



# General Fund Outlook and Budget Development Preview

**CITY COUNCIL BUDGET WORKSHOP**  
**FEBRUARY 9, 2022**

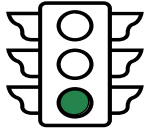
## Purpose of Presentation

**FY 2023 General Fund Budget Outlook**

**Capital Investment Plan (CIP) Preview**

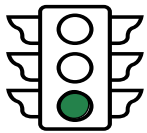
**Draft Budget Development Plan (Committees and Workshops)**

## Financial Resiliency Drives Budget Development Planning



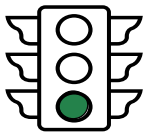
### Structurally-Balanced Budget

- Ongoing expenses do not exceed ongoing revenues



### Fully-Funded Reserves

- Approximately two months (16%) in reserve in the General Fund



### Maintaining Capital Affordability

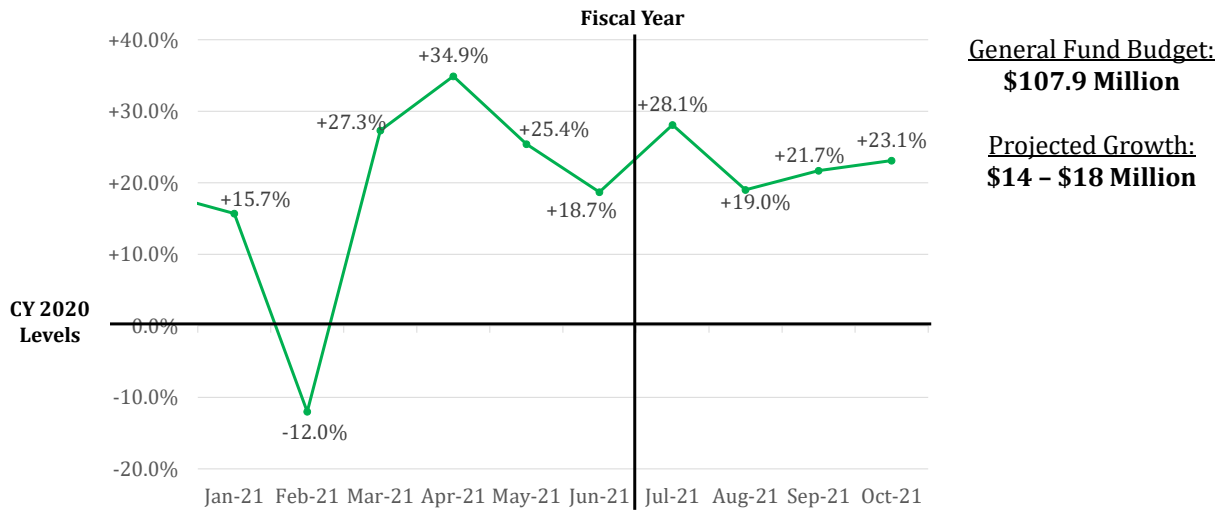
- Steady State debt affordability reserved for future City capacity

## Budget Development Pressure: Increases in the Cost of Providing Service



Source: U.S. Bureau of Labor Statistics, Year-Over-Year Percent Change in CPI – South Urban Consumers

