

General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date	Budget Status
Transportation, Planning, and Environment (Accessibility, Mobility and Connectivity)				
Stand Alone Project				
1	Idlewild Road/Monroe Road Intersection	Design	Q2 2029	At Risk
2	Lakeview Road Farm to Market	Construction	Q4 2026	Over Budget
3	Oakdale Road Phase 2	Complete		
4	Monroe Road Streetscape	Design	Q3 2028	At Risk
5	Eastway Drive/Shamrock Drive Intersection	Design	Q3 2030	At Risk
6	Rea Road (with Bonus Allocation Funding)	Real Estate	Q3 2029	At Risk
7	35th Street Extension	Cancelled ¹		
8	Bryant Farms Road Extension (Elm Lane to Rea Road)	Design-Build	Q2 2025	On Target
9	Eastern Circumferential	Developer Partnerships	NCDOT Build According to their Schedule	At Risk
10	University City Blvd Pedestrian Crossings	Design	Q4 2027	On Target
11	University City Boulevard & John Kirk Drive Intersection Upgrades	Design	Q2 2025	On Target
12	Research Drive - J.W. Clay Connector over I-85 (North Bridge)	Construction	Q2 2028	At Risk
13	Belk Greenway Connector	Design	Q4 2028	On Target
14	South End Rail Trail I-277 Pedestrian Bridge	Bid	Q2 2028	At Risk
15	Bryant Farms Road Extension Phase 2 (Rea Road to Ardrey Kell Road)	Planning	Establish Upon Completion of Planning	On Target
16	Robinson Church Road Phase 1 (W.T. Harris Boulevard to Plott Road)	Planning	Establish Upon Completion of Planning	On Target
Improve Sidewalks Program				
17	University Research Park Sidewalk	Complete		
18	Davidson Street (36th Street to Sugar Creek Road) Sidewalk	Developer Partnerships	NCDOT Build According to their Schedule	On Target
19	Mallard Creek Church Road Shared Use Path (at David Taylor Drive)	Bid	Q4 2025	On Target
20	Tuckaseegee Road (Little Rock Road to Westerwood Drive) Sidewalk	Construction	Q2 2026	On Target
21	Sardis Road North (Sardis Road to Rittenhouse Circle) Sidewalk	Construction	Q2 2026	On Target
22	W.T. Harris Boulevard (JW Clay to N Tryon) Multi-use Path	Real Estate	Q4 2027	On Target
23	Alleghany Street (1609-1335) Sidewalk	Complete		
24	Margaret Wallace Road (Summerfield Ridge Lane to Marshbrooke Road) Sidewalk	On Hold ²		
25	Rea Road (Pineville-Matthews Road to Fairways Club Drive) Shared Use Path	Cancelled ³		
26	Mallard Creek Road (Governor Hunt Road to Driwood Court) Shared Use Path	Design	Q2 2028	On Target
27	Blakeney Heath Road Sidewalk	Design	Q1 2030	On Target
28	Lawyers Road (Harri Ann Drive to Chestnut Lake Drive) Sidewalk	Real Estate	Q4 2027	On Target
29	Old Concord Road (Meadow Vista Road to Arlyn Circle) Shared Use Path	Design	Q2 2029	On Target
30	West Rocky River Road Multi Use Path	Design	Q2 2030	On Target
Mitigate Congestion Program				
31	Steele Creek Road at Sam Neely Road	Construction	Q2 2027	On Target
32	Sharon Road at Eastburn Road	Design	Q4 2027	On Target
33	Arrowood Road at Whitehall Commons Center Drive Intersection	Real Estate	Q1 2028	On Target
34	Ben Craig Drive Extension	Design	Q2 2030	On Target
35	W.T. Harris Boulevard at Chancellor Park Drive Half-Signal	Design	Q1 2027	On Target
36	W.T. Harris Boulevard at Sugar Creek Road Right Turn Lane Northbound	Design	Q1 2030	On Target
37	W.T. Harris Boulevard at Sugar Creek Road Right Turn Lane Southbound	Design	Q1 2030	On Target
38	Mallard Creek Church Road Right Turn Lane Eastbound	Bid	Q2 2026	On Target
39	North Tryon Street at University City Boulevard Left Turn Lane Northbound	Design	Q1 2027	On Target
40	South Tryon Street/Yager Creek Drive Left Turn Lane	Design	Q3 2027	On Target
41	South Tryon Street/Westinghouse Boulevard Left Turn Lane	Design	Q2 2027	On Target

