

## General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date (Calendar Year)	Budget Status
<b>Neighborhood Investments</b>				
<b>Comprehensive Neighborhood Improvement Program (CNIP)</b>				
<b>CNIP - Central / Albemarle / Shamrock</b>				
1	CNIP - Central/Albemarle/Shamrock - Shamrock Drive Complete Street Improvements (The Plaza to Eastway Drive)	Design	Q4 2027	On Target
2	CNIP - Central/Albemarle/Shamrock - Kilborne Drive Streetscape	Bid	Q4 2023	On Target
3	CNIP - Central/Albemarle/Shamrock - Central/Kilborne/Norland Ped/Bike Improvements	Real Estate	Q4 2024	On Target
<b>CNIP - Prosperity Village</b>				
4	CNIP - Prosperity Village - Craven Thomas Road/Robert Helms Road Streetscape	Construction	Q4 2022	On Target
5	CNIP - Prosperity Village - DeArmon Road Complete Street Improvements	Design	Q3 2028	On Target
6	CNIP - Prosperity Village - Prosperity Church Road (Old Ridge to Benfield) Improvements	Design	Q1 2027	On Target
<b>CNIP - Sunset / Beatties Ford</b>				
7	CNIP - Sunset/Beatties Ford - Lakeview/Reames Roundabout with Sidewalk to Beatties Ford	Bid	Q3 2024	On Target
8	CNIP - Sunset/Beatties Ford - Beatties Ford/Sunset Ped Improvements (former Hornets Nest Park Access)	Real Estate	Q1 2025	On Target
9	CNIP - Sunset/Beatties Ford - Peachtree Road Sidewalks	Completed		
10	CNIP - Sunset/Beatties Ford - Oakdale/Miranda/Sunset Intersection	Developer Partnerships	NCDOT Build According to their Schedule	On Target
<b>CNIP - West Trade / Rozzelles Ferry</b>				
11	CNIP - West Trade/Rozzelles Ferry - Frazier Avenue Realignment	Construction	Q1 2022	On Target
12	CNIP - West Trade/Rozzelles Ferry - I-77/West Trade Underpass Enhancements	Completed		
13	CNIP - West Trade/Rozzelles Ferry - Five Points Public Plaza	Construction	Q1 2022	On Target
14	CNIP - West Trade/Rozzelles Ferry - State Street/Stewarts Creek Trail Crossing Improvements	On Hold		
<b>CNIP - Whitehall / Ayrnsley</b>				
15	CNIP - Whitehall/Ayrnsley - Brown - Grier Road Upgrades	Real Estate	Q2 2026	On Target
16	CNIP - Whitehall/Ayrnsley - Sandy Porter/South Tryon Intersection Improvement (former Sandy Porter Road Upgrades)	Bid	Q3 2023	On Target
17	CNIP - Whitehall/Ayrnsley - Multi-Use Path along Westinghouse Boulevard	Construction	Q3 2023	On Target
<b>SouthPark CNIP</b>				
18	SouthPark CNIP - Barclay Downs Sidewalk (Scofield Road to Runnymede Lane)	Completed		
19	SouthPark CNIP - Backlot Trail Phase I (Park South Extension to Park Road Park-XCLT)	Bid	Q3 2023	On Target
20	SouthPark CNIP - Briar Creek Greenway Wayfinding	On Hold		
21	SouthPark CNIP - Cultural Loop Implementation and Partnership Opportunities	Developer Partnerships	Developer Build According to their Schedule	On Target

