



Charlotte City Council
Housing, Safety & Community Committee
Meeting Summary for October 6, 2025

COMMITTEE AGENDA TOPICS

1. Council Item Follow-up
2. Policy Referral: Community Safety – Quality of Life Partnerships
3. Housing Trust Fund Recommendations

COMMITTEE INFORMATION

Committee Members Present: Victoria Watlington (CMGC), LaWana Mayfield (CMGC), Dimple Ajmera (CMGC), Tiawana Brown (CMGC), Reneé Johnson (CMGC)

Other Council Members Present: Malcolm Graham

Staff Resources:
Shawn Heath, City Manager's Office
Rebecca Hefner, Housing & Neighborhood Services
Major Tori Tellis, CMPD
Sargent Nathan Philips, CMPD
Lieutenant Casey Xiong, CMPD
Andreana Lucas, CMPD

Guests:
Stephen Strzelecki, Mecklenburg County Criminal Justice Services
Congressman Brandon Lofton, Congress - NC House District 104
Judge Carla Archie, Mecklenburg County Superior Court

Meeting Duration: 4:00 – 5:30 PM

DISCUSSION HIGHLIGHTS

City Council member Watlington called the meeting to order and asked everyone to introduce themselves.

Council Item Follow-Up

Staff provided an update on known status of federal budget proposals related to housing. Both the House and Senate Appropriations Committees have approved their FY 2026 bills for Transportation, Housing and Urban Development. No federal reductions to rental subsidies are proposed. The House bill proses to eliminate the federal HOME Program. A final budget will be determined through the reconciliation process. If HOME funds are cut, Council would then need to make a decision about how they would like to proceed to address potential impacts to city programs. Staff will continue to track the federal budget bills.

Policy Referral: Community Safety – Quality of Life Partnerships

The policy referral focuses on the intersection of public safety, quality of life and mental health, and includes a collaboration across numerous partners.

Mecklenburg County staff provided an overview of the Sequential Intercept Model Framework. The Model helps communities understand how people with mental health and substance use disorders interact with the criminal justice system at various points in the legal process, including how to intercept to help prevent people from being involved with the justice system and to break the cycle back to the justice system. Partners along the intercept continuum play a critical role in strategically addressing behavioral health, criminogenic, and social factors.

CMPD staff shared an overview of the Crisis Intervention Team (CIT) program, in place since 2008, which includes social workers in partnership with CIT trained officers who respond to active crisis situations. Currently, approximately 1,865 officers and 153 dispatchers are CIT trained). The goal in addressing mental health needs is to help divert away from the justice system/jail.

Housing Trust Fund Recommendations

Staff provided a preview of staff's Housing Trust Fund recommendations. The full City Council will receive the full details at the October 6 full Council meeting, and will be asked to vote at the October 27, 2025 Business Meeting.

Adjournment

Meeting adjourned at approximately 5:30 pm.

MEETING MATERIALS

All meeting materials are available online at the [Charlotte Legistar Site](#). City Council Committee meeting videos and transcripts can be viewed on the [City of Charlotte's YouTube channel](#) (*October 6, 2025 meeting link: https://youtu.be/7Vv1v_p9POk?t=21452*).



COUNCIL ITEM FOLLOW-UP

OCTOBER 6, 2025 – HOUSING, SAFETY AND COMMUNITY COMMITTEE

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Federal Funding Uncertainty

► **Both the House and Senate Appropriations Committees have approved their FY 2026 bills for Transportation, Housing and Urban Development (THUD).**

- No federal reductions to rental subsidies current or proposed
- House Bill proposes to eliminate HOME Program
- A final budget will be determined through the reconciliation process

► **Risk Mitigation**

- Regular communication with partners
- Analyze potential impacts from proposed cuts
- Assess overall risk, conduct scenario planning
- Track budget bills and work with legislative partners