General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date	Budget Status
Connect Bicycle Facilities Program (Bike)				
42	Bike - South Tryon Street Parallel Route	Construction	Q1 2025	On Target
43	Bike - 7th Street Parallel Bike Routes (formerly Elizabeth Bike Boulevard Connections)	Design	Q3 2027	On Target
44	Bike - Uptown Cycle Link - Planning Only	Complete		
45	Bike - Hill Street Shared Use Path	Complete		
46	Bike - 10th Street/12th Street Intersection - Planning Only	Complete		
47	Bike - Matheson Avenue Street Conversion	Real Estate	Q4 2028	On Target
48	Bike - Elm Lane Bike Lane Gap	Design	Q2 2029	On Target
49	Bike - Uptown Cycle Link - College Street and Martin Luther King Junior Boulevard	Planning	Establish Upon Completion of Planning	On Target
East / Southeast Corridor Sidewalk and Bikeway Improvements (ESBI)				
50	ESBI - Monroe Road Multi-use Path	Bid	Q4 2026	On Target
Cross-Charlotte Trail (XCLT)				
51	XCLT Segment 6 - Matheson Avenue to Craighead Road	Design	Q2 2028	At Risk
52	XCLT Segment 7 - Craighead Road to N. Tryon Street	Construction	Q4 2025	On Target
53	XCLT Segment 8 - N. Tryon Street to Orr Road (Hidden Valley)	Construction	Q3 2026	On Target
54	XCLT Segment 9 - Orr Road to Rocky River Road	Construction	Q2 2027	On Target
55	XCLT Segment 10 - Mallard Creek Church Road to Pavilion Boulevard	Construction	Q2 2030	On Target
56	XCLT Segment 11 - Pavilion Boulevard to Kempsford Drive	Construction	Q2 2030	On Target
Connect Northeast Corridor Infrastructure Program (NECI) Program				
57	NECI - Sugar Creek Road Streetscape	Complete		
58	NECI - McCullough Drive Streetscape	Bid	Q2 2028	On Target
59	NECI - McCullough Drive Extension	Design	Q1 2029	On Target
60	NECI - N. Tryon Street/36th Street Streetscape	Construction	Q2 2027	On Target
61	NECI - J.W. Clay Boulevard Streetscape and W.T. Harris Boulevard/J.W. Clay Intersection	Construction	Q1 2027	On Target
62	NECI - Parkwood Avenue Streetscape	Construction	Q2 2025	On Target
63	NECI - Dave McKinney Avenue Extension	Cancelled ⁴		
64	NECI - Philemon Avenue Extension	Developer Partnerships	Developers Build According to their Schedule	On Target
Repair and Replace Bridges Program				
65	Morris Field Drive Bridge Replacement	Design	Q4 2027	At Risk
Neighborhood Transportation Program (NTP)				
66	Rivergate Parkway Bridge	Complete		
Safe Communities (Safe, Healthy, and Inclusive Communities)				
Enhance Transportation Safety (Vision Zero) Program				
67	Vision Zero - Neighborhood Traffic Calming (Speed humps at locations citywide)	Varies	Ongoing	On Target
68	Vision Zero - Traffic Safety Signs (Driver Feedback signs at locations citywide)	Varies	Ongoing	On Target
69	Vision Zero - South Tryon Street at Herman Avenue Pedestrian Hybrid Beacon	Complete		
70	Vision Zero - Sugar Creek Road/Merlane Drive Pedestrian Hybrid Beacon	Complete		
71	Vision Zero - Eastway Drive at Arnold Drive Pedestrian Hybrid Beacon	Complete		
72	Vision Zero - South Boulevard at Longleaf Drive Pedestrian Hybrid Beacon	Real Estate	Q4 2025	On Target
73	Vision Zero - N Caldwell Street at E 8th Street Traffic Signal	Real Estate	Q2 2026	On Target
74	Vision Zero - Monroe Road at Burtonwood Circle Pedestrian Hybrid Beacon	Real Estate	Q1 2026	On Target
75	Vision Zero - Statesville Avenue at Oliver Street Pedestrian Hybrid Beacon	Complete		
76	Vision Zero - Providence Road at Dartmouth Place Pedestrian Hybrid Beacon	Design	Q4 2025	On Target
77	Vision Zero - Park Road at Sunset Drive Pedestrian Hybrid Beacon	Real Estate	Q1 2026	On Target
78	Vision Zero - W.T. Harris Boulevard and Grier Road Intersection and Sidewalk (formerly W.T. Harris Boulevard (The Plaza to Grier Road) Multi-use Path)	Design	Q4 2027	On Target

