



CHARLOTTE.

City Council Committees

Chair Updates

June 6, 2022

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In addition to the Committee report outs, meeting materials and summaries can be viewed on the City website at: <https://charlottenc.gov/citycouncil/committees/Pages/default.aspx>

Committee Members: Ed Driggs (Chair), Dimple Ajmera (Vice Chair), Tariq Bokhari, Julie Eiselt, and Greg Phipps

Committee Purpose Statement: The Committee reviews and recommends policies to ensure the City has a strong and sustainable financial plan and maintains operational efficiency and effectiveness.

Committee Chair Update: Since the last Strategy Session, the Committee met on May 12th and discussed the City of Charlotte's governance structure and City Council's Rules of Procedure.

Changing Form of Government

The Committee received an overview of the 2020 Citizen Advisory Committee of Governance (CACG) recommendations to City Council, which included:

- Four-Year terms (8-3 vote by CACG),
- Staggered Elections (10-1 vote by CACG), and
- Add an 8th District Representative and Remove One At-Large (unanimous vote by CACG).

The City Attorney's Office provided a comparison of the City of Charlotte's current governance structure to that of the CACG's recommendations, outlined considerations, detailed past Council discussion, and explained the process for amending the governance structure and next steps.

Considerations included:

- Council may amend ordinance subject to approval by voters at a referendum (recommended by CACG), or
- Council may amend ordinance without a voter referendum; however, 5,000 signatures on a petition filed within 30 days forces a referendum.
- There may be budgetary implications to hold a special election for a referendum.

Vote: To take up the process of moving towards a referendum in 2023 which would include a vote on four-year staggered terms for the City Council and Mayor. Passed three to two (Yes: Council members Ajmera, Eiselt, and Phipps; No: Council members Bokhari and Driggs).

Vote: For the committee to recommend to full Council, contingent on General Assembly approval and four-year terms, City Council and the Mayor have a limit of serving two terms. Passed three to two (Yes: Council members Ajmera, Bokhari, and Driggs; No: Council members Eiselt and Phipps).

Vote: For the committee to recommend to full Council, contingent on four-year terms, City Council and the Mayor have non-partisan elections. Passed four to one (Yes: Council members Ajmera, Bokhari, Driggs, and Eiselt; No: Council member Phipps).

Vote: To recommend to full Council eight districts and three at-large seats effective in 2023 with a referendum. Passed four to one (Yes: Council members Ajmera, Bokhari, Driggs, and Eiselt; No: Council member Phipps).

Council Rules of Procedure

The Committee received an overview of City Council's Rules of Procedure, including details of Rule 28 (G.S. 160A-71 (c)), which includes provisions related to telephonic and electronic meeting attendance.

City Council currently has the authority to attend meetings virtually under the 2020 "remote meetings" law (G.S. 160A-19.24), which is only applicable during statewide declarations of emergency. The City Attorney's Office explained that if Council revises its Rules of Procedure to allow for electronic/virtual/remote attendance to meetings without limitation, outside of a statewide declaration of emergency, possible concerns include:

- Quorum challenges – best practice is to be "physically present" although current Rules allow electronic

attendance when quorum necessary; and

- Voting challenges – best practice is to be “physically present”; consider revising Rules to also allow “deciding vote” to be cast during remote attendance, although this remains an area subject to legal challenge.

The Attorney’s Office provided an overview of minimal and proposed revisions to Rule 28, as drafted based on previous direction from the committee. The Committee discussed requesting full Council’s feedback during the next City Council Strategy Session.

Next Meeting: TBD

Current referrals:

Action Requested	Update
Virtual Meetings/Remote Meetings Policy Review Review and potentially change existing City policy governing remote/virtual meetings.	Discussed at May 12, 2022 Committee Meeting and is pending additional feedback from full Council.
City Council Rules of Procedures Review of City Council Rules of Procedures to determine if changes are needed.	Discussed at May 12, 2022 Committee Meeting and is pending additional feedback from full Council
Additional City Council District Consideration of adding an additional City Council District to the City of Charlotte	Recommendation voted out of Committee on May 12, 2022
4-year City Council Terms Consideration of increasing City Council terms from 2 years to 4 years	Recommendation voted out of Committee on May 12, 2022

Committee Members: Malcolm Graham (Chair), Ed Driggs (Vice-Chair), Dimple Ajmera, Greg Phipps, and Victoria Watlington

Committee Purpose Statement: The Committee reviews and recommends policies to create a thriving economic climate where businesses are connected to highly skilled talent and technologies.

Committee Chair Update: Since the last Strategy Session, the Committee (Graham, Driggs, Ajmera, Phipps and Watlington) met on April 4 and May 9 and discussed the following:

UDO Economic Impact Analysis

The Committee received a presentation on background information on the UDO economic impact analysis conducted by Economics & Planning Systems to measure the impacts on the community as well as document financial impacts on development feasibility. Next steps include sharing draft findings with staff and focus groups, adding additional refinements to analysis, presenting preliminary findings to Council committees, and finalizing analysis.