Policy Topic Referral to City Council Committee

Date of Referral:	September 22, 2025
Policy Topic Area:	Community Safety – Quality of Life Partnerships
Referred by:	Mayor, Vi Lyles
Referred to:	Housing, Safety, and Community
Description/Background:	<p>While staff have continued to advance Council Priorities that build and sustain Safe Communities, a more targeted approach in partnership with key public sector partners and other service providers is needed to more fully address the needs of our community.</p> <p>During Council Discussion topics, Council has expressed concerns related to Quality of Life issues in particular with safety, and how we can support the provision of holistic services – including mental health – needed for our communities.</p>
Policy Question:	<p>What additional targeted partnerships, including public/private sector collaboration should be advanced to enhance public safety and quality of life?</p> <p>This could include, a multi-pronged approach, leveraging evidence-based frameworks/practices to improve integration of efforts across partners (City, Mecklenburg County, District Attorney Office, Courts, local partners), including more/better support/interventions for those experiencing mental health crisis and substance abuse.</p>
Committee Charge:	<p>Analyze existing strategies and community-based responses to the involvement of people with mental and substance use disorders in the criminal justice system.</p> <p>Review options to address gaps and/or further integrate or scale existing efforts across local partners to leverage resources and maximize impacts.</p> <p>Determine recommended approach for consideration by Council.</p>

cc: Marcus Jones, City Manager
Anthony Fox, Interim City Attorney
Stephanie Kelly, City Clerk

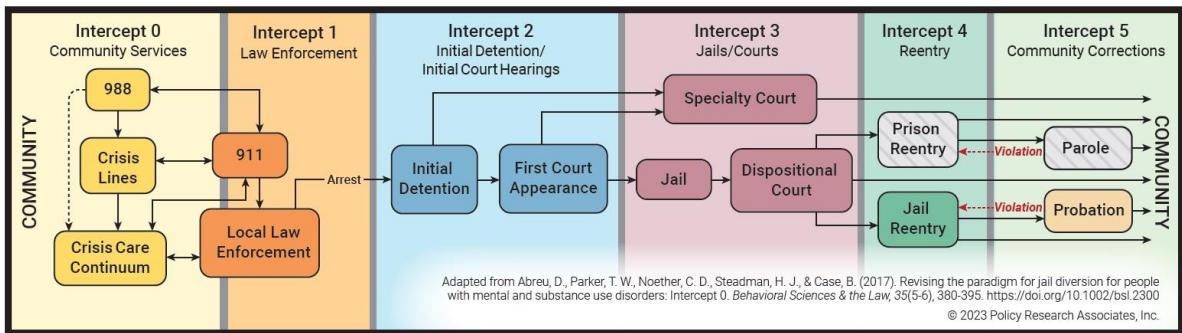


The Sequential Intercept Model (SIM) in Charlotte-Mecklenburg County

Stephen C. Strzelecki, Psy.D.
Mecklenburg County
Criminal Justice Services

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The SIM is a conceptual model that helps communities understand how people with mental health and substance use disorders interact with the criminal justice system at various points in the legal process.



How the SIM works:

- One/two day interagency mapping workshop
- Identify resources/gaps across the criminal justice system
- Develop local action plans to address weaknesses and enhance strengths
- Strategically address behavioral health, criminogenic, and social factors