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<b>Neighborhood Reinvestment Program (NRP)</b>				
22	NRP - Ardrey Kell Sidewalk	Construction	Q3 2022	On Target
23	NRP - NC-51 at Providence Road Turn Lanes	Completed		
24	NRP - Kuykendall Sidewalk	Planning	Establish Upon Completion of Planning	On Target
<b>Neighborhood Improvement Program (NIP)</b>				
25	NIP - Howie Acres Phase II	Completed		
26	NIP - Newell South Phase I	Completed		
27	NIP - Newell South Phase II	Design	Q1 2023	On Target
<b>Transportation Investments</b>				
<b>Preserving and Optimizing the Transportation Network</b>				
27	Beatties Ford Road Widening (Capps Hill Mine to Sunset)	Completed		
28	Idlewild Road/Monroe Road Intersection	Real Estate	Q3 2026	On Target
29	Lakeview Road Farm to Market	Construction	Q3 2025	On Target
30	McKee Road/Providence Road Intersection	Completed		
31	Oakdale Road Farm-to-Market	Completed		
32	Oakdale Phase II	Design	Q2 2023	On Target
33	Tuckaseegee / Berryhill / Thrift Roundabout	Construction	Q4 2022	On Target
<b>Repair and Replace Bridges</b>				
34	Morris Field Bridge Replacement	Design	Q1 2026	On Target
35	Sardis Lane Bridge Replacement	Construction	Q3 2022	On Target
<b>New Street Connections</b>				
36	35th Street Extension	Developer Partnerships	Waiting on Partnership	Waiting on Partnership
37	Bryant Farms Road Extension (Elm Lane to Rea Road)	Design Build	Q3 2024	On Target
38	Eastern Circumferential	Design	NCDOT Build According to their Schedule	On Target
39	John Kirk Drive Extension	Cancelled <sup>4</sup>		
40	University City Boulevard/WT Harris Boulevard Westbound Ramp Intersection Upgrades	Planning	Establish Upon Completion of Planning <sup>4</sup>	On Target
41	University City Boulevard/Mark Twain Road Intersection Pedestrian Hybrid Beacon and Multi-Use Path	Planning	Establish Upon Completion of Planning <sup>4</sup>	On Target
42	University City Boulevard/Suther Road Intersection Upgrades	Planning	Establish Upon Completion of Planning <sup>4</sup>	On Target
43	University City Boulevard/John Kirk Drive Intersection Upgrades	Planning	Establish Upon Completion of Planning <sup>4</sup>	On Target
44	Park South Drive Extension	On Hold		

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<b>New Street Connections (continued)</b>				
45	Research Drive - J.W. Clay Connector over I-85 (North Bridge)	Bid	Q3 2026	On Target
<b>Mobility Options</b>				
46	Belk Greenway Connector		On Hold	
47	Billy Graham Parkway Street Lighting	Construction	Q2 2022	On Target
48	WT Harris Boulevard Street Lighting (Mt. Holly Huntersville Road to I-85)	Planning	Establish Upon Completion of Planning	On Target
49	Gold Line Phase II	In Revenue Service		
50	South End Rail Trail I-277 Pedestrian Bridge	Real Estate	Q1 2025	On Target
<b>Congestion Mitigation Program</b>				
51	Steele Creek Road at Shopton Road West	Design	Q4 2023	On Target
52	Steele Creek Road at Sam Neely Road	Design	Q2 2024	On Target
53	Sharon Road at Eastburn Road	Planning	Establish Upon Completion of Planning	On Target
54	Sardis Road North at Coronation Boulevard	Planning	Establish Upon Completion of Planning	On Target
<b>Sidewalk and Pedestrian Safety Program</b>				
55	University Research Park Sidewalk	Real Estate	Q3 2024	On Target
56	Kennon Street Sidewalk (Hawthorne Lane to Thomas Avenue)	Bid	Q3 2022	On Target
57	Oneida Road Sidewalk	Completed		
58	Alleghany Street Pedestrian and Bike Improvements	Construction	Q3 2022	On Target
59	Davidson Street (36th Street to Sugar Creek Road) Sidewalk	Developer Partnerships	NCDOT Build According to their Schedule	On Target
60	Gibbon Road Sidewalk	Completed		
61	Margaret Wallace Road (Campbell Creek to Old Gate Drive) Sidewalk	Construction	Q2 2022	On Target
62	Mallard Creek Church Road Shared Use Path	Bid	Q4 2023	On Target
63	Marvin Road Sidewalk	Completed		
64	NC-51 (Echo Forest Drive to Alexander Road) Sidewalk	Construction	Q2 2023	On Target
65	NC-51 (McAlpine Greenway to Ridgeloch Place) Sidewalk	Completed		
66	Old Providence Road (Sharon View Road to English Meadows Lane) Sidewalk	Completed		
67	Pleasant Grove Road (Hipp Road to Oakdale Elementary School) Sidewalk	Real Estate	Q4 2022	On Target
68	Providence Road (Greentree Drive to Knob Oak Lane) Sidewalk	Construction	Q1 2023	On Target
69	Sharon Amity Road (Tangle Drive to Craig Avenue) Sidewalk	Construction	Q2 2022	On Target