## Sales Tax Revenue has Steadily Grown



## Real Property Tax Growth is Positive but Not Boosted by Increased Home Value

**General Fund Budget: \$413.2 Million**

**Projected Growth: \$8 – \$11 Million**

↑ 1.5 – 2.5%



**Real Property**  
**85.0%**

↑ 2.0 – 7.0%



**Vehicles**  
**5.6%**

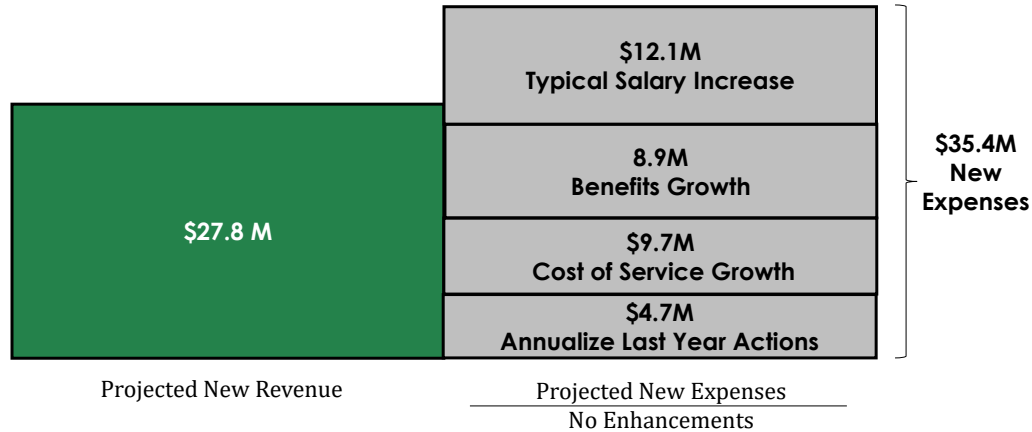
↑ 0.0 – 6.0%



**Personal Property**  
**9.4%**

## Projected General Fund Operating Challenge is Similar to Recent Years

(\$7.6 Million) Challenge



## Our Steady State Bond Capacity Remains Supported

2022, 2024, 2026, and 2028 bonds planned using \$198M steady state

Factors have outperformed model

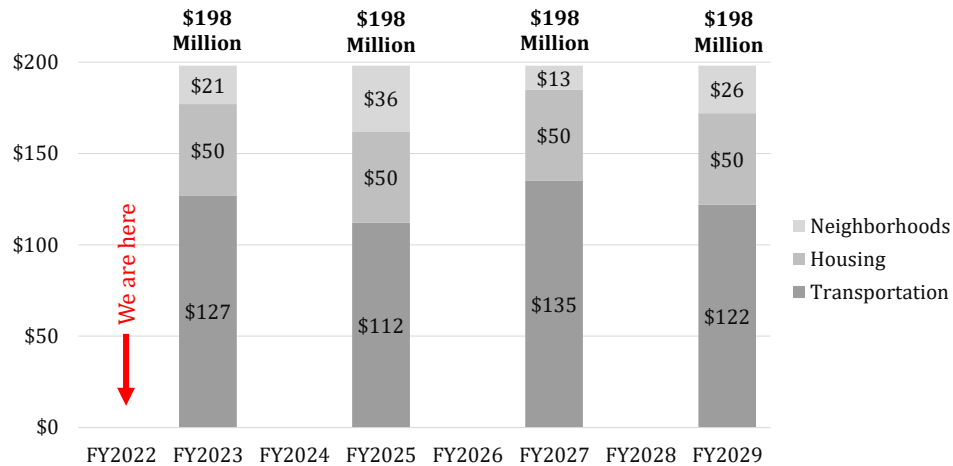
Updated steady state projection to be provided by Chief Financial Officer at next Budget Committee and Workshop