HIRE Charlotte

The Committee received an overview of the strategic employment framework with implementation recommendations. Staff will continue their work with the Steering Committee to determine roles moving forward, identify funding opportunities and potential allocation (including in-kind support), identify lead a organization, and lead organization to start implementation process. An upcoming meeting is planned with the City, County, Charlotte Works, and Goodwill to discuss HIRE Charlotte.

Partner Program Update

The Committee received progress updates on NXT CLT and Road to Hire and reinforced how the city's investments can be leveraged for impact.

International Cabinet Update

The Committee received a presentation on the Charlotte International Cabinet's findings on data on foreign investment firms in Charlotte as well as the recommendations to establish a new international business strategic plan based on best practices. *They include:*

- Support the language access policy
- Strategically include immigrants in workforce development and jobs efforts
- Create an international business strategy
- Promote civic global connections through Charlotte Sister Cities
- Formulate a policy based on Memoranda of Understanding between Charlotte and other cities around the world
- Further support naturalization for its eligible immigrants
- Leverage the United Nations' seventeen Sustainable Development Goals to strengthen the Cabinet's approach to growth and development through the Charlotte's 2040 Plan

Guests also shared a draft whitepaper on fulfilling Charlotte's future as a global city. The committee will continue conversations with the Economic Development Department, the Charlotte Regional Business Alliance, and other partners to think globally about local economics, fulfilling gaps, and a plan of action.

Next steps include:

- Partner with ED staff to address recommendations
- Engage Cabinet as a partner
- Provide updates to the ED Committee
- Launch an International Business Strategy

International Business Update

The Committee received a comprehensive overview of programs that encourage global business growth in Charlotte. The City's current efforts on Economic Development work are broken down into three areas on global issues:

- Diplomacy/Delegations: support of diplomats, sharing best practices, and coordinating relationships (global relationships through MOU's, Center for Public Diplomacy, German Marshall Fund)
- Supporting Trade: landing foreign direct investment and encouraging exports (foreign companies seeking relocation, select USA spin-offs, Mayor's Trade Missions, US Export Assistance Center)
- Global Small Businesses: boosting local business presence in the global market (Business Advisory Committee & Export, AMP Up enrollment, Mayor's International Community Awards & National League of Cities)

Staff will continue their work with partners to look at actions and opportunities that relate to incoming foreign investment and helping local businesses of all sizes access global markets. The committee suggested adding the international work as a priority for quarterly check-ins to the ED Committee.

Small Business Month

The Committee received an update on the #31DaysOfBiz campaign for Small Business Month. The campaign, during the month of May, profiles a local business each day of the month to generate awareness and support of Charlotte's strong small business ecosystem. A networking event was held on May 3 to kick off small business month, which was attended by over 100 businesses. The Small Business Month #31daysofbiz videos can be found at:

<https://youtube.com/playlist?list=PLu5-dD-0UcL6PyZ4nQyQ2Xxc00PSzxM3C>

Next Meeting: The next meeting is scheduled for June 22 at 11:30a.m.

Current Referrals:

Action Requested	Timeline
Opportunity Zones and Corridors Policy alignment: Review approaches to integrate workforce and business development policies within the Opportunity Areas prior to presentation to full Council.	On-going
Unemployment: Recommend options for a Workforce Development Plan to reduce high unemployment. <ul style="list-style-type: none"> • Workforce development policy (criteria required for when city funding is included): Develop processes to promote workforce development opportunities through city funded programs • Strengthening workforce development within Diversion program: Develop options to advance Workforce development in diversion programs (This could apply to all programs from transit to housing). • Youth Employment Policy: Recommend a holistic approach from training to job placement for our youth 	On-going

Committee Members: Dimple Ajmera (Chair), Renee' Johnson (Vice-Chair), and Braxton Winston

Committee Purpose Statement:

The committee reviews and recommends policies to promote a sustainable Charlotte, and collaboration with residents, while ensuring equity and resilience for today and future generations.

Committee Chair Update:

The Committee held a meeting on April 19 and discussed the following topics.

Engagement with the North Carolina Utilities Commission Towards a Low Carbon Future

Sarah Hazel, Chief Sustainability and Resiliency Officer and John Thigpen, Climate Advisor highlighted collaboration efforts between city staff and the North Carolina Utilities Commission (NCUC) to advance goals from the city's Strategic Energy Action Plan. Staff identified a series of upcoming opportunities to help determine the state's plan to reduce carbon emissions, including accelerating requirements for Duke "greening" its electrical grid. Comments suggested to NCUC by the City will include increased EV programs, coal retirement, and increasing access to energy efficiency programs through Duke Energy for low-income customers to address energy burden equitably.

Committee members discussed dependency on the NCUC to meet our carbon goals, considered potential implications of this process on other items at the state level, and discussed how comments will reflect existing City Policy language as closely as possible, as well as the interrelatedness of this effort and other objectives including our transit objectives.

Welcoming Certification

Federico Rios, Assistant Director, Office of Equity, Mobility and Immigrant Integration (OEMII), and Emily Yaffe, Immigrant Integration Specialist, presented on Charlotte's goal to receive a certification from Welcoming America (WA), a non-profit dedicated to encouraging more inclusive communities. They shared highlights from the audit performed by Welcome America, including recognition for Charlotte's government leadership, civic engagement, and connected immigrant communities. Specific actions highlighted include the Council approved immigration compact in 2019, and a city-led language access policy. The audit highlighted equitable access and safe communities as growth areas for the city.

