



# A Home For All

CITY COUNCIL ACTION REVIEW

APRIL 22, 2024

## Community Questions on Our Mind

How to decrease the unsheltered homeless population?

How to prevent unstably housed residents from slipping into homelessness?

How to build and preserve more affordable housing?

How to provide consistent and coordinated care for homeless and housing insecure residents?

How to reduce wait times for voucher holders seeking housing?



# A Home For All Background

## Origin

Community-led process, convened in 2021 (with city representation), resulting in a comprehensive, strategic framework with 99 recommendations

## Aspirational Vision

Homelessness is rare, brief, and non-recurring and everyone has access to affordable housing and the resources to sustain it

## Timeline

FY 2022	FY 2023	FY 2024	FY 2025 – FY 2028
- Strategic Framework Released - UW asked to lead implementation	Implementation Plan Released	Design / Pilot Phase	Implementation Ramp-Up

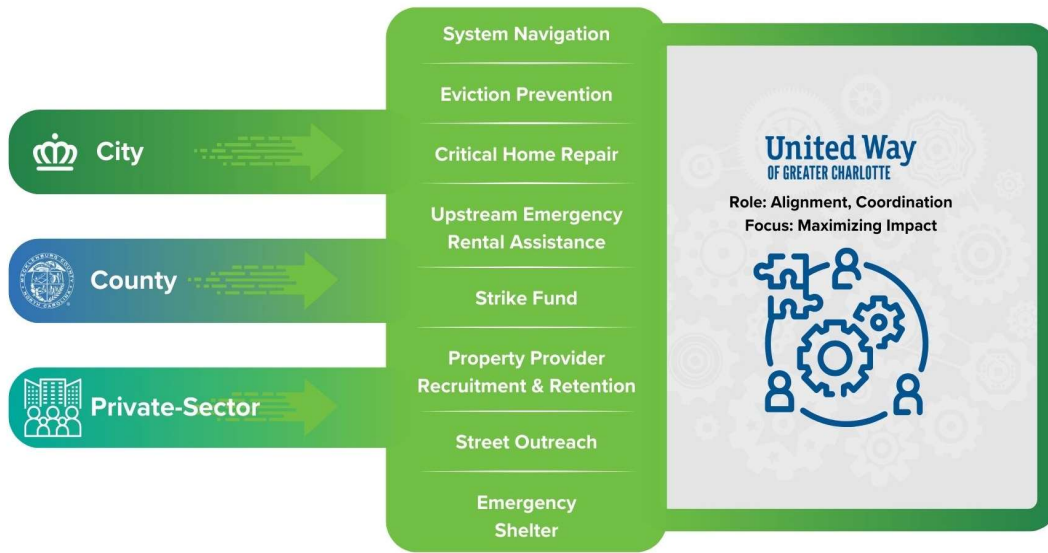
## Participation and Governance

Diverse organizations represented on implementation teams and Technical Committee: non-profits, developers, healthcare orgs, City and County staff, higher education, workforce development, citizens with lived experience

# A Home For All... broad participation



# A Home For All Framework



# Alignment of AHFA with City Priorities

## AHFA Implementation Priorities FY 24 – FY28

### EMERGENCY RESPONSE

**UNSHeltered**  
Provide robust, holistic supports to those experiencing unsheltered homelessness

**STREET OUTREACH**  
Engage individuals and connect to resources

**HEALTH & HUMAN SERVICES**  
Provide for basic needs, overall health & mental health care and substance use treatment

**EMERGENCY SHELTER & HOUSING**  
Low-barrier, trauma-informed emergency shelter, short and long-term subsidy, supportive services

**PEOPLE**  
Re-imagine how we support households on the path to housing stability

**SYSTEM NAVIGATION**  
Provide consistent care coordination for those experiencing homelessness or housing insecurity

**FLEXIBLE FUNDS**  
Provide funding for wraparound supports tailored to each individual's unique needs

**SHARED DATABASE**  
Create platform for system navigators to make and receive referrals, and remain connected to those experiencing homelessness or housing insecurity

### UPSTREAM PRIORITIES

**PREVENTION**  
Invest in strategies to keep people housed

**CRITICAL HOME REPAIR**  
Strengthen and expand the critical home repair network

**LEGAL ADVOCACY**  
Expand access to legal advocacy for those facing eviction

**UPSTREAM EMERGENCY RENTAL ASSISTANCE**  
Provide rental assistance and care coordination to individuals behind on rent

**STRIKE FUND**  
Create funding to finance preservation of naturally occurring affordable housing

**PRODUCTION**  
Grow production of shelter and all forms of affordable housing

**HOUSING TRUST FUND**  
Expand the housing trust fund with support from City of Charlotte and Mecklenburg County

**PROPERTY PROVIDER RECRUITMENT AND RETENTION**  
Increase the number of property providers that accept subsidies and vouchers through centralized recruitment and incentives

## Alignment with City Priorities

- ✓ Reduce the unsheltered population
- ✓ Stabilize low income, cost burdened households
- ✓ Mitigate displacement of vulnerable residents
- ✓ Produce/preserve all forms of affordable housing units
- ✓ Achieve synergy with Council priorities (e.g., Corridors, Workforce Dev.)

# Summary of Investment Opportunity Areas

Investment Opportunity	Desired Outcomes
1. Critical Home Repair	<ul style="list-style-type: none"> <li>Expand pool of contractors able to complete home repairs</li> <li>Improve consumer experience through creation of single application</li> <li>Grow system capacity, increasing number of repairs per year</li> </ul>
2. Eviction Prevention	Legal representation for low-income households facing eviction, providing equal access to justice to defend rights
3. Emergency Rental Assistance	Stabilize households through financial support and targeted prevention supports
4. Property Provider Recruitment	Recruit property providers willing to accept vouchers, and streamline the process for matching households to units
5. System Navigation	TBD, dependent on target population
6. Emergency Shelter	<ul style="list-style-type: none"> <li>Create low-barrier, non-congregate shelter</li> <li>Offer specialized services for those with mental illness, addiction</li> </ul>

# FY 2025 A Home For All Investment Opportunities

Item	Amount	Funding Source	Council Role	United Way Role
United Way Operations	\$130K	GF/PAYGO	Financial Partner Decision	Direct fund recipient
Critical Home Repair	\$1.5M	CDBG	FY 2025 CIP Decision	Advisor
Eviction Prevention	\$200K	ERA2	ERA2 RCA approved in 2023	Advisor
Emergency Rental Assistance	\$2M	ERA2	ERA2 RCA approved in 2023	Facilitate competitive grant process
Property Provider Recruitment	\$500K	TBD	Future RCA	Facilitate competitive grant process
System Navigation	\$500K \$500K	HOME-ARP TBD	Future RCA Future RCA	Facilitate competitive grant process
Emergency Shelter	\$7M	HTF	Future RCA	Advisor
<b>Total</b>	<b>\$12.3M</b>			

Note: Mecklenburg County is evaluating FY25 AHFA investment opportunities of \$14.3M in aggregate

# A Home For All

- ✓ **Connected to City of Charlotte priorities**
- ✓ **Public-private partnership**
- ✓ **Stakeholder engagement**
- ✓ **Enduring structure to sustain the work and monitor progress**