General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date	Budget Status
Enhance Transportation Safety (Vision Zero) Program (continued)				
79	Vision Zero - Sharon Road at Sulkirk Road Pedestrian Hybrid Beacon	Bid	Q4 2025	On Target
80	Vision Zero - Shamrock Drive Pedestrian Safety (The Plaza to Newell Avenue)	Real Estate	Q4 2026	On Target
81	Vision Zero - Eastway Drive at Biscayne Drive Pedestrian Hybrid Beacon	Bid	Q1 2026	On Target
82	Vision Zero - Eastway Drive at Eastway Crossing Drive Pedestrian Hybrid Beacon	Real Estate	Q4 2026	On Target
83	Vision Zero - Central Avenue at Prospect Street and Piedmont Street Pedestrian Hybrid Beacon	Real Estate	Q1 2026	On Target
84	Vision Zero - Pineville-Matthews Road at Windswept Drive Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	On Target
85	Vision Zero - Eastway Drive at Dunlavin Pedestrian Hybrid Beacon	Design	Q2 2026	On Target
86	Vision Zero - Matheson Avenue at Holt Street Pedestrian Hybrid Beacon	Construction	Q1 2025	On Target
87	Vision Zero - Central Avenue 4900 block Pedestrian Hybrid Beacon	Design	Q4 2028	On Target
88	Vision Zero - Albemarle Road between Lawyers Road and Point Lake Drive Pedestrian Hybrid Beacon	Design	Q2 2028	On Target
89	Vision Zero - Eastway Drive at Citiside Drive Traffic Signal	Design	Q2 2028	On Target
90	Vision Zero - Eastway Drive at Eastway Park Drive Signal Modifications	Design	Q2 2028	On Target
91	Vision Zero - Monroe Road at Knickerbocker Drive Traffic Signal	Design	Q2 2028	On Target
92	Vision Zero - Park Road at Birnen Drive Pedestrian Hybrid Beacon	Design	Q2 2028	On Target
93	Vision Zero - Shamrock Drive at Lawrence Orr Road Elementary School Pedestrian Hybrid Beacon	Design	Q2 2028	On Target
94	Vision Zero - Toddville Lane at CSX Way Pedestrian Improvements	Design	Q2 2028	On Target
95	Vision Zero - Providence Road at Sharon Amity Road/Sharon Lane Intersection Upgrade	Design	Q2 2028	On Target
96	Vision Zero - Pineville-Matthew Road at Johnston Road Intersection Upgrade	Design	Q2 2028	On Target
Enhance Transportation Safety (Vision Zero) Street Lighting Program⁵				
97	Vision Zero - New Street Lighting on Brookshire Boulevard from Belhaven Boulevard to Caldwell Williams Road	Design	Q3 2025	On Target
98	Vision Zero - New Street Lighting on Brookshire Boulevard from Idaho Drive to I-77	Design	Q3 2025	On Target
99	Vision Zero - New Street Lighting on Brookshire Boulevard from Mount Holly-Huntersville Road to Long Creek	Design	Q3 2025	On Target
100	Vision Zero - New Street Lighting on Brookshire Boulevard from Rozzelles Ferry Road to City Limits	Design	Q3 2025	On Target
101	Vision Zero - New Street Lighting on Equipment Drive from North Graham Street to Mineral Springs Road	Design	Q3 2025	On Target
102	Vision Zero - New Street Lighting on North Tryon Street from Barton Creek Drive to Wednesbury Boulevard	Design	Q3 2025	On Target
103	Vision Zero - New Street Lighting on Prosperity Church Road from Benfield Road to Goose Creek Drive	Design	Q4 2027	On Target
104	Vision Zero - New Street Lighting on Prosperity Ridge Road from Prosperity Church Road to Ridge Path Lane	Design	Q4 2027	On Target
105	Vision Zero - New Street Lighting on Providence Road from Providence Country Club Drive to city limits	Design	Q1 2028	On Target
106	Vision Zero - New Street Lighting on Reagan drive from North Graham Street to Orchard Trace lane	Design	Q3 2025	On Target
107	Vision Zero - New Street Lighting on Rocky River Road West from North Tryon Street to Rockland Drive	Complete		
108	Vision Zero - New Street Lighting on South Tryon Street from Carowinds Boulevard to Youngblood Road	Design	Q3 2025	On Target
109	Vision Zero - New Street Lighting on University City Boulevard from North Tryon Street to W.T. Harris Boulevard	Design	Q4 2025	On Target
110	Vision Zero - New Street Lighting on University City Boulevard from John Kirk Drive to City Limits	Design	Q1 2026	On Target
111	Vision Zero - New Street Lighting on W.T. Harris Boulevard from I-85 to Mount Holly-Huntersville Road	Design	Q1 2028	On Target
112	Vision Zero - New Street Lighting on W.T. Harris Boulevard from Old Concord Road to The Plaza	Design	Q3 2025	On Target
113	Vision Zero - New Street Lighting on York Road from Youngblood Road to City Limits	Design	Q3 2025	On Target