Committee discussed how changes can be embedded in policy and identified the need for consistent application of policies across varying communities, and other opportunities within city service-provision for multilingual access, such as city vehicle signage and transit information.

Equity in Governance Framework

Federico Rios, Office of Equity, Mobility and Immigrant Integration (OEMII) provided a revised framework for Council to address Equity in Governance and acknowledged the work of the council committee over the past several meetings for providing feedback. A framing statement was shared which identified an intentional strategic approach to governance that incorporates an "equity lens." This framework detailed the roles of three major stakeholders, including city council, staff, and community members, and how equity can be incorporated into each role. The framework would formalize the use of an equity lens as a tool in governance through a set of guiding questions that can inform decision making. The next step is for the framework to be shared with several council appointed boards and commissions, in addition to community organizations.

Vote: Committee discussed how the Equity in Governance Framework could be useful as an equity lens in council decision making and determined it was time that the suggested framework be taken to full council and other community organizations. The committee voted 3-0 to move the draft framework and engagement approach to full Council.



Environment, Engagement and Equity Committee Update

JUNE 6, 2022

Next Meeting: The next Committee meeting is scheduled for June 20 at 10:00 a.m

Current Referrals: none outstanding

Committee Members: Victoria Watlington (Chair), Malcolm Graham (Vice Chair), Renee' Johnson, Matt Newton, and Greg Phipps

Committee Purpose Statement: The Committee reviews and recommends policy related to comprehensive initiatives designed to create affordable housing and provide opportunities that align with creating great neighborhoods.

Committee Chair Update: The Great Neighborhoods Committee met on April 25, 2022 and May 23, 2022, and discussed the following topics:

1. Anti-Displacement Update – Silver Line Transit Oriented Development (TOD) Study | April 25th meeting

The Committee received an overview of the Silver Line TOD Study. Building on lessons learned from the Blue Line and Blue Line Extension project, the Silver Line planning process seeks to be intentional about incorporating the broader goals of the city, county, and towns as well as the unique communities / neighborhoods in which this project will transit. The study represents the beginning of discussions about the project - there will be ongoing conversations as design of the corridor continues.

Staff has been working in partnership with the different jurisdictions through which the project will transit, as well as across the departments. The study process included community outreach, and strategies around equitable TOD, housing, and addressing displacement. Staff will be working to identify how to catalyze affordable housing development around station areas, as well as working with groups such as the NEST Commission to look at displacement impacts.

Recap of Committee discussion of topics of interest related to the Silver Line project:

- Developing a land acquisition strategy
- How to support and protect existing neighborhood character
- Identifying how those that benefit from the investment through future development help pay a fair share of the costs
- Small business retention in the corridor
- How to keep neighborhoods informed about the project
- Making sure any recommendations are supported in the UDO to avoid possibly incentivizing something that is counteractive to anti-displacement goals

2. Anti-Displacement Update – Staying In Place Pilot Program | April 25th meeting

The Committee received an update on the Staying in Place (SIP) Pilot in Hidden Valley, Washington Heights, and Winterfield. Staff has been engaging with the three communities to identify specific household and broader community-wide needs, and working to develop partnership opportunities to help address household needs holistically. Initial funding was supported by the Committee in February 2022 (\$4.35 million from the FY2022 PAYGO budget for neighborhood stabilization programs within Corridors of Opportunity including the three SIP pilot neighborhoods). Lessons learned from the pilot neighborhoods will be useful for informing work in other communities, such as those that will eventually be impacted by the Silver Line.

3. Anti-Displacement Update – NEST Commission | April 25th and May 23rd meetings

The Committee received an update on the NEST Commission. The Commission has been meeting since February 2022. To help the Commission become oriented to the work before them, they have received various background information related to anti-displacement strategies, updates on the Comprehensive Plan, a discussion on current housing gaps and market dynamics such as price escalations, and an overview of the City's current suite of programs across the housing and small business continuum. In May, the Commission identified three key work streams that they will begin exploring to develop recommendations to bring forward to the Great Neighborhoods Committee. The work streams include:

- a. *Lay of the Land.* This work group will analyze opportunities related to land acquisition, site control, and homeownership (may include community land trust models, land acquisition strategy along transit lines, cooperative homeownership models, and education/programs for addressing the proliferation of corporate

investors in neighborhoods).