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<b>Sidewalk and Pedestrian Safety Program (continued)</b>				
70	Sharon Road (Bramwyck Drive to Chandworth Road) Sidewalk	Real Estate	Q4 2022	On Target
71	Tuckaseegee Road (Little Rock Road to Westerwood Drive) Sidewalk	Design	Q3 2024	On Target
72	Sardis Road North (Sardis Road to Rittenhouse Circle ) Sidewalk	Design	Q3 2024	On Target
<b>East / Southeast Corridor Sidewalk and Bikeway Improvements (ESBI)</b>				
73	ESBI - North Pedestrian/Bike Boulevard	Cancelled <sup>5</sup>		
74	ESBI - South Pedestrian/Bike Boulevard	Cancelled <sup>5</sup>		
75	ESBI - Briar Creek Road Connector	Completed		
76	ESBI - Monroe Road Multi-Use Path	Planning	Establish Upon Completion of Planning <sup>5</sup>	On Target
<b>Northeast Corridor Infrastructure Improvements (NECI)</b>				
77	NECI - 25th Street Connection	Completed		
78	NECI - Rocky River Road West Streetscape	Construction	Q2 2024	On Target
79	NECI - Sugar Creek Streetscape	Construction	Q2 2024	On Target
80	NECI - McCullough Drive Streetscape	Real Estate	Q3 2025	On Target
81	NECI - North Tryon Street/36th Street Streetscape	Construction	Q1 2025	On Target
82	NECI - J.W. Clay Boulevard Streetscape and Harris Boulevard/J.W. Clay Intersection	Real Estate	Q1 2025	On Target
83	NECI - Parkwood Avenue Streetscape	Bid	Q2 2024	On Target
84	NECI - Tom Hunter Road Streetscape	Construction	Q3 2023	On Target
85	NECI - Dave McKinney Avenue Extension	Developer Partnerships	Developer Build According to their Schedule	On Target
86	NECI - Tryon Street/Northchase Drive Intersection	Completed		
87	NECI - North Davidson/Jordan Place Intersection	Real Estate	Q2 2024	On Target
88	NECI - Philemon Avenue Extension	Developer Partnerships	Developers Build According to their Schedule	On Target
<b>Neighborhood Transportation Programs (NTP)</b>				
89	NTP - Grier/Rocky River Left Turn Lane	Completed		
<b>Cross-Charlotte Trail (XCLT)</b>				
90	XCLT Segment 2 - Brandywine to Tyvola	Construction	Q1 2023	On Target
91	XCLT Segment 3 - 7th Street to 10th Street	Completed		
92	XCLT Segment 5 - Davidson to Matheson	Construction	Q4 2022	On Target
93	XCLT Segment 6 - Matheson to Craighead	Design	Q2 2028	On Target

