the 2nd draft of the plan to be released for public review in response to comments received, and finally in June, Council consideration of final plan adoption.

To date over 650 comments have been received and commented on by staff and that spreadsheet can be view on the CLT2040 website <https://www.cltfuture2040plan.com/>

The purpose of presenting at the Council Committee work sessions is to continue important discussions related to the Plan as we work towards a final plan document, to create understanding and clarity of key topics related to the Plan within the community and among Council Members, and to identify programs and policies to be reviewed or researched for consideration, independent of the 2040 Comprehensive Plan.

The three questions reviewed by the Committee included:

1. What is the neighborhood diversity and inclusion goal intending to solve and are there other ways to accomplish these objectives?
2. Understanding the 10-minute neighborhood application
3. Process to resolving conflicting policies (policy prioritization)

1. Neighborhood Diversity and inclusion:

Taiwo Jaiyeoba presented the first question on Neighborhood Diversity and Inclusion; there are multiple objectives to this goal; it's not just about housing affordability, it is also about lifecycle housing, as well as equitable development. It's about allowing more housing types in traditional single-family zoning districts to encourage housing diversity everywhere in our community. The Plan will strive for all neighborhoods to have a diversity of housing options by increasing the presence of middle density housing (duplexes, triplexes, fourplexes, townhomes, accessory dwelling units and other small footprint housing types) and ensure land use regulations allow for flexibility in creation of housing within existing neighborhoods.

Neighborhood 1 Place Types; the objective is not to eliminate single family-housing, it is still a part of the plan. There are Ten neighborhood place types, Neighborhood 1 and Neighborhood 2 are predominately residential place types. Neighborhood 1 place type will continue to have single family housing, but will also allow different housing products, single-family house is still the predominant use.

How will this work? In policy 2.1 reference is made to conformance to setbacks, heights, and conformance to size of front and side yards. This is going on today when we look at areas of the city where there are these types of plex units, currently we don't have enough of these units due to limitations in where they can be, (mostly corner lots) today there are less than 20 days of inventory of housing on the market.

Neighborhood diversity offers a range of building types, increases workforce/affordable housing options, overcomes inequities and creates more inclusive neighborhoods, allows for compact development and increases aging in place opportunities (lifecycle housing).

During the Great Neighborhoods Committee meeting it was requested for staff to revise the language in Policy 2.1 regarding lots, place types, equitable growth framework metrics and measures and incorporate the changes into the Comprehensive Plan.

Currently, policy 2.1 has duplex and triplex housing units on all lots but does not include references to place types and equitable growth framework. The change proposed will address having duplexes and triplexes in all place types. This was proposed during the Great Neighborhoods Committee meeting. It will be in our place types but driven by the community over the next six months after the approval of the Plan. We will still have neighborhood diversity in all place types subject to community place types mapping process, and consistent with the metrics and measures that we have in the plan's Equitable Growth Framework. We will add a note to policy 2.1 which addresses conformance with the United Development Ordinance (UDO) with regards to setbacks, height, etc. There will also be changes regarding addressing not being applicable to areas with deed restrictions and covenants and protect vulnerable residents from displacement. It should be understood that these changes still have to go through the Planning Commission/Planning Committee since they are the legally required body to make a recommendation to Council. This will come back to Council for their review in the second draft.

2. 10-Minute Neighborhoods:

Alysia Osborne reviewed that the 10-Minute Neighborhoods is an idea about how households have access to essential goods and services within an easy walk, bike or public transit trip. The 10-minute neighborhood represents the time it takes a person to walk a half mile, today a lot of our neighborhoods are 10-minute neighborhoods. We want to be more intentional creating that same type accessibility throughout Charlotte in our Transit Oriented Districts (TOD) adopted by Council in 2019. The goal is to have three major components; housing density that talks about residents living in close proximity to essential goods and services. Not only should that density occur as we grow, we need to make sure there is infrastructure to support the growth and density such as sidewalks and bike lanes that are fundamental to residents' safety. We also need to provide destinations that connect people to those essential goods and services, jobs, education and opportunity.

Benefits of the 10-Minute neighborhood are health, encouraging residents to be active in their daily commute and errands, creating a healthier and more active lifestyle. It helps our environment by reducing dependency on personal vehicles, reducing greenhouse gas emissions which helps and supports the goals in our Strategic Energy Action Plan. The 10-Minute neighbor also helps economic impact to residents, many of our residents housing cost are transportation cost and reducing the number of trips people have in a car essentially helps residents to save money on transportation cost.