- b. *Program Improvements and Policy Gaps.* This work group will analyze Charlotte’s existing programs and policies and make recommendations for program improvements and policy changes to help increase effectiveness of the programs and policies (may include property tax relief programs/provisions, partnerships with financial institutions, rental assistance programs, housing rehabilitation programs, innovations in housing production, and evaluation of the Staying in Place Pilot initiative).
 - c. *Understanding the Impacts of the UDO.* This work group will analyze the potential impacts of the UDO on displacement risk and affordable housing through a long-term lens (may include the impact of duplex and triplex development in Neighborhood 1 Zoning Districts, opportunities for accessory dwelling units, and development bonuses for affordable housing).
4. Community Engagement: Neighbors Building Neighborhoods | May 23rd meeting
 The Committee received an overview of Housing & Neighborhood Services’ community engagement programs and services and discussed the role that engaged residents and strong neighborhood organizations play in building and maintaining vibrant, healthy neighborhoods. The briefing included where opportunities exist to enhance neighborhood services and support. Additionally, leaders from two Charlotte neighborhoods shared their community’s experience with engaging residents and the support received from the city (Travis Roseboro with Back Creek Chase Community, and Adrienne Martinez with North End Community Coalition). The city’s Community Engagement programs, like Civic Leadership Academy and Neighborhood Matching Grants, are consistently oversubscribed, with more interest than availability.
5. Housing YTD Progress and Great Neighborhoods Committee Look Ahead | May 23rd meeting
 The Committee received a brief status update on key Housing & Neighborhood Services initiatives and reviewed the schedule for key housing and anti-displacement updates and activities that will be received by the Committee in the months ahead.

Next Meeting: The next meeting of the Great Neighborhoods Committee will occur on June 27, 2022.

Current Referrals:

Action Requested	Status
Anti-displacement: Recommend integration of existing and relevant City anti-displacement policies and programs and consider new policies and programs to protect vulnerable communities from displacement.	<p>The newly appointed Neighborhood Equity and STabilization (NEST) Commission will provide additional input into current strategies and recommendations on enhancements and/or new programs and strategies for consideration.</p> <p>Committee will review considerations for path forward for further development/advancement of anti-displacement strategies, policies, and/or programs.</p>

Committee Members: Tariq Bokhari (Co-Chair), Braxton Winston (Co-Chair), Ed Driggs, Julie Eiselt, and Matt Newton

Committee Purpose Statement: The Committee reviews and recommends intergovernmental relations policies and relationship-building activities in the state and federal legislative and executive branches.

Committee Chair Update: Since the last strategy session, the Committee met on April 18, 2022, and May 16, 2022, and discussed the following:

Federal Update

The Committee received presentations at both the April 18 and May 16 meetings on the work of the US Congress. Presentation topics included the President's proposed FY 2023 budget, further COVID-19 preparedness legislation focusing on the need for additional vaccines, medication, and therapies to prepare for another strain or outbreak, bipartisan infrastructure law, legislation concerning competition with China, and talks concerning immigration reform. Earmark requests submitted to Congresswoman Adams's office for consideration were also reviewed. Responses to questions raised concerning the Federal Updates are:

- At the April 18 IRC meeting, additional information was requested about the deficits projected by the Biden Administration in the proposed federal FY 2023 budget and in future years. The article from the Committee for a Responsible Federal Budget at <https://www.crfb.org/papers/analysis-presidents-fy-2023-budget> provides detailed information about projected annual federal deficits through FY 2032 resulting from the President's FY 2023 proposed federal budget.
- At the May 16 IRC meeting, information was requested on the Administration's media release from the morning of Monday, May 16, that announced the Biden-Harris Housing Action Plan. The Plan includes rewarding jurisdictions that have reformed zoning and land-use policies with higher scores when applying for certain competitive grants from the US Department of Transportation and US Economic Development Administration. The Housing Action Plan can be at: <https://www.whitehouse.gov/briefing-room/statements-releases/2022/05/16/president-biden-announces-new-actions-to-ease-the-burden-of-housing-costs/>.
- At the May 16 meeting, clarification was requested on the Safe Streets and Roads for All Program, which was the subject of a social media release from Congresswoman Adams's office. The Administration released the Notice of Funding Opportunity on May 16. The program is funded at \$1 billion this year and grant applications are due by September 15, 2022. The City Manager's Office will be working on potential opportunities for this program with relevant departments. City Council will be updated through periodic memos and updates and future Bipartisan Infrastructure Law Updates to the IRC. A link to the program can be found at <https://www.transportation.gov/SS4A>

State Update

The Committee received presentations at both the April 18 and May 16 meetings on the work of the NC General Assembly; bipartisan infrastructure law opportunities available through the State of North Carolina; updated revenue forecasts for the State General Fund, State Highway Fund, and State Highway Trust Fund; and budget requests submitted by the Mecklenburg Delegation.

- At the May 16 meeting, information was requested regarding the projected surpluses in the State's Highway Trust Fund, which primarily covers major construction projects. The projected surpluses are \$74.8 million for FY 2021-2022 and \$107.2 million for FY 2022-2023. The Governor has recommended to the General Assembly that the projected surpluses be appropriated for Strategic Transportation Investment Prioritization (STIP) processes. The NC General Assembly would need to pass legislation for the NC Department of Transportation to access the projected surpluses. The

forecast can be viewed on page 11 of the linked document:

<https://www.osbm.nc.gov/media/2584/download?attachment>

- Related to the State Highway Trust Fund, the NC First Commission made a recommendation to the NC General Assembly in early 2021 to consider a statutory transfer of existing State Sales Tax revenues from transportation-related goods and services to the NC Department of Transportation to help fund transportation programs. The estimate of the transfer was projected at \$4.7 billion over ten years. This proposal was previously discussed at the March 21, 2022, meeting of the IRC. The NC General Assembly would need to pass legislation to effectuate the statutory transfer.
- At the May 16 meeting, clarification was requested on how additional funding could be appropriated for the Judiciary, considering the projected significant revenue surplus in the State General Fund of \$6.4 billion through the end of State FY 2022-2023,. The relative level of state resources appropriated for the Judiciary has been a continuous issue over the years. As a prelude to a legislative request, the Court system and its officers would need to secure the support of the NC Administrative Office of the Courts (NCAOC) for any increase in funding. After securing support from the NCAOC, the various Court officers would need to lead an effort with the NC General Assembly to secure such funding through the appropriations process. The May 2022 State General Fund revenue forecast can be at: <https://sites.ncleg.gov/frd/wp-content/uploads/sites/7/2022/05/2022.05.09-Consensus-ReportWebFinal.pdf>.
 - The NC Administrative Office of the Courts (NCAOC) provides centralized administration and budgeting services for the various parts of the NC Judicial System. The System includes the Supreme Court, Court of Appeals, Superior Court, District Court, Business Court, Small Claims Court, Recovery Court, District Attorney, Magistrate, Clerk of Superior Court, and Office of Indigent Services. The Director of the Administrative Office of the Courts is appointed by the Chief Justice of the North Carolina Supreme Court. A factsheet about the NCAOC can be [viewed here](#).
 - Relating to the Judiciary and legislation governing how court fees are distributed: Article 28 of Chapter 7A of the General Statutes governs the distribution and use of the fees collected, which can be [viewed here](#). The statutes provide that some of the court fees are distributed to counties and municipalities to operate local court or law enforcement programs.
 - The Committee discussed that the issue should be raised at the June 6 Strategy Session to gauge Council interest in pursuing this issue further.

Functional Consolidation

Co-Chairs Bokhari and Winston attended the May 4 meeting of the County's Intergovernmental Relations Committee, where they shared their vision for Functional Consolidation. The County's Committee appears to be receptive to considering this issue further. The County's Committee will be discussing this issue further at a future meeting of the Committee, which could potentially lead to a recommendation from the County's Committee to the Board of County Commissioners.

Next Meeting: The next Committee meeting is scheduled for June 20 at 2:00 p.m.

Current Referrals: none outstanding

Committee Members: Larken Egleston (Chair), Greg Phipps (Vice Chair), Tariq Bokari, Renee' Johnson, and Matt Newton

Committee Purpose Statement: The committee reviews and recommends policies to make neighborhoods safe, healthy and inclusive; including policing, fire protection, and the environment.

Committee Chair Update: Since the last Strategy Session, the Committee met on April 13, 2022.

2022 Work Plan Items

During the development of the 2022 work plan, committee members identified gun safety awareness and nuisance properties as topics of importance to review. Staff provided information (that can be reviewed at: <https://charlottenc.gov/CityCouncil/Committees/Safe%20Communities/Follow%20Up%20Items.pdf>) on what departments are currently doing to address gun safety and nuisance properties for the committee's review.

Gun Safety Awareness

CMPD provided a report on how it addresses stolen guns from cars and how it promotes gun safety in the community. The department reported that as of March 30, 2022, there have been more than 2,000 Larcenies from Auto (LFAs), with 238 guns stolen from vehicles which is a 17 percent increase compared to last year. The University City Division has led all CMPD divisions in gun seizures with 77 this year, a 67 percent increase from this time in 2021 and a 129 percent increase over the 5-year average.

The CMPD's primary firearm safety efforts include daily/weekly education through community coordinator outreach, Campus Crime Stoppers in schools, online/social media education with the latest data and cases, prevention methods, and more. CMPD executes its campaign, "Lock It or Lose It," throughout the year and shares videos and tips on locking car doors to ensure those who go around lifting handles cannot gain access and then take contents from the vehicle. CMPD also educates on where to park as well as how to safely shop to reduce the chances of being victimized. CMPD takes part in the dissemination of gun locks to community members 2-3 times per year, targeting vulnerable neighborhoods. In the last five years, the CMPD has disseminated approximately 10,000 gun locks and fliers to Charlotte residents. CMPD does this through partnerships with area churches, the United Neighborhoods of Charlotte, and Mothers of Murdered Offspring. CMPD officers directly provide gun locks and fliers to Charlotte residents at community events and walk-ins to division team offices.

Campus Crime Stoppers also offers rewards up to \$500 for stolen firearms that could make their way into our schools from LFAs. Campus Crime Stoppers educates students on the importance of safety and security at school through posters, flyers, home room meetings, tee shirts, and other materials that help promote awareness. The Campus Crime Stoppers program has been extremely successful and has become a model for other communities' crime stopper programs. In addition to the LFA campaign, gun lock program, and Campus Crime Stoppers, there are gun safety tips published on the CMPD website at: <https://charlottenc.gov/CMPD/Safety/Pages/Safety-Tips.aspx>.

Anyone with information on a gun-related crime is asked to contact Crime Stoppers at 704-334-1600 or <http://charlottecristoppers.com/>. Community tips are critical in helping solve cases and holding offenders responsible.

