

The City Council of the City of Charlotte, North Carolina convened for an Action Review on Tuesday, May 31, 2022, at 5:08 p.m. in Room 267 of the Charlotte Mecklenburg Government Center with Mayor Vi Lyles presiding. Council Members present were Dimple Ajmera, Tariq Bokhari, Ed Driggs, Larken Egleston, Julie Eiselt, Malcolm Graham, Matt Newton, Gregg Phipps, and Victoria Watlington.

ABSENT: Councilmember Braxton Winston II.

ABSENT UNTIL NOTED: Councilmember Renee Johnson.

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Mayor Lyles said call this meeting to order. This is the Action Review that we have prior to our regular Business Meeting. We are here in the Government Center, and I want to welcome everyone that's watching us. This meeting is being held in accordance with all applicable laws governing remote meetings because we do have several Council Members who may be participating remotely. The requirements of notice, access, and minutes involved in matters required by law, and we will start off with introductions of those. We will do this introduction again at the dias when we go down to open our Business Meeting, but we'll start with our Deputy City Clerk for this meeting.

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ACTION REVIEW

ITEM NO. 1: MAYOR AND COUNCIL CONSENT ITEM QUESTIONS AND ANSWERS

Mayor Lyles said We do not have any further Council Members online. So, what I'd like to have Ms. Harris address their questions or comments around the Consent Agenda that we have before us this evening.

Marie Harris, Strategy and Budget said thank you and good evening. No, I didn't have any specific questions on any Consent items tonight. We had some clarifications sent out to you earlier and at your desk around clarifications around the budget. Other than that, that would be a Policy item for you, but I did not have any Consent questions unless you have any for now.

Mayor Lyles said alright with that, are there any Consent questions for the staff before we begin? I am hearing no Consent questions. Are there any items on the Consent agenda that the Council would like to have a separate vote? I am hearing none. Are there any other Consent items that the Council would like to have a comment on before the vote?

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CONSENT AGENDA

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| Motion was made by Councilmember Egleston, seconded by Councilmember Newton and carried unanimously to approve the Consent Agenda Items 16 through 38 except for those items removed by a Council Member. |
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The following items were approved:

Item No. 16: Deicing Salt for Roadways

(A) Approve a unit price contract with Cargill, Inc., DBA Deicing Technology Business for the purchase of deicing salt for an initial term of one year, and (B) Authorize the City Manager to renew the contract for up to four, one-year terms with possible price adjustments and to amend the contract consistent with the purpose for which the contract was approved.

Item No. 17: LED Traffic Signal Bulbs

(A) Approve a unit price contract with Utilicom Supply Associates, LLC for the purchase of LED traffic signal bulbs for an initial term of one year, and (B) Authorize the City Manager to renew the contract for up to four, one-year terms with possible price adjustments and to amend the contract consistent with the purpose for which the contract was approved.

Item No. 18: On-Street Parking and Curb Lane Management Services

(A) Authorize the City Manager to negotiate and execute a contract with SP Plus Corporation for on-street parking and curb lane management services for an initial term of three years, and (B) Authorize the City Manager to renew the contract for up to two, one-year terms with possible price adjustments and to amend the contract consistent with the purpose for which the contract was approved.

Item No. 19: Geotechnical, Construction Materials Testing, and Special Inspection Services

(A) Approve unit price contracts with the following firms for geotechnical, construction materials testing, and special inspection services for a five-year term: ESP Associates, Inc., Kleinfelder, Inc., S&ME, Inc., Terracon Consultants, Inc., SEPI Engineering and Construction, Inc., and (B) Authorize the City Manager to amend the contracts consistent with the purpose for which the contracts were approved.

Item No. 20: Project Engineering Services for Minor Storm Drainage

(A) Approve a unit price contract with EDT, PLLC for project engineering services for minor storm drainage for an initial term of two years, and (B) Authorize the City Manager to renew the contract for up to one, one-year term with possible price adjustments and to amend the contract consistent with the purpose for which the contract was approved.

Item No. 21: Large Utility Truck Bodies

(A) Approve a unit price contract with Adkins Truck Equipment Co. for the purchase of large utility truck bodies for an initial term of three years, and (B) Authorize the City Manager to renew the contract for up to three, one-year terms with possible price adjustments and to amend the contract consistent with the purpose for which the contract was approved.