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<b>XCLT (continued)</b>				
94	XCLT Segment 7 - Craighead to Tryon	Real Estate	Q4 2025	On Target
95	XCLT Segment 8 - Tryon to Orr (Hidden Valley)	Real Estate	Q3 2026	On Target
96	XCLT Segment 9 - Orr to Rocky River	Real Estate	Q2 2027	On Target
97	XCLT Segment 10 - Mallard Creek Church to Pavilion Boulevard	Design	Q4 2028	On Target
98	XCLT Segment 11 - Pavilion Boulevard to near Cabarrus County	Design	Q3 2028	On Target
<b>Bicycle Travel (Bike)</b>				
99	Bike - South Tryon Street Parallel Route	Design	Q3 2022	On Target
100	Bike - 6th Street Cycle Track	Construction	Q1 2022	On Target
101	Bike - Elizabeth Bike Boulevard Connections	Design	Q1 2025	On Target
102	Bike - 3rd Street Bike Lane Improvements Uptown	Construction	Q2 2022	On Target
103	Uptown Cycle Link	Planning	Establish Upon Completion of Planning	On Target
<b>Transportation Safety (Vision Zero)</b>				
104	Vision Zero - Neighborhood Traffic Calming (Speed humps at approximately 55 locations citywide)	Varies	Q1 2025	On Target
105	Vision Zero - New Thoroughfare Street Lighting (LED lighting upgrades or new installation at more than 40 locations citywide)	Varies	Q4 2022	On Target
106	Vision Zero - Traffic Safety Infrastructure - Pedestrian Hybrid Beacon at The Plaza/Duncan	Real Estate	Q3 2022	On Target
107	Vision Zero - Traffic Safety Infrastructure - Traffic Signal at Carmel Road/Camilla Drive	Design	Q2 2023	On Target
108	Vision Zero - Traffic Safety Signs (Driver Feedback signs at 10-15 locations citywide)	Construction	Q4 2024	On Target
109	Vision Zero - South Tryon/Herman Pedestrian Hybrid Beacon	Design	Q2 2024	On Target
<b>Corridor Program (Corridor)</b>				
110	Corridor - Parkwood Road Improvements	Completed		
111	Corridor - South Tryon Corridor	Construction	Q4 2021	On Target
112	Corridor - West Boulevard Corridor	Construction	Q1 2023	On Target
<b>Supporting Economic Development</b>				
113	Monroe Road Streetscape	Real Estate	Q4 2025	On Target
114	Public/Private Redevelopment of Eastland Corridor	Developer Partnership	Developer to Build According to their Schedule	On Target
<b>Dixie Berryhill Area Roads</b>				
115	Dixie Berryhill Area Roads - West Boulevard Extension	Developer Partnerships	Developer to Build According to their Schedule	On Target

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<b>Southeast Land Acquisition and Street Connections (SELA)</b>				
116	SELA - Oakhurst/Amity Gardens Street Connector	Construction	Q1 2023	On Target
117	SELA - Shade Valley Road Realignment and Roundabout	Construction	Q2 2025	On Target
118	SELA - Margaret Wallace Road and Arequipa Drive Intersection	Planning	NCDOT Build According to their Schedule	On Target
<b>Applied Innovation Corridor</b>				
119	AIC - Matheson Avenue Bridge	Real Estate	Q2 2025	On Target
120	AIC - 16th Street	Construction	Q1 2023	On Target
121	AIC - ATCO (Graham Street Streetscape)	Developer Partnerships	Developer to Build According to their Schedule	On Target
122	AIC - North Tryon Gateway	Construction	Q3 2022	On Target
<b>Area Plan Program (Area Plan)</b>				
123	Area Plan - Montford Drive to Abbey Place Street Connection	Construction	Q2 2023	On Target
124	Area Plan - Cherry Traffic Calming	On Hold		
<b>Corridors of Opportunity (CoFo) Beatties Ford Road Area (BFR)</b>				
125	CoFo BFR - Oaklawn Avenue Intersection Improvement	Design	Q4 2024	On Target
126	CoFo BFR - LaSalle Street Intersection Improvement	Design	Q2 2025	On Target
127	CoFo BFR - Catherine Simmons Avenue Traffic Signal	Design	Q2 2025	On Target
128	CoFo BFR - Bike Boulevard	Design	Q4 2024	On Target
129	CoFo BFR - Beatties Ford Road Sidewalks Phase I (Lasalle to Oaklawn)	Planning	Establish Upon Completion of Planning	On Target
<b>Corridors of Opportunity (CoFo) West Boulevard Area (West)</b>				
130	CoFo West - Barringer Drive/West Boulevard Intersection Improvement	Design	Q2 2023	On Target
131	CoFo West - Remount Road Intersection Improvement	Planning	Establish Upon Completion of Planning	On Target
132	CoFo West - I-77 Underpass Lighting	Design	Q1 2023	On Target
133	CoFo West - Upgrade Pedestrian Lighting	Design	Q1 2023	On Target
<b>Public Safety Facilities</b>				
134	Animal Care and Control - Upgrades to Current Facility Intake Room	Construction	Q2 2022	On Target
135	Animal Care and Control - Upgrades to Current Facility Phase II	Design	Q2 2024	On Target
<b>Six Police Division Stations</b>				
136	Six Police Division Stations - CMPD Northwest Station	Design Build	Establish upon completion of contract negotiations	On Target
137	Six Police Division Stations - CMPD University City Station	Completed		