General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date	Budget Status
Workforce and Business Development (Economy, Jobs, and Upward Mobility)				
114	Public/Private Redevelopment of Eastland Corridor	Developer Partnership	Developer to Build According to their Schedule	On Target
115	Reimburse Innovation District Infrastructure (Atrium)	Developer Partnership	Developer to Build According to their Schedule	On Target
Dixie Berryhill Area Roads				
116	Dixie Berryhill Area Roads - West Boulevard Extension	Complete		
117	Dixie Berryhill Area Roads - Garrison Road South	Developer Partnerships	Developer to Build According to their Schedule	On Target
Applied Innovation Corridor (AIC)				
118	AIC - Matheson Avenue Bridge	Construction	Q2 2027	On Target
119	AIC - 16th Street Phase 2	Construction	Q2 2025	On Target
Area Plan Program (Area Plan)				
120	Area Plan - Cherry Traffic Calming - Baldwin Avenue and Main Street	Construction	Q2 2025	On Target
Great Neighborhoods (Affordable and Sustainable Neighborhoods)				
Invest in Corridors of Opportunity (CoFo) Program				
121	CoFo - Beatties Ford/Oaklawn Avenue Intersection Improvement	Bid	Q1 2026	On Target
122	CoFo - Beatties Ford/LaSalle Street Intersection Improvement	Bid	Q4 2026	On Target
123	CoFo - Beatties Ford/Catherine Simmons Avenue Traffic Signal	Design	Q2 2025	On Target
124	CoFo - Beatties Ford Road Sidewalks Phase 1 (Lasalle to Oaklawn)	Complete		
125	CoFo - West Boulevard/Remount Road Intersection Improvement	Real Estate	Q1 2028	On Target
126	CoFo - West Boulevard/I-77 Underpass Lighting	Construction	Q1 2025	On Target
127	CoFo - Albemarle Road Pedestrian Safety and Connectivity	Design	Q1 2029	On Target
128	CoFo - Albemarle Road Corridor Cultural Trail Framework - Planning only	Planning	Q1 2025	On Target
129	CoFo - Atando Avenue Street Conversion	Planning	Establish Upon Completion of Planning	On Target
130	CoFo - Sugar Creek Road at Sofley Road Pedestrian Hybrid Beacon	Planning	Establish Upon Completion of Planning	On Target
131	CoFo - Sugar Creek Road Sidewalk (Graham Street to The Roman Road)	Planning	Establish Upon Completion of Planning	On Target
132	CoFo - Sugar Creek Road Sidewalk (Rumple Road to Nevin Road)	Planning	Establish Upon Completion of Planning	On Target
133	CoFo - Sugar Creek Road Shared Use Path (Merlane Drive to Cinderella Road)	Planning	Establish Upon Completion of Planning	On Target
134	CoFo - Sugar Creek Road Shared Use Path (Cinderella Road to North Tryon Street)	Planning	Establish Upon Completion of Planning	On Target
135	CoFo - Sidewalk connection to Sugar Creek Park Community Center	Planning	Establish Upon Completion of Planning	On Target
136	CoFo - Sugar Creek Road at North Tryon Street Intersection Pedestrian Safety Improvements	Planning	Establish Upon Completion of Planning	On Target
137	CoFo - Sugar Creek Road Smart Street Lighting	Planning	Establish Upon Completion of Planning	On Target
138	CoFo - Derita Mobility Hub Upfit	Planning	Establish Upon Completion of Planning	On Target
139	CoFo - Hidden Valley Mobility Hub	Planning	Establish Upon Completion of Planning	On Target
140	CoFo - Sugar Creek Lynx Station Mobility Hub Upfit	Planning	Establish Upon Completion of Planning	On Target
Comprehensive Neighborhood Improvement Program (CNIP)				
CNIP - Central / Albemarle / Shamrock				
141	CNIP - Central/Albemarle/Shamrock - Shamrock Drive Complete Street Improvements	Design	Q3 2030	At Risk
142	CNIP - Central/Albemarle/Shamrock - Kilborne Drive Streetscape	Complete		
143	CNIP - Central/Albemarle/Shamrock - Central/Kilborne/Norland Ped/Bike Improvements	Design	Q2 2028	On Target