Spend Rates

Tax Revenues

Interest Rates

## Draft Capital Investment Plan Includes the Next Four Bonds



### Draft 5-Year Bond Plan from FY 2022 Budget

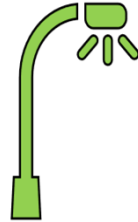
	2022 Bond FY 2023	2024 Bond FY 2025	2026 Bond FY 2027	2028 Bond FY 2029	Total
<b>PROJECTS FUNDED WITH GENERAL OBLIGATION BONDS (Require Voter Approval)</b>					
<b>Economic Development (Economy, Jobs, and Upward Mobility)</b>					
Promote Public/Private Partnerships	\$11,000,000	\$26,000,000	\$13,000,000	\$26,000,000	\$76,000,000
Support Ballantyne Reimagined Infrastructure	\$8,800,000	\$8,700,000	-	-	\$17,500,000
<b>Great Neighborhoods (Affordable and Sustainable Neighborhoods)</b>					
Create and Preserve Affordable Housing	\$50,000,000	\$50,000,000	\$50,000,000	\$50,000,000	\$200,000,000
Invest in Corridors of Opportunity	\$10,000,000	\$10,000,000	-	-	\$20,000,000
<b>Safe Communities (Safe, Healthy, and Inclusive Communities)</b>					
Enhance Transportation Safety (Vision Zero)	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$16,000,000
<b>Transportation, Planning, and Environment (Accessibility, Mobility, and Connectivity)</b>					
Improve Sidewalks and Pedestrian Safety	\$50,000,000	\$20,000,000	\$17,000,000	\$20,000,000	\$107,000,000
Improve Eastway Drive/Shamrock Drive Intersection	\$12,700,000	\$18,300,000	-	-	\$31,000,000
Mitigate Congestion	\$10,000,000	\$10,000,000	\$5,000,000	\$5,000,000	\$30,000,000
Connect Bicycle Facilities	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$32,000,000
Resurface Streets	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$32,000,000
Connect Northeast Corridor Infrastructure	\$6,000,000	-	-	-	\$6,000,000
Construct Improvements with Bonus Allocation Funding	\$6,000,000	-	-	-	\$6,000,000
Repair and Replace Bridges	\$5,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$23,000,000
Upgrade Traffic Control Devices	\$4,500,000	\$5,000,000	\$5,000,000	\$5,000,000	\$19,500,000
Maintain Intelligent Transportation Systems	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$16,000,000
Construct Road #1 from Advanced Planning Program	-	\$20,000,000	\$50,000,000	-	\$70,000,000
Construct Road #2 from Advanced Planning Program	-	-	\$20,000,000	\$50,000,000	\$70,000,000
Construct Intersection #2 from Advanced Planning Program	-	-	\$8,000,000	\$12,000,000	\$20,000,000
<b>Total General Obligation Bonds</b>	<b>\$198,000,000</b>	<b>\$198,000,000</b>	<b>\$198,000,000</b>	<b>\$198,000,000</b>	<b>\$792,000,000</b>

## Highlights from Draft 2022 Bond Plan

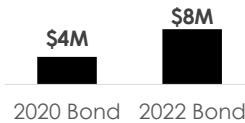
**\$50 Million**  
for Affordable  
Housing



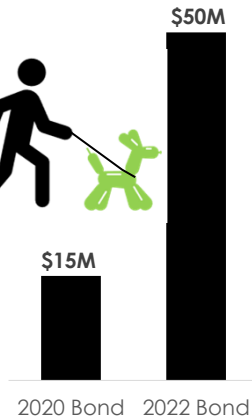
**2x** Vision Zero



**2x** Bicycle



**+3x** Sidewalk



## Budget Development Schedule

Meeting One	Meeting Two	Meeting Three
February 3rd Committee	Late Feb/Early March Committee	Late March/Early April Committee
General Fund Outlook and Budget Development Preview	Steady State Debt Update and CIP Workshop Preview	Water/Stormwater Outlook
	Transportation Capital Investments (Sidewalks, Street Lights, Pedestrian Safety)	CATS Outlook
		Aviation Outlook
February 9 Budget Workshop	March 9 Budget Workshop	April 6 Budget Workshop
FY 2023 General Fund Outlook	Steady State Debt Update	Innovation and Technology Road Map and Investments
Employee Workforce Planning and Development	Transportation Capital Investments	Enterprise Fund Report Outs (Aviation, CATS, Water/Stormwater)
Employee Compensation	Advanced Planning Fund Projects	Financial Partners
Healthcare	2022-2028 Bond Strategy and Priorities Discussion	



Questions?

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