Item No. 22: Sanitary Sewer Inspection Equipment

(A) Approve the purchase of sanitary sewer inspection equipment by the sole source exemption, (B) Approve unit price contracts with Griffin Sales, Inc. dba Rodders and Jets Supply Company and Jet-Vac Equipment Company, LLC for the purchase and repair of sanitary sewer inspection equipment for a term of five years, and (C) Authorize the City Manager to amend the contracts consistent with the purpose for which the contracts were approved.

Item No. 23: Stowe Regional Water Resource Recovery Facility Construction Phase 1

(A) Approve a guaranteed maximum price of \$34,888,414 to Crowder/Garney JV for Design-Build construction services for the Stowe Regional Water Resource Recovery Facility Project.

Item No. 24: Water and Sanitary Sewer Service Installations

(A) Approve a unit price contract to the lowest responsive bidder State Utility Contractors, Inc. for small diameter water and sanitary sewer service installations contract #1 for an initial term of one year, and (B) Authorize the City Manager to renew the contract for up to two, one-year terms with possible price adjustments and to amend the contract consistent with the purpose for which the contract was approved.

Summary of Bids

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| State Utility Contractors Inc | \$4,986,982.00 |
| B.R.S. Inc | \$8,621,734.00 |

Item No. 25: Water, Wastewater, and Lift Station Treatment Chemicals

(A) Approve unit price contracts for the purchase of water, wastewater, and lift station treatment chemicals for an initial term of one year to the following: EWT Holdings III Corporation dba Evoqua Water Technologies LLC, and JCI Jones Chemicals, Inc., (B) Authorize the City Manager to renew the contracts for up to four, one-year terms with possible price adjustments throughout the contract term and to amend the contracts consistent with the purpose for which the contracts were approved, (C) Approve the purchase of magnesium hydroxide by the sole source exemption, and (D) Approve a unit price contract with Premier Magnesia, LLC for the purchase of magnesium hydroxide for the term of one year.

Item No. 26: Airport Lease and Site Development for Carolinas Aviation Museum

(A) Approve a 49-year ground lease with the Carolinas Aviation Museum (CAM) for 4.77 acres on which the CAM will develop a new museum facility, and (B) Approve a contract in the amount of \$4,228,208 to the lowest responsive bidder Messer Construction Co. for site development at the CAM construction site.

Summary of Bids

* The complete Summary of Bids is available in the City Clerk's Office

Item No 27: Bond Issuance Approval for North Tryon Homes

Adopt a resolution granting INLIVIAN's request to issue multi-family housing revenue bonds, in an amount not to exceed \$2,500,000, to finance the development of an affordable housing development known as North Tryon Homes.

The resolution is recorded in full in Resolution Book 53, at Page(s) 014-017.

Item No 28: Set a Public Hearing on Bailey Run Area Voluntary Annexation

Adopt a resolution setting a public hearing for June 27, 2022, for the Bailey Run Area voluntary annexation petition.

The resolution is recorded in full in Resolution Book 53, at Page(s) 018-019.

Item No. 29: Set a Public Hearing on The Retreat at Cameron Commons Area Voluntary Annexation

Adopt a resolution setting a public hearing for June 27, 2022, for The Retreat at Cameron Commons Area voluntary annexation petition.

The resolution is recorded in full in Resolution Book 53, at Page(s) 020-022.

PROPERTY TRANSACTIONS

Item No. 30: Charlotte Water Property Transactions - Irwin Basin Tributary to Remount Road Sewer Replacement, Parcels #7, 8, and 10

Resolution of Condemnation of 6,953 square feet (0.16 acres) in Sanitary Sewer Easement, plus 2,376 square feet (0.06 acres) in Temporary Construction Easement at 2548 Remus Road, 494 Remount Road, 596 Brookhill Road from Brookhill Land, LLC for \$40,500 for Irwin Basin Tributary to Remount Road Sewer Replacement, Parcels #7, 8, and 10.

The resolution is recorded in full in Resolution Book 53, at Page 023.

Item No. 31: Charlotte Water Property Transactions - Irwin Basin Tributary to Remount Road Sewer Replacement, Parcel #12

Resolution of Condemnation of 6,202 square feet (0.14 acres) in Sanitary Sewer Easement, plus 4,662 square feet (0.11 acres) in Temporary Construction Easement at 2435 Toomey Avenue from Spangler Properties, LLC for \$226,100 for Irwin Basin