



FY 2022 AVIATION BUDGET

Presented at City Council Budget Workshop

April 7, 2021

CITY OF CHARLOTTE DEPARTMENT

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Fast Facts



ABOUT CLT AIRPORT

TERMINAL OPENED
MAY 2, 1982

114
GATES



1,000
DAILY AIRCRAFT MOVEMENTS

76,000
DAILY PASSENGERS

100+
CONCESSIONS

26,500+
PARKING SPACES

FOUR
TOTAL RUNWAYS

6,000
ACRES OF LAND

1.8M Sq. Ft.
TERMINAL WITH 5 CONCOURSES

Prior to COVID-19, CLT served 137,500 daily passengers and 1,575 daily aircraft movements.

JANUARY 2021



NUMBERS & RANKINGS

50,168,783
PASSENGERS



578,263
AIRCRAFT MOVEMENTS



183,900
TONS OF CARGO



2019 ACI RANKINGS*

6th IN AIRCRAFT
MOVEMENTS

11th IN TOTAL
PASSENGERS

30th IN TOTAL
CARGO

*Source: Airports Council International (ACI) 2019 rankings.

*Nationwide

CLT is financially self-sustaining. No general fund revenues are appropriated to the facilities or operation.



ECONOMIC IMPACT

\$24.6B
ANNUAL ECONOMIC IMPACT

4%
OF STATE GROSS PRODUCT

\$1.3B
STATE & LOCAL TAXES

Source: NC Department of Transportation Division of Aviation



AIRLINES

181
NONSTOP
DESTINATIONS

36
INTERNATIONAL
DESTINATIONS

THREE
US TERRITORIES

EIGHT
DOMESTIC AIRLINES

THREE
FOREIGN FLAG AIRLINES



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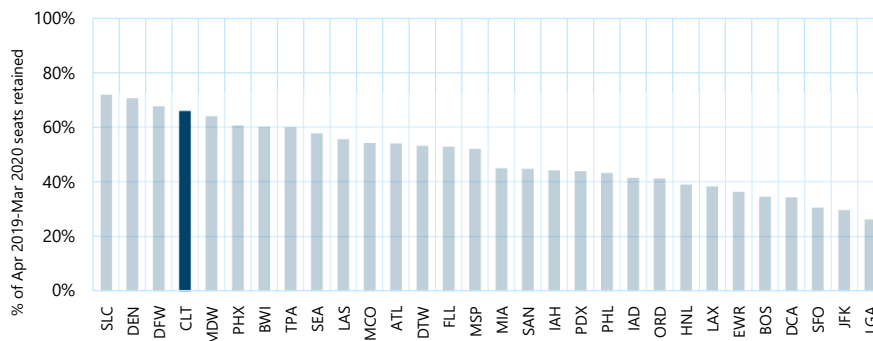
CLT Management Have Met COVID-19 Challenge

- Financial priorities in COVID response
 - Sustaining Airport Operations
 - Protecting Aviation Employees
 - Commitment to Investors
 - Support CLT Business Partners
- Budget initiatives from FY 2021 carried over into FY 2022
 - Near level Operating budget
 - Maintaining vacancy rate
 - Limited additional positions
 - Slowly bringing back reduction in service levels on demand-dependent contracts (traffic control, queuing services, valet parking, and airport information counter)
 - Reduction in discretionary spending for travel and training, memberships, and marketing
 - Deferral of certain capital projects
 - Strategically applying Federal Stimulus Grants



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CLT Has Ranked Highly Among Large Hubs in Retention of Air Service During Pandemic



- During first 12 months of pandemic, CLT retained almost 2 out of every 3 pre-pandemic seats
- In March 2021, scheduled seats are 73% of March 2019

Source: Diio Mi Schedules database, accessed February 23, 2021.



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Operating Budget Summary

Budget	FY 2020	FY 2021	FY 2022	Change
	Actual	Adopted	Proposed	FY 2021 to FY 2022
Personnel	57,814,053	63,065,213	66,361,826	3,296,613
Operating	92,414,561	100,240,815	100,357,921	117,106
Capital	1,553,289	2,097,500	699,000	(1,398,500)
City Services	21,363,973	23,226,062	24,323,754	1,097,692
Department Chargeouts	(3,598,697)	(4,575,173)	(4,575,173)	-
Total Expenditures	169,547,179	184,054,417	187,167,328	3,112,911
Revenues	232,938,153	211,793,031	246,190,673	34,397,642
				FTE Count Change
Total FTEs	708	708	714	6

- Overall 1.7% budget increase
- 5.2% increase to Personnel Services, including 6 new positions
- 1.3% reduction to Operating Expenses and Capital
- 4.7% increase to City Services

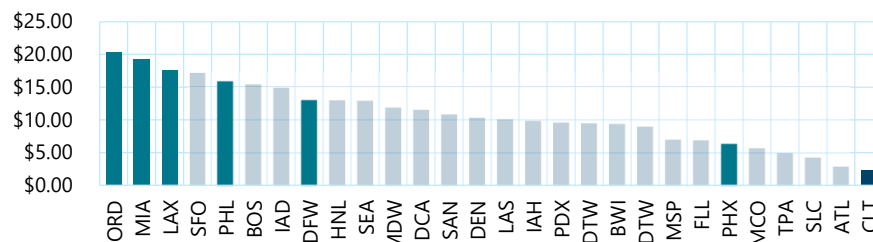


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Maintains Low Cost Per Enplanement

- Lowest CPE of all large hubs, Estimating \$2.12 CPE in FY 2022
- CIP funding flexibility has been preserved during pandemic

Pre-Pandemic (FY19) CPE at Selected Large Hub Airports—Other AA Hubs in Bold



Sources: CLT records (CLT) and FAA CATS Form 127 database (all others); FY 2019 data. All U.S. large hubs shown except for EWR, JFK, and LGA (omitted because comparable data unavailable). * - Airline revenues net of revenue sharing.

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Equity in Service

- Community Engagement and Economic Development
 - Engagement with Community Stakeholders
- Culture and Engagement
 - New Culture and Diversity Manager Position
 - Aviation Recruitment and Retention Strategy Alignment
 - Employee Workplace Climate Assessment
 - Employee Affinity Groups, such as Women in Aviation (WIA)
- Airport Civil Rights
 - Airport Concessions Disadvantaged Business Enterprise (ACDBE)
 - Charlotte Business Inclusion (CBI)
 - Limited English Proficiency
 - Airport Disability Compliance (Americans with Disabilities Act (ADA))
- Workforce Development
 - Career Development Training
 - Skill-based Opportunities