Managing and Mediating High Calls for Service and/or Nuisance Properties

Staff provided a report regarding the work of the Nuisance Enforcement Strategy Team (NEST). NEST is a collaboration between the Charlotte Mecklenburg Police Department (CMPD), Code Enforcement, Fire, and

Mecklenburg County Health to address nuisance properties. This team meets monthly to update and discuss next steps for each property. NEST focuses largely on nuisance issues related to criminal activity (drug activity, shooting, other violent crimes, loitering). The city’s Code Enforcement Division, while part of NEST, addresses separate issues related to a property like structural integrity, trash/property cleanliness, and noise complaints.

Nuisance properties are categorized by patrol division, and officers are responsible for coordinating a response with property owners, city staff, and any other external stakeholders (community members, other law enforcement). There is no set threshold for identification of these properties, but indicators include: number of calls for service (includes 911 and 311 calls); severity and type of call; violence, loitering, and drug transactions; community concern; and responsiveness of property owner to CMPD action. Additionally, Code Enforcement has repeat offender language in the Health and Sanitation ordinance and uses this program when a property has four or more code violations in a calendar year.

CMPD maintains the list of identified nuisance properties and leads the effort to bring these properties into compliance. This includes: collaborating with other agencies such as ABC, District Attorney’s Office, and Mecklenburg County Code Inspection; working directly with the property owner to develop a plan for remediation (includes both actions on the property owner (example: not selling alcohol to minors, disrupting loiterers) and law enforcement (example: conducting undercover operations, enhanced enforcement)); and working with the property owner to obtain additional resources such as a City of Charlotte Security Grant.

Vision Zero: Neighborhood Traffic Calming Policy

CDOT staff shared the proposed amendments to the Neighborhood Traffic Calming Policy. The most substantiative change was the removal of the petition process. Instead of requiring a petition process to initiate traffic calming in a neighborhood, the petition will now only be required if there is opposition to new traffic calming measures in the neighborhood. In addition, CDOT is opening requests for neighborhood traffic calming requests to *residents and* homeowners.

Vote: The committee voted unanimously (3-0) to recommend adoption of the amended Neighborhood Traffic Calming Policy to the full Council. CDOT staff will provide a full presentation of the changes to City Council at the June 6th Strategy Session and request Council take action on the proposed amendments at the June 13th Business meeting.

Referral: City Code Review

Staff convened the Community Input Group (CIG), a focus group formed in 2020 to review the policies of CMPD and provide feedback to this Committee. The full list of members can be found on the Safe Communities Committee webpage at: <https://charlottenc.gov/CityCouncil/Committees/Pages/SafeCommunities.aspx>. The CIG met on May 10th to review the eight ordinances and to provide feedback on the appropriateness of applying the criminal enforcement option if the ordinances are violated. Staff will present the feedback to the Committee at the June 7th committee meeting for discussion.

Next Meeting: The next Committee meeting is scheduled for June 7, 2022, at noon.

Current referrals: City Code Update

Requested Action	Timeline
<p>Work with the Community Input Group to review and assess the City’s existing authority under the City Code relative to the use of criminal charges for enforcement in the following areas:</p> <ul style="list-style-type: none"> - Chapter 4 - Aviation <ul style="list-style-type: none"> ▪ Landing and Airport Fees, Commercial Activity Use Permits (Sec. 4-32) ▪ Ground Transportation at Airport, Penalties for Violations (Sec. 4-110) 	

Requested Action	Timeline
<ul style="list-style-type: none"> - Chapter 6 - Business and Trades <ul style="list-style-type: none"> ▪ Dancehall Business, Penalties and remedies (Sec. 6-270) - Chapter 10 - Health and Sanitation <ul style="list-style-type: none"> ▪ Public Health Nuisances, Authority (Sec. 10-100) - Chapter 14 - Motor Vehicles and Traffic, Railroads <ul style="list-style-type: none"> ▪ Playing or Loitering About Railroad Property (Sec. 14-325) - Chapter 15 - Offenses and Miscellaneous Provisions <ul style="list-style-type: none"> ▪ In General, Camping and other activity prohibited on public property (Sec. 15-26) ▪ Youth Protection, Penalties (Sec. 15-157) ▪ Carnivals, Violations; penalty (Sec. 15-251) • Recommend any applicable proposed ordinance update to full Council for consideration. 	

Committee Members: Julie Eiselt (Chair), Larken Egleston (Vice Chair), Malcolm Graham, Victoria Watlington, and Braxton Winston

Committee Purpose Statement: The committee reviews and recommends policies to implement a comprehensive mobility network and advances strategies to create a livable and connected City.

Committee Chair Update: Since the last Strategy Session, the committee met on April 11, May 9, and May 12, 2022 and discussed the following;

Unified Development Ordinance (discussed on April 11 and May 12)

Matt Prosser, consultant with EPS gave the Committee an overview of preliminary findings and purpose of the Economic Impact Analysis study along with outcomes, and next steps for the study. The purpose of the study is to identify potential refinements to the draft UDO based on the detailed financial and physical impact review and analysis.

The UDO is aimed at implementing the community's vision in the 2040 plan. Two of the primary intents identified are focused on how the UDO promotes economic development that balances the needs of the current and future economy; and how the UDO preserves and enhances the character of structures and communities that constitute the distinct places within the City. The goal of the UDO is to translate large-scale policy into specific development outcomes that advance the vision and goals of the Charlotte Future 2040 Comprehensive Plan.