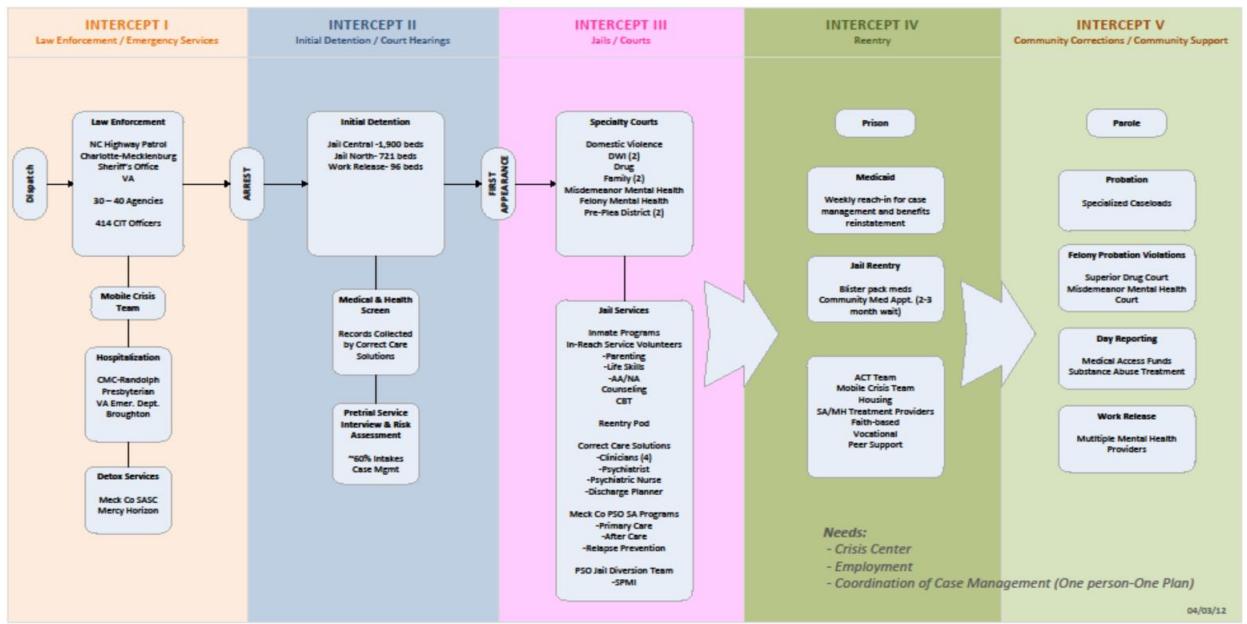


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Sequential Intercepts for Change: Criminal Justice / Behavioral Health Partnerships Charlotte-Mecklenburg County, NC