Charlotte's walk score is 26, we rank 49th on the list of most walkable large cities in America, coming in lower than some of our other cities in North Carolina such as Raleigh, Greensboro, Durham, Austin and Atlanta. However, many

of our neighborhoods have higher walk scores; Fourth Ward, Second Ward, Third Ward, Cherry and Dilworth have the best walk scores in the city. Many of the recommendations within the Plan replicate citywide those elements and infrastructure, like sidewalks and connections to goods and services, in those neighborhoods that make them a good walk score neighborhood.

The Equitable Growth Framework is the glue that puts this together, it helps us to understand where the areas of greater need are and it assigns metrics to the goals we want to achieve.

3. Process for resolving conflicting policies within the Plan

Taiwo Jaiyeoba discussed competing interest in the Plan, for example the desire for greater density while also addressing traffic congestion, parks and tree canopy, and the provision of Affordable Housing and yet requesting additional amenities. We have talked about recommendations that are not currently applicable without legislative changes that need legislative support, more of this will be addressed at the Workforce and Business Development Committee Meeting. The Unified Development Ordinance (UDO) will help resolve the areas of competing interest.

Laura Harmon reviewed what is being done in developing the UDO to address competing interest. Staff is working on developing Context-based standards that reflect the different priorities, not a one size fit all approach. Flexibility is being built into development standards to minimize conflicts. For example, where there might be conflicts between preservation of a tree and a curb line, flexibility is being built in to anticipate that and address it without having to go through a rigorous process. There are already existing conflict resolution tools being used, such as Alternative Compliance and Exception Zoning, as needed.

MOTION: Committee Chair Mayor Pro Tem Eiselt recommended directing staff to come up with a proposed modification for Policy 2.1 Motioned by Driggs/ second by Egleston. Voted upon, motion passed.

Next Meeting: The next committee meeting is May 24, 2021 at 10:30 to be hosted virtually.

Current Referrals:

Topic	Policy Question
2040 Comprehensive Plan	What planning and development components are critical as we shape the future of Charlotte?
Unified Development	What is the holistic approach for development and related considerations and criteria?
Short-term Rentals	What are the options if the city is to regulate short-term rentals?
Mobility Committee Recommendations	What recommendations from the Mobility Committee should be implemented?
Rezoning Process Improvements	What changes are recommended to further enhance our rezoning process to meet the need to increase community engagement? What are the options for zoning decisions to address traffic congestion?
Single-Family Zoning	What is Goal #2 intending to solve and are there other ways to accomplish these objectives?
10-Minute Neighborhood Application Options	Where should 10-minute neighborhoods be applied in Charlotte?
Processes to Resolve Conflicting Policies	How do we resolve areas of conflicts within the 2040 Comprehensive Plan?

Committee Members: Tariq Bokhari (Vice Chair), Dimple Ajmera, Malcolm Graham, Renee Johnson, and Greg Phipps

Committee Purpose Statement: The committee reviews and recommends policies to create a thriving economic climate where businesses are connected to highly skilled talent and technologies.

Committee Chair Update: The committee met on April 21, 2021 and discussed the following:

Charlotte Future 2040 Comprehensive Plan

Mr. Bokhari shared the framework for discussion around the Charlotte Future 2040 Comprehensive Plan and the importance of receiving feedback through the three committees that were tasked with addressing specific topics referred by Mayor Lyles on March 29. Mr. Bokhari also announced virtual Town Hall meetings that were planned with the committee chairs to facilitate and receive public feedback.

The Workforce & Business Development Committee was charged with addressing the following:

Topic	Referral Question
Fiscal/Economic Impact Analysis	<i>When is a fiscal impact analysis/economic impact analysis appropriate for a comprehensive plan vs. Unified Development Ordinance?</i>
Participatory Development Process/Community Benefit Agreements	<i>What are other options for communities to realize benefits of development projects and how can residents participate in the development process?</i>

Assistant City Manager Taiwo Jaiyeoba shared the definitions of the fiscal impact analysis and the economic impact analysis. He also provided the link for the City's website to review additional information on the Charlotte Future 2040 Comprehensive Plan: <https://www.cltfuture2040plan.com>

Fiscal Impact Analysis:

Municipal Focus

Used to understand the financial impacts of land use policies

Typical Evaluation Metrics

- Changes in land use (e.g.: Place Types)
- Difference in fiscal impact is from varying amounts of growth (e.g.: mixture of jobs vs housing)
- Impacts of growth to city fiscal health and services
- Departments impacted by land use decisions
- Fiscal benefits/costs of growth pattern