Economic issue areas evaluated include:

- efficiency of planning
- additional investment impacts
- cost mitigating opportunities and flexibility in project planning

Design related issues consist of:

- parking standards
- open space requirements
- tree save requirements
- development intensity outcomes

David Green, consultant with Perkins and Will reviewed the process and findings. Their analysis was structured on a deep, parallel investigation and evaluation tying issues of physical development and economic impacts together. The study included yield deltas, development efficiency, and goal and output alignment. The study also evaluates what could be developed under the current zoning regulations and the draft UDO. Findings included that the UDO would serve to:

- increase the clarity of the language in a number of areas
- expand flexibility of open space implementation
- clarify the green area implementation
- expand flexibility of bonuses
- provide confirmation of built for and confirmation of project yield
- demonstrate a specific process of the individual and varied sites and identification and resolution of unintended outcomes.

In the economic study findings, there were three major findings for implementation of the UDO:

- an improved development process that should result in less need for rezonings and conditional zonings
- the capacity for development is greater and creates more value and potential for more housing

- the level of investment will likely increase in most cases but is offset by greater development potential and an improved process

In terms of process impact findings, there were two specific findings:

- the UDO likely will lead to more by right development
- there are process improvements being developed to help mitigate conflicts

Issues identified through the analysis from a design and economic perspective that impact yield and cost:

- Sidewall Height Limit
- Conservation Residential Development
- Residential Driveways and Parking
- Open Space and Green Area Overlap
- Electric Vehicle Charging Stations
- Industrial Block Lengths for manufacturing and logistic areas
- Affordable Housing Zoning Flexibility

UDO Implementation: Proposed Zoning Translation and Alignment

- The recommended effective date for the UDO is nine months after the adoption of the UDO
- All conventional zonings will translate from current zoning districts to new zoning districts on the effective date of the UDO
- If Conditional Rezonings are filed four months prior to UDO effective date, they can be moved forward and be approved under the current zoning regulations. Conditional zoning will not translate; however, all conditionally zoned sites will be considered for alignment zoning after the UDO goes into effect
- Most alignment zoning will occur in conjunction with the community area planning process

Other clarifications discussed included permit choice and vesting.

Permit Choice is established by State Law:

- If an applicant submits a permit application for development, and if a regulation is changed after permit application but before application decision, the applicant may choose which version of the regulation or ordinance to use
- Permit choice includes development activity but does not include rezonings
- If multiple development permits are required, subsequent permits may use permit choice rule if applied for within 18 months of initial permit

Vesting is established by State Law:

- Different validity period for different development types
- Vested right becomes effective on the day of approval

Next steps: work will continue to release a second draft of the UDO incorporating the study findings and feedback.

LYNX Silver Line/TOD Study

The LYNX Silver Line TOD Study covers three jurisdictions, City of Belmont in Gaston County, through Center City Charlotte and the Town of Matthews in Mecklenburg County, and into Indian Trail in Union County.

The Silver Line project is a much different project with a different approach looking at land use, urban design, transportation, connectivity, and adding in specific focuses of equity, anti-displacement, and affordable housing.

The study began in January 2020 with a variety of engagements to get feedback into the study. Meetings were held with internal and external departments, stakeholders along the corridor, and neighborhoods who have worked hand-in-hand with the design team through community meetings and gathering feedback along the way.

An Equitable TOD (ETOD) Grant received a month ago will be an extension of the recommendations from the plan itself. An important part of the ETOD is building capacity in the corridor with emphasis on environmental justice and underserved populations for support within the community, and secondly prioritization of infrastructure improvements on the ground.

Equitable TOD is a new piece of this study. Existing affordable housing resources that would be applicable to the Silver Line are Low Income Housing Tax Credits, Housing Trust Fund, Charlotte Housing Opportunity Investment Fund, City-Owned Property for Affordable Housing Development, Naturally Occurring Affordable Housing Preservation, Transit Overlay District (TOD) Zoning, and the Voluntary Mixed-Income Housing Development Program.

ETOD Strategies

1. Build the capacity of LYNX Silver Line communities to support ETOD
2. Embed ETOD principles into the municipal planning Process
3. Make ETOD required, easier, and more predictable

Next steps are to wrap up the station area planning piece and work with the design and engineering team as the project moves from 15 percent to 30 percent design.

To view the final report please visit: www.catssilverline.com

May 9, 2022

Strategic Mobility Plan (SMP)

The SMP is organized in two parts, the policy work and the Streets Manual, which includes the Comprehensive Transportation Review (CTR) and the Streets Map. These two components have been focused on how private investment mobility is shaped. The goal is to ensure our mobility plan is building on the Charlotte Future 2040 Comprehensive Plan (2040 Plan) by prioritizing mobility investments that are fully in line with the vision for growth around the 2040 Plan, the Policy Map, and the UDO.

Goal 5 of the 2040 Plan speaks to Safe and Equitable Mobility and guides the transportation goals.

- Vision Zero is part of the 2040 Plan's aspiration for Charlotte as a community to eliminate traffic deaths and serious injuries for all who share Charlotte streets.
- Create a shift to a more equitable transportation modes in Charlotte resulting in half of trips being made by means of transportation other than single-occupancy cars such as walking, cycling, and transit. Today 77 percent of Charlotte travel is made by car.