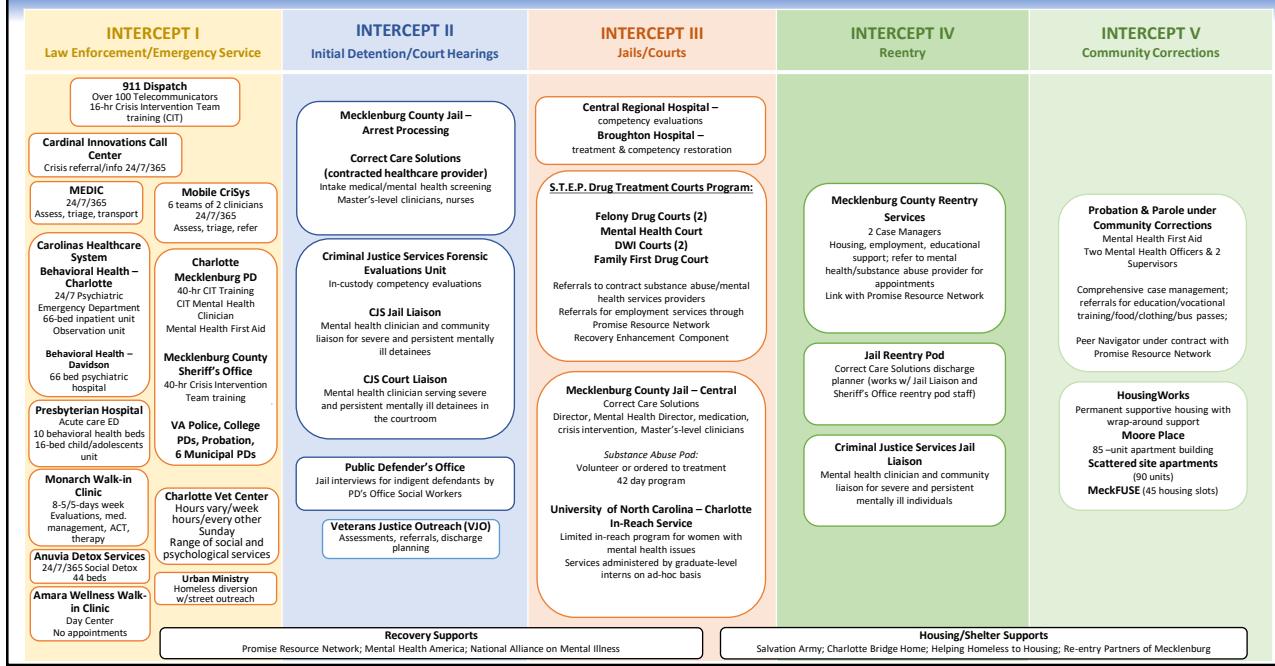


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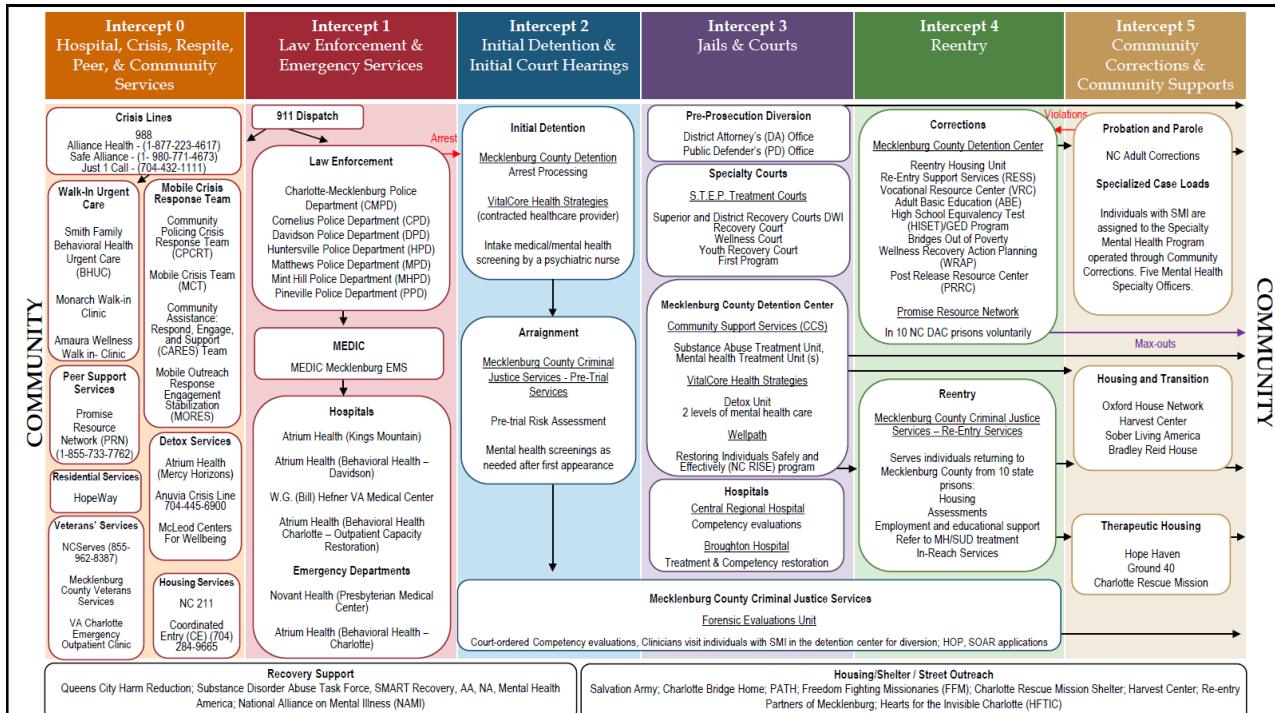
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Sequential Intercepts for Change: Criminal Justice/Behavioral Health Partnerships - 2016

Charlotte, Mecklenburg County, North Carolina



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COMMUNITY

2024 SIM Workshop

Key areas to be addressed:

- Initiate Medicaid applications at all Intercepts points
- Improve connectivity to the health and human services systems
- Access to clinical support/consultation for 911 dispatch for behavioral health cases
- Timely (daytime) releases from detention to promote connection with supportive services
- Supportive and respite housing for the SPMI/SMI population and alternative diversion sites



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COLLABORATION IS THE KEY



- The areas of criminal justice, behavioral health, and homelessness share the same clientele
- Need for systemic changes in policies
- No single program can address every need
- Multiple areas of need for high utilizer individuals
- Long-term treatment for stabilization & reintegration
- Inclusion of individuals with lived experience



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HOUSING TRUST FUND RECOMMENDATIONS

OCTOBER 6, 2025 – HOUSING, SAFETY AND COMMUNITY COMMITTEE

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Affordable Housing Funding Recommendations

Council Priority Alignment

- Great Neighborhoods; Affordable Housing

Purpose

- To review and discuss staff recommendations for affordable housing development support requests received in response to recent Request for Proposals (RFP)

Key Takeaways

- This is the second funding cycle following the expansion of the housing bond and City Council's adoption of the Affordable Housing Funding Policy
- This round, we received a total of 8 proposals totaling \$19,962,000
- Proposals include a mixture of development types including multi-family development, homeownership and supportive housing
- Staff recommends approval of 8 Housing Trust Fund proposals

Affordable Housing Funding Recommendations

Previous Council Communication

- **September 2024: Council adopts Affordable Housing Funding Policy**
- **October 2, 2025: Memo and report summarizing the proposals received in response to RFPs distributed in Council's weekly packet**

Future Council Action

- **October 27, 2025: Recommended investments will be on the Council Business Agenda for consideration**

Housing Development Fund Schedule

Milestone	Dates
Release Request For Proposals	June 13, 2025
Proposal Submission Deadline	July 25, 2025
Council Committee Briefing	October 6, 2025
City Council Action Review	October 6, 2025
City Council Approval	October 27, 2025
Next RFP Cycle	November 2025 – April 2026

Note: NOAH, Homeownership and Land Acquisition are rolling RFPs that stay open until funds are depleted. Applications may come forward to Council outside this cycle.