Economic Impact Analysis:

- Focus on regional economic output (DGP/GRP)
- Used to evaluate specific projects or actions
- Used to compare distinct choices
- Illustrates magnitude of economic impact
- Promotes benefits of support/investment

Guests from the development community were invited to share their perspectives:

Peter Pappas, CEO, Terwilliger Pappas expressed his concerns about the process for the Plan around Council's priorities for housing, economic development and transportation, and asked that the city consider getting the community's buy in on regulatory requirements before the concept is approved, particularly the economic impact analysis and land use planning efforts. Mr. Pappas also recommended the city look at expanding TIG grants to improve infrastructure and a pool to match CIP dollars with larger projects.

Tim Sittema, Crosland Southeast had concerns around housing opportunities and the best approach to keep people from being involuntarily displaced. Mr. Sittema shared his support of data from the Realtors Association and asked that the city look at adopting a state tax credit that parallels with the federal tax credit or some type of incentive to include affordable housing. He wants to see land use mapping in the land use plan and said this needs to be a public/private partnership and asked that developers be included in a more active role.

Mr. Sittema and Mr. Pappas were among a group of developers that submitted a memo to the Mayor & City Council on April 20 to consider their recommendations of their review of the Plan.

Councilmember Bokhari asked the Mayor, committee members, and other councilmembers to share their thoughts/comments around the 2040 Comprehensive Plan:

Graham: Affordability, make sure we don't displace residents in the 2040 Plan.

Phipps: Looking at the concept of affordability, can we find evidence of affordable new duplexes/triplexes in the range of \$274,000? How are we reaching a price point that people can afford? What is the City's role in evaluating community benefits agreements and enforcing them? How will this work for our community and the petitioner?

Johnson: Is it an option to have a developer pool of dollars for future infrastructure improvement, along with a matching support from the City? Can we approve the 2040 Plan in draft form or in stages? How has the process worked in the past with developers?

Winston: Agrees with developers on Small Area Plans to get us closer to community defined goals. There are legitimate concerns we need to address through UDO's.

Ajmera: Have we done an economic impact analysis on any long-range plan like this? Have we responded to developer's comments? Which cities have done community benefits agreements?

Discussions with the committee produced the following feedback:

- What type of analysis can be done to address duplex/triplex affordability?
- Expectations on how developers will work in relation to grocery stores.
- Is it time to address existing policies on sidewalks and trees?
- Community benefits agreements (city, community and developer roles). Is it designed by right to happen or a deal making approach?
- Have we done an economic impact analysis on any long-range plan like this?
- Have we responded to developer's comments?
- Which cities have done community benefits agreements?
- Can the Comprehensive Plan be thinned down to a more focused land use document in the time we have allowable? What's in that scope versus out of that scope? Example, should we be addressing the strategy for directing CIP dollars in a planning document?
- Can the components that remain in the more scoped land use plan be crafted at the appropriate level of detail, more about the outcomes that we want to achieve than the tactical tools by which we will action them? Example, single family zoning being abolished versus enabling density or promoting affordability in all ways possible, versus impact fees.

- Can we designate a threshold for ideas of significance with the potential for unintended impacts of which physical economic analysis must be completed to include affordable housing? Example, removal of single-family zoning in the document? Does it stay in? See what is missing when the analysis is done. Example, sidewalks versus tree ordinances.

In terms of the process, Mayor Lyles asked that staff incorporate thoughtful comments and questions by the committee, the developers as well as public feedback from the Town Hall meetings. She wants to be sensitive to efforts around the community benefits agreements for the developers and community advocacy groups to ensure issues are addressed in an inclusive way in our process. Mayor Lyles also asked that staff combine ideas/recommendations from all three committees.

Next Meeting: The committee will meet again on June 7, 2021 at Noon.

Current Referrals:

Topic	Referral Question
Opportunity Zones and Corridors Policy alignment	Integrate workforce and business development policies within the Opportunity Areas
Workforce Development Plan to reduce high unemployment <ul style="list-style-type: none"> • Workforce development policy (criteria required for when city funding is included) • Strengthening workforce development within Diversion program • Youth Employment Policy 	Identify policy options for the city to reduce unemployment <ul style="list-style-type: none"> • Develop processes to promote workforce development opportunities through city funded programs • Develop options to advance Workforce development in diversion programs (This could apply to all programs from transit to housing). • Recommend a holistic approach from training to job placement for our youth