General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date	Budget Status
CNIP - Prosperity Village				
144	CNIP - Prosperity Village - DeArmon Road Complete Street Improvements	Real Estate	Q1 2030	At Risk
145	CNIP - Prosperity Village - Prosperity Church Road (Old Ridge to Benfield) Improvements	Bid	Q4 2027	On Target
CNIP - Sunset / Beatties Ford				
146	CNIP - Sunset/Beatties Ford - Beatties Ford/Sunset Ped Improvements (former Hornets Nest Park Access)	Bid	Q4 2027	At Risk
147	CNIP - Sunset/Beatties Ford - Oakdale/Miranda/Sunset Intersection	Developer Partnerships	NCDOT Build According to their Schedule	On Target
CNIP - Whitehall / Ayrley				
148	CNIP - Whitehall/Ayrley - Brown - Grier Road Upgrades	Real Estate	Q4 2030	At Risk
149	CNIP - Whitehall/Ayrley - Multi-Use Path along Westinghouse Boulevard	Complete		
SouthPark CNIP				
150	SouthPark CNIP - Briar Creek Greenway Wayfinding	Developer Partnerships	County Build According to their Schedule	On Target
151	SouthPark CNIP - Cultural Loop Implementation and Partnership Opportunities	Developer Partnerships	Developer Build According to their Schedule	On Target
Neighborhood Reinvestment Program (NRP)				
152	NRP - Kuykendall Improvements	Real Estate	Q4 2027	On Target
Well-Managed Government, Equity, Engagement, and Environment				
Public Safety Facilities				
153	Animal Care and Control - Upgrades to Current Facility Phase 2	Complete		
154	CMPD 911 Law Enforcement Center Renovation	Design	Q1 2027	On Target
155	CMPD 911 Police and Fire Training Academy Renovation	Design	Q1 2028	On Target
Six Police Division Station				
156	Six Police Division Stations - CMPD Northwest Station	Construction	Q2 2027	At Risk
Firehouse Program (Fire)				
157	Fire - Firehouse #11 Replacement	Bid	Q2 2026	At Risk
158	Fire - Hidden Valley Firehouse #45	Construction	Q2 2025	On Target
159	Fire - Firehouse #30 Replacement	Construction	Q1 2026	On Target
160	Fire - River District Firehouse - Temporary	Construction	Q1 2026	On Target
161	Fire - Permanent River District Firehouse #44	Planning	Establish Upon Completion of Planning	Over Budget
162	Fire - Miranda Road Firehouse #46	Bid	Q2 2027	At Risk
163	Fire - Firehouse #20 Renovation	Planning	Establish Upon Completion of Planning	Over Budget
Firehouse Gender Equity Program (Fire Equity)				
164	Fire Equity - Firehouse #2	Complete		
165	Fire Equity - Firehouse #22	Design	Q3 2026	On Target
166	Fire Equity - Firehouse #12	Planning	Establish Upon Completion of Planning	On Target
Non-Public Safety Facilities				
167	Cemeteries - Roads and Storm Water Renovations Phase 2	Complete		
168	CMGC HVAC Replacement	Construction	Q1 2026	On Target
169	Spectrum Center Renovation	Construction	Q4 2025	On Target
170	Solid Waste Services Locker Room Equity Renovations	Design	Q1 2027	On Target
Sustainability Program				
171	Electric Vehicle Charging - Various sites FY23	Complete		
172	Electric Vehicle Charging - Various sites FY25	Planning	Establish Upon Completion of Planning	On Target