Housing Development Proposals

Investment Categories	Council Allocation of \$100 M	Committed to Date	Funding Available	Number of Proposals	Funding Requested
Rental Housing Production	\$ 35,000,000	\$ 13,922,000	\$ 21,078,000	3	\$ 9,865,000
Homeownership	\$ 25,000,000	\$ 6,782,000	\$ 18,218,000	3	\$ 3,847,000
Supportive Housing	\$ 9,000,000	\$ -	\$ 9,000,000	2	\$ 6,250,000
Other	\$ 31,000,000	\$ 10,685,623	\$ 20,314,377	-	\$ -
Total	\$ 100,000,000	\$ 31,389,623	\$ 68,610,377	8	\$ 19,962,000



Recommended Developments: Rental Housing Production

Kendall Crossing

4% Tax Credit - Senior



Location Summary

Proximity	Access	Change	Diversity	Total
5.0	3.4	8.1	5.0	21.5

Unit Mix

30%	40%	50%	60%	70%	80%	Market	Total
20	0	0	37	43	0	0	100

The Paces Foundation, Inc.

District 3 | 9400 Kendall Drive

Financial Summary

Funding Request	\$ 4,975,000
Prev. City Funding	\$ -
Investment per Unit	\$ 49,750
Investment per Unit per Year	\$ 503
Total Development Cost (TDC)	\$ 29,793,505
TDC per Unit	\$ 297,935
CBI Commitment	15%
City Funding as % of Sources	17%

Key Indicators

Affordability Period	99 years
% at 30%	20%
% >2BR	0%
Investment Realization Period	13 years
10-Year Rent Savings	\$ 3,783,906
HTF Within 0.5 Miles	-

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River District Apartments

Non-LIHTC - Family



Location Summary

Proximity	Access	Change	Diversity	Total
0.0	3.2	8.1	3.3	14.6

Unit Mix

30%	40%	50%	60%	70%	80%	Market	Total
18	0	0	15	0	54	0	87

Laurel Street Residential, LLC

District 3 | 6998 Westrow Avenue

Financial Summary

Funding Request	\$ 900,000
Prev. City Funding	\$ 5,800,000
Investment per Unit	\$ 77,011
Investment per Unit per Year	\$ 778
Total Development Cost (TDC)	\$ 23,820,000
TDC per Unit	\$ 273,793
CBI Commitment	15%
City Funding as % of Sources	28%

Key Indicators

Affordability Period	99 years
% at 30%	21%
% >2BR	16%
Investment Realization Period	13 years
10-Year Rent Savings	\$ 5,158,608
HTF Within 0.5 Miles	-

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Weddington Road Apartments

4% Tax Credit - Family



DreamKey Partners, Inc.

District 7 | 3900 Weddington Road

Financial Summary

Funding Request	\$ 3,990,000
Prev. City Funding	\$ 3,150,000
Investment per Unit	\$ 84,000
Investment per Unit per Year	\$ 848
Total Development Cost (TDC)	\$ 25,619,120
TDC per Unit	\$ 301,401
CBI Commitment	13%
City Funding as % of Sources	28%

Key Indicators

Affordability Period	99 years
% at 30%	21%
% >2BR	19%
Investment Realization Period	10 years
10-Year Rent Savings	\$ 7,515,398
HTF Within 0.5 Miles	-

Location Summary

Proximity	Access	Change	Diversity	Total
3.5	1.8	3.0	10.0	18.3

Unit Mix

30%	40%	50%	60%	70%	80%	Market	Total
18	0	0	67	0	0	0	85

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Recommended Developments: Homeownership



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Aveline at Newell Town Homes

Homeownership



Location Summary

Proximity	Access	Change	Diversity	Total
1.0	5.7	9.3	2.0	18.0

Unit Mix

30%	40%	50%	60%	70%	80%	Market	Total
0	0	0	0	0	54	0	54



DreamKey Partners, Inc.