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<b>Non-Public Safety Facilities</b>				
138	Cemeteries - Roads and Storm Water Renovations and Master Plan Phase I	Completed		
139	Cemeteries - Roads and Storm Water Renovations Phase II	Planning	Establish Upon Completion of Planning	On Target
140	Circular Economy Innovation Barn	Completed		
141	CMGC Generator	Completed		
142	CMGC HVAC Replacement	Design	Q1 2026	On Target
143	Convention Center Renovation	Completed		
144	5516 Central Avenue (formerly Innovation and Technology Relocation)	On Hold		
145	Northeast Equipment Maintenance Facility	Completed		
146	Sweden Road Complex Repaving	Construction	Q3 2022	On Target
147	Sweden Road Modular	Completed		
<b>Sustainability Projects</b>				
148	Electric Vehicle Charging Various (6 sites) FY 2021	Completed		
149	Electric Vehicle Charging Various (2 sites) FY 2022	Construction	Q2 2022	On Target
150	CMGC Parking Deck Electric Vehicle Charging Stations	Design	Q4 2023	On Target
151	Solar Design/Installation (9 sites) FY 2021	Construction	Q1 2023	On Target
152	Solar Design/Installation (5 sites) FY 2022	Design	Q2 2024	On Target
153	Northpointe HVAC Project	Design	Q3 2023	On Target

**Legend:**

Yellow highlights represent projects with Some Budget Risk based on preliminary analysis.

Dark blue highlights represent major umbrella projects with sub-projects listed below in light blue highlights.

Projects not highlighted are stand alone projects.

**Notes:**

- All projects have the risk of escalating construction market, poor soils, rock, etc.
- Facilities listed above are all designed to meet LEED v4 standards. Facilities listed above do not have funding to support the January 2021 Sustainable Facilities Policy.
- Since landscaping / tree planting is seasonal (November to March), project may be "Completed" with the exception of landscaping. Landscaping will be completed the following planting season.
- The John Kirk Drive Extension project was a partnership between UNC Charlotte and the City. UNC Charlotte revised their future plans and this project is no longer a priority. University City Partners, UNC Charlotte, the North Carolina Department of Transportation and the City recently completed a study to assess pedestrian and bicycle access into and around the campus. The following high priority improvements along the same corridor emerged and replaced the John Kirk Drive Extension project: University City Boulevard and WT Harris Boulevard westbound ramp intersection upgrades; University City Boulevard and Mark Twain Road intersection pedestrian hybrid beacon and multi-use path; University City Boulevard and Suther Road intersection upgrades and University City Boulevard and John Kirk Drive intersection upgrades.
- The ESBI - North Pedestrian/Bike Boulevard and ESBI - South Pedestrian/Bike Boulevard projects have been replaced with the ESBI - Monroe Road Multi-Use Path Project.