General Capital Investment Plan Project Updates

#	Project Name	Current Phase	Estimated Completion Date	Budget Status
Sustainability Program (continued)				
173	Solar Design / Installation 9 sites FY21	Complete		
174	Solar Design / Installation 5 sites FY22	Construction	Q2 2026	On Target
175	Solar Design / Installation 2 sites FY23	Construction	Q2 2026	On Target
176	Northpointe HVAC Project	Construction	Q1 2025	On Target
177	North Davidson Electric Vehicle Supply Equipment Hub	Design	Q3 2026	On Target
178	Solid Waste Electric Vehicle Supply Equipment Hub	Bid	Q4 2025	On Target
179	CDOT Sweden Road Electric Vehicle Supply Equipment Hub	Bid	Q4 2025	On Target
American with Disabilities Act (ADA) Facility Renovations				
180	ADA - Charlotte Mecklenburg Government Center Phase 1	Complete		
181	ADA - Charlotte Mecklenburg Government Center Phase 2	Planning	Establish Upon Completion of Planning	On Target
182	ADA - Old City Hall	Complete		

Legend:

Bright yellow highlights represent projects that are Over Budget based on preliminary analysis.

Light yellow highlights represent projects that budgets are At Risk based on preliminary analysis.

Dark blue highlights represent program with projects listed below in light blue highlights.

Projects not highlighted are stand alone projects.

Notes:

All projects have the risk of escalating construction market, poor soils, rock, etc.

Programs with ongoing funding can adjust budgets of high priority projects and reduce the number of new projects started in a given year.

Since landscaping / tree planting is seasonal (November to March), project may be "Completed" with the exception of landscaping. Landscaping will be completed the following planting season.

Footnotes:

1. 35th Street Extension - Anticipated developer partnership did not occur.

2. Margaret Wallace Road (Summerfield Ridge Lane to Marshbrooke Road) Sidewalk - Schedule on hold to align with NCDOT project U-2509EA (Arequipa Drive and Margaret Wallace Road Intersection).

3. Rea Road (Pineville-Matthews Road to Fairways Club Drive) Shared Use Path - Project will be re-evaluated through another funding source in the future.

4. NECI - Dave McKinney Avenue Extension - Project will be re-evaluated through another funding source in the future.

5. Duke Energy is responsible for design and construction of all streetlighting projects.