District 4 | 8049 Old Concord Road

Financial Summary

Funding Request	\$ 702,000
Prev. City Funding	\$ 2,430,000
Investment per Unit	\$ 58,000
Investment per Unit per Year	\$ 1,933
Total Development Cost (TDC)	\$ 17,738,955
TDC per Unit	\$ 328,499
CBI Commitment	13%
City Funding as % of Sources	18%
Years of Affordability	30 years

Sales Price & Additional Information

Average First Mortgage	\$171,000
Sales Price Range	\$267k - \$281k

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Ellington Townhomes

Homeownership



Location Summary

Proximity	Access	Change	Diversity	Total
9.0	6.0	9.9	5.0	29.9

Unit Mix

30%	40%	50%	60%	70%	80%	Market	Total
0	0	0	0	35	0	0	35

DreamKey Partners, Inc.

District 1 | 3430 Wheatley Avenue

Financial Summary

Funding Request	\$ 1,750,000
Prev. City Funding	\$ -
Investment per Unit	\$ 50,000
Investment per Unit per Year	\$ 1,667
Total Development Cost (TDC)	\$ 10,923,990
TDC per Unit	\$ 312,114
CBI Commitment	13%
City Funding as % of Sources	16%
Years of Affordability	30 years

Sales Price & Additional Information

Average First Mortgage	\$169,000
Sales Price Range	\$255k - \$270k

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Unity Oaks

Homeownership



Habitat for Humanity of the Charlotte Region, Inc.

District 4 | Grier Road and W.T. Harris Blvd

Financial Summary

Funding Request	\$ 1,395,000
Prev. City Funding	\$ -
Investment per Unit	\$ 45,000
Investment per Unit per Year	\$ 455
Total Development Cost (TDC)	\$ 9,430,206
TDC per Unit	\$ 304,200
CBI Commitment	13%
City Funding as % of Sources	15%
Years of Affordability	99 years

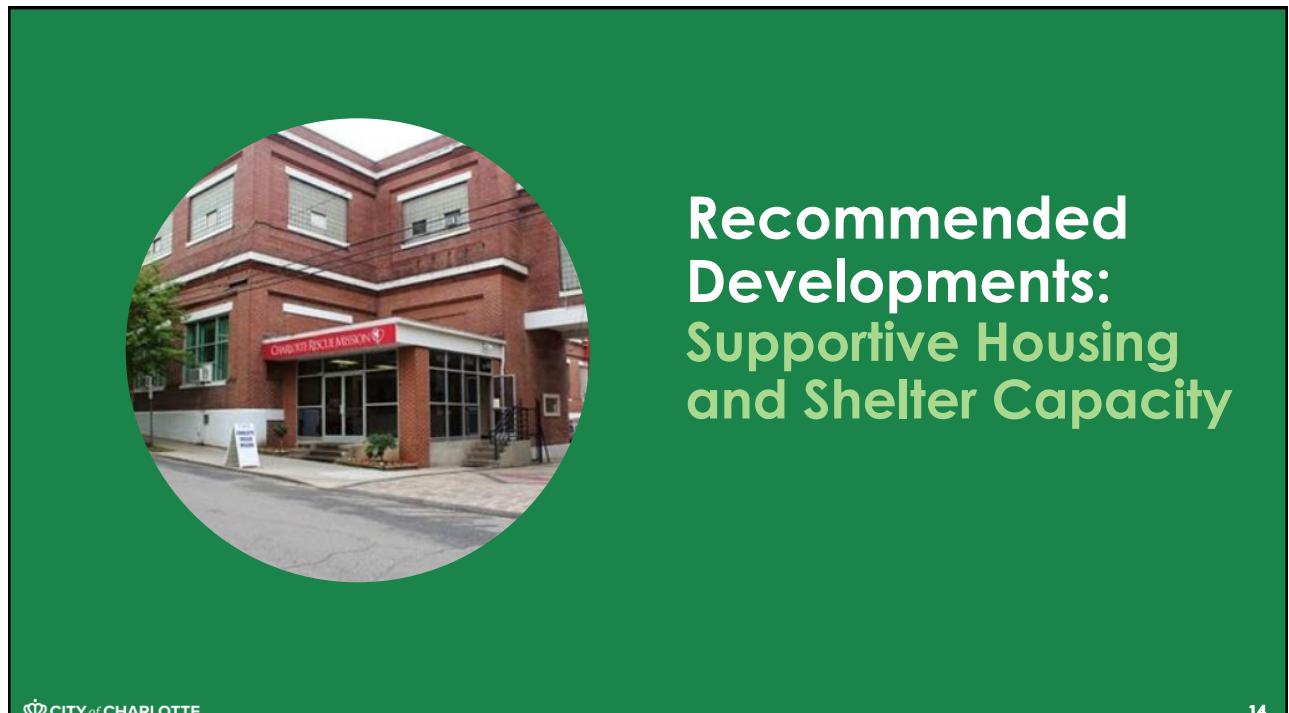
Location Summary

Proximity	Access	Change	Diversity	Total
2.5	3.1	5.4	5.4	16.4

Unit Mix

30%	40%	50%	60%	70%	80%	Market	Total*
0	0	0	17	10	4	40	31

*Total reflects only the affordable units.



**Recommended
Developments:
Supportive Housing
and Shelter Capacity**

Dream Center Campus

Transitional Housing



Charlotte Mecklenburg Dream Center

District 2 | 5612 Freedom Dr

Financial Summary

Funding Request	\$ 2,000,000
Prev. City Funding	\$ -
Investment per Unit/Room	\$ 41,667
Investment per Unit/Room per Year	\$ 421
Total Project Cost	\$ 12,100,685
Cost per Bed	\$ 682
City Funding as % of Sources	17%

Key Indicators

Units / Rooms	8 / 48
Affordability Period	99 years
HTF Within 0.5 Miles	-
CBI Commitment	13%

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Mecklenburg County Hotel Conversion

Non-Congregate Shelter



Mecklenburg County

District 2 | 6309 Banner Elk Drive

Financial Summary

Funding Request	\$ 4,250,000
Prev. City Funding	\$ -
Investment per Bed	\$ 68,548
Investment per Bed per Year	\$ 692
Total Project Cost	\$ 8,500,000
Acquisition	\$ 5,500,000
Renovation	\$ 3,000,000
Cost per Bed	\$ 137,097
City Funding as % of Sources	50%

Key Indicators

Beds	62
Affordability Period	99 years
HTF Within 0.5 Miles	2
CBI Commitment	13%

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Housing Development Recommendations Summary

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Recommended Developments Summary

Development	Developer	Development Type	District	Affordable Units	Recommended Funding	Negotiated Affordability Period	City Cost Per Unit	City Cost Per Unit Per Year
Rental Housing Production								
Kendall Crossing	The Paces Foundation	4% - Seniors	3	100	\$ 4,975,000	99	\$ 49,750	\$ 503
River District*	Laurel Street	Non-LIHTC	3	87	\$ 900,000	99	\$ 77,011	\$ 778
Weddington Road Apartments**	DreamKey Partners	4% - Family	7	85	\$ 3,990,000	99	\$ 84,000	\$ 848
*Note: Development previously awarded \$5.8 million in HTF								
**Note: Development previously awarded \$3.15 million in HTF								
Homeownership								
Aveline Newell Townhomes*	DreamKey Partners	Homeownership	4	54	\$ 702,000	30	\$ 58,000	\$ 1,933
Ellington Townhomes	DreamKey Partners	Homeownership	1	35	\$ 1,750,000	30	\$ 50,000	\$ 1,667
Unity Oaks	Habitat for Humanity	Homeownership	4	31	\$ 1,395,000	99	\$ 45,000	\$ 455
*Note: Development previously awarded \$2.43 million in HTF funding								
Supportive Housing & Shelter Capacity								
Dream Center Campus	Dream Center	Transitional Housing	2	8	\$ 2,000,000	99	\$ 20,202	\$ 2,525
Meck Co Hotel Conversion	Mecklenburg County	Non-Congregate Shelter	2	62	\$ 4,250,000	99	\$ 68,548	\$ 692

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Housing Trust Fund Forecast [If Recommendations Are Approved]

Housing Trust Fund Balance	
Housing Trust Fund Current Balance	\$68,610,377
Rental Housing Production Recommendations	\$9,865,000
Homeownership Recommendations	\$3,847,000
Supportive Housing Recommendations	\$6,250,000
Less Total Recommended Developments	(\$19,962,000)
Housing Trust Fund Ending Balance (if all recommended projects are approved)	\$48,648,377

Questions