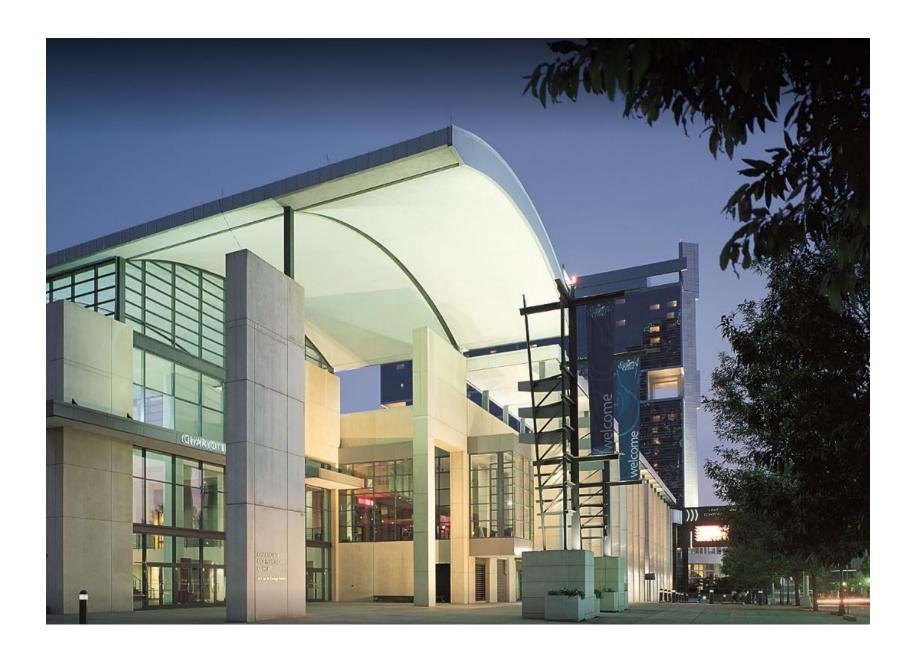
Dinner Meeting Update: Charlotte Convention Center Expansion

Charlotte City Council September 11, 2017



Presentation Outline

- Project Background
- Project Description
- Next Steps





- Convention Center is 22 years old
- Market has evolved
 - Hotels less reliant on convention events
- Meetings industry has evolved
 - Less exhibit focused
 - More meeting focused
 - Higher emphasis on attendee experience





- In 2015 the CRVA engaged Jones Lang LaSalle (JLL) to develop recommendations to improve • competitiveness
- Methodology \bullet
 - Survey responses from 176 meeting planners
 - Meeting planner focus groups
 - One on one meetings with meeting planners and CRVA staff
 - Competitive destination site visits and research
 - Technology expert interviews
- Conclusions lacksquare
 - Enhance meeting experience
 - Increase the amount of breakout space
 - Create pedestrian friendly connection between CCC & Center City
 - Plan for Convention Center Expansion
 - Maximize impact of "One CRVA"
 - Develop a more competitive technology plan



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- Engaged tysdesign to develop Convention Center improvement design concepts ullet
- September 2016 Updated Council on conceptual designs and estimated \$100M+ project cost ۲
- December 2016 tvsdesign selected as design partner by committee made up of members from ulletEngineering and Property Management and CRVA
- In January 2017 Council approved \$1.6M in funding for completion of schematic design ۲
- May 2017 Holder/Edison Foard selected as construction management firm by a committee made ${}^{\bullet}$ up of members of Engineering and Property Management and the CRVA
- July 2017 schematic designs completed ullet



Source of Funding:

- Convention Center Fund, supported by Hospitality Tax revenues •
 - 1% Prepared Food Tax
 - 3% (of 8%) Occupancy Tax
- Fund uses are limited to: •
 - Convention Center
 - Amateur Sports
 - Bank of America Stadium
- Current cost estimates envision completing the two most critical areas of need for the Convention ٠ Center in phase 1 for \$110M
 - Stonewall Breakout Space
 - Pedestrian bridge
- Management & Financial Services has confirmed the Convention Center Fund can accommodate ${}^{\bullet}$ up to \$110M for the expansion

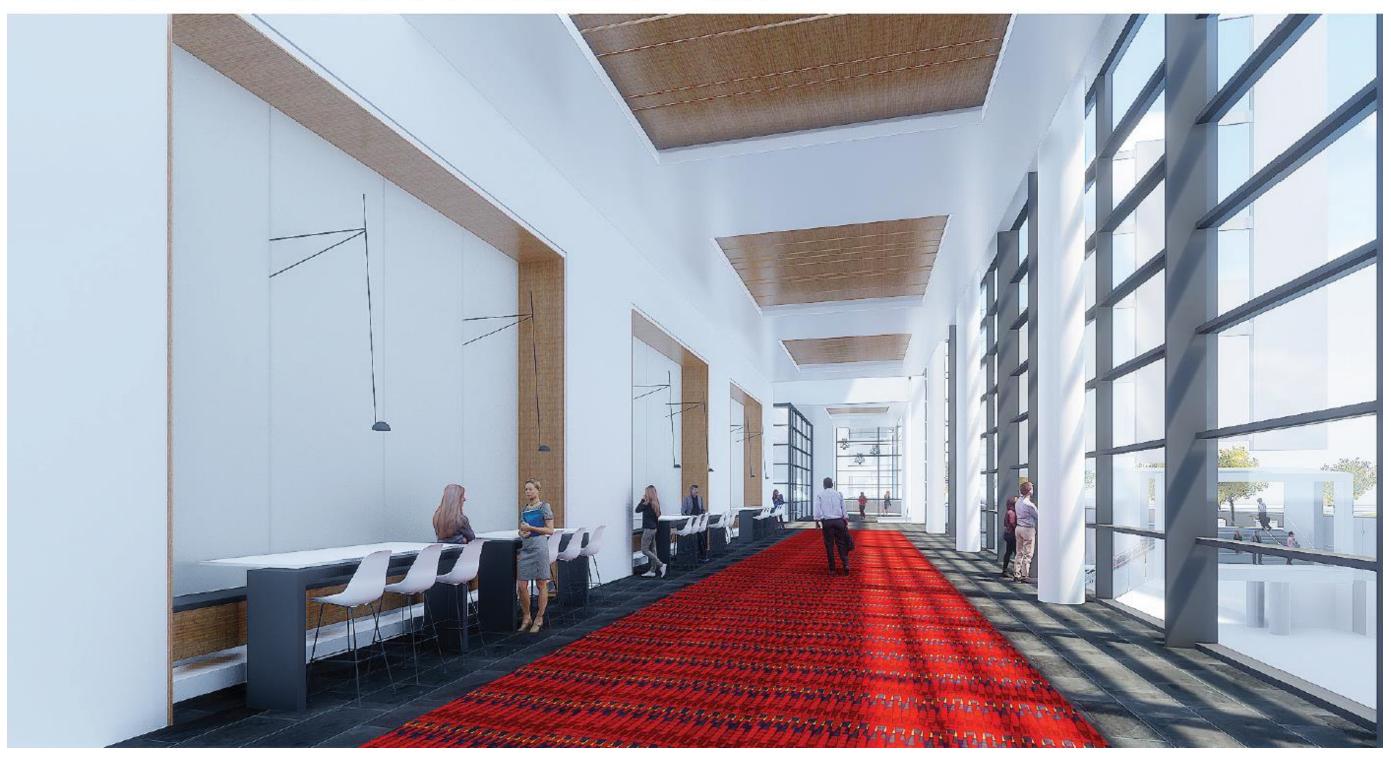


EXTERIOR VIEW OF MEETING SPACE ON STONEWALL ST.





STONEWALL CORRIDOR INFORMAL MEETING AREA





MEETING AND PREFUNCTION SPACE





PEDESTRIAN CONNECTION



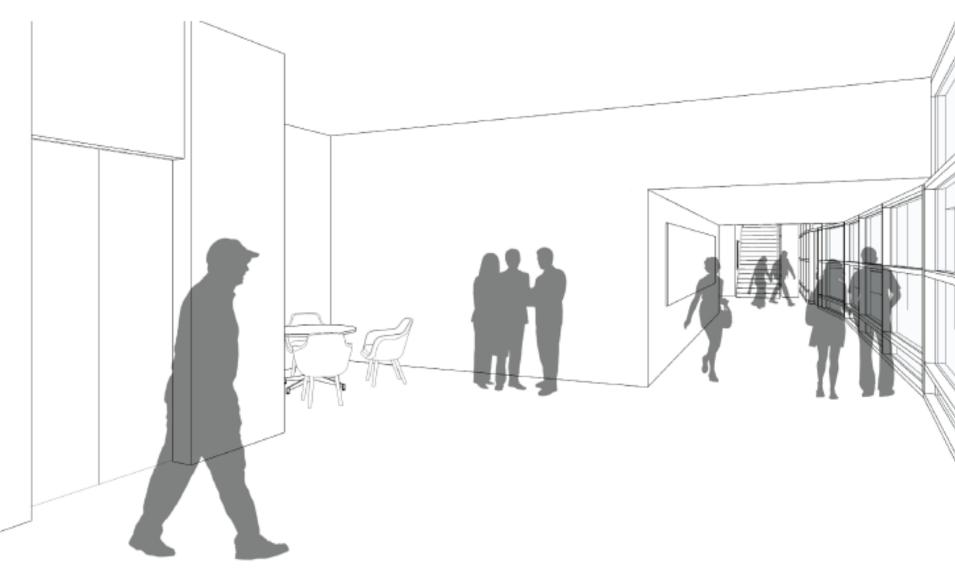


STREET LEVEL VIEW OF PEDESTRIAN CONNECTION





STREET LEVEL ACCESS TO CENTER FROM STONEWALL ST.







Next Steps

- Tonight: Council briefing ۲
- September 25: Council to consider approval of interlocal agreement for CRVA to contract for preulletconstruction services up to \$8.5M. CRVA to be reimbursed in FY 2019 for funding advanced.
- Over next 18 months: Design development and construction drawings completed ullet
- Early FY 2019: Council request to approve a full construction contract and approve debt ulletfinancing.
- Early 2021: Construction expected to be complete ullet