The SMP will take each of these modes of transportation, the bike priority network, sidewalk and pedestrian, transit and bus priority network, and the streets and roadways and target investments to encourage and move the mode shift. Investments need to be calibrated to the mode shift and safety goal and be evaluated in projects and programs based on the ability to support these goals.

SMP Update:

- Draft was released to the public May 20
- Virtual Public Engagements sessions held week of May 23

Next Steps:

- TAP Committee and Full Council meetings in early June for a more detailed deep dive on the recommendations in the Plan
- A Public Hearing and Council action on the SMP at the end of June

Envision My Ride (EMR) - Bus Priority Study recommendations and near-term implementation plan

The Bus Priority Study is intended to help lay out the strategies to improve time, access, and experience for all passengers. Connecting efforts like the 2030 System plan, the 2040 Plan, the Strategic Mobility Plan, and Connect Beyond are supporting efforts. The EMR Bus Study ties all these goals together and helps achieve the goal of the 2040 Plan's 10-minute neighborhoods and the Strategic Mobility Plan's connected, robust transit system goal, as well as the goal for sustainable mobility options.

The EMR Vision:

- More frequent service: consistent schedules with high frequency service that comes every 15 minutes or better for core routes including Corridors of Opportunity
- Implementing priority bus treatments in partnership with CDOT on a signal priority system to maintain on time service to buses that have fallen behind schedule on all corridors maintained within the City
- Enhancing the experience through bus stop and amenity improvements and mobility hubs
- Increasing access with new crosstown connections and first/last mile and on demand solutions
- Increase frequency so no route has a frequency of more than 30 minutes
- Rolling out consistent schedules for weekdays and weekends

Public and stakeholder outreach efforts provided increased feedback and throughout the outreach period 5,500 people have been engaged.

Study Recommendation Summary:

System-Wide Improvements	- Adopt better bus network recommendations map
Corridor Improvements	- Begin implementation of improvements in initial six corridors
Bus Stop Improvements	- Adopt bus stop typology & scoring system for defining level of improvements at each bus stop
	- Use methodology to prioritize near-term improvements
	- Adopt ADA Bus Stop Improvement Plan, updated bus stop design standards
	- Assess options to reduce time for fare collection
Microtransit	- Adopt proposed microtransit zones to allow further study
Capital Program	- Develop formal capital program from the recommended elements above
	- Explore Corridors for "Corridor Based BRT" solutions

Micro-Transit Concept

Micro-transit works as on demand transit solutions using smaller transit vehicles where riders will be able to request a ride within the CATS App to be picked up within a specific zone or boundary and dropped off at a destination within that zone or key mobility hubs to connect to other transit options. This is another area that will be explored further. Three zones have been identified as high potential candidates: West Blvd area, UNCC, and Mathews-Mint Hill.

Gold Line Phase III Design Contract

David McDonald presented information about advancing the CityLYNX Gold Line Phase 3 Streetcar project and the proposed design services contract. The CityLYNX Gold Line is a proposed 10-mile two-way Streetcar system and will travel from Rosa Parks Place Community Transit Center along Beatties Ford Road through Uptown Charlotte and along Central Avenue to connect to the Eastland Community Transit Center. Phase III represents four miles of the 10-mile alignment remaining to be built: two miles to the West and four miles to

the East. Key Elements of Phase III based on existing design:

- 3 New Bridge Crossings
- 16-20 New Vehicles
- 18 Stops
- Systemwide Maintenance and Operations
- Traction power overhead substations

Goals for the Initial Phase III Study

- Update design based on new development and changes since the design was done in 2010
- Apply lessons learned and develop recommendations for travel time and reliability improvements
- Evaluate expansion of off-wire operations and ways to reduce construction impacts
- Assess opportunities to improve project delivery timeline
- Ensure “Project Readiness” for future federal funding

Key Work Elements to the West

- Confirm/adjust five stop locations
- Evaluate the Brookshire (NC16) Bridge Crossing and I-85 Bridge Crossing

Key Work Elements to the East

- Confirm/adjust 13 stop locations
- Evaluate CSX Crossing
- Evaluate alignment/stops through Plaza Midwood

Committee received a briefing of the proposed contract and the next step for the contract to be considered by full Council at the May 31st Council Business Meeting. Gold Line Phase III Design Services; AECOM Technical Services has been selected as the consultant to do the design work, \$4.3 Million for planning, environmental and preliminary design services.

Next Meeting: The next Committee meeting is scheduled for June 13, 2022.

Current Referrals:

Requested Action	Timeline
Unified Development Ordinance: Review recommendations prior to recommendations being presented to Council for adoption.	On-going until Ordinance adoption
Strategic Mobility Plan: Review recommendations prior to recommendations being presented to Council for adoption.	On-gong until Plan adoption
Rezoning Process Improvements: Review proposed zoning process improvement options prior to presentation at full Council, with a specific focus on increasing community engagement and addressing traffic congestion.	Currently in process with Committee
Charlotte Future 2040 Policy Map: Review recommendations prior to recommendations being presented to Council for adoption.	On-going until Policy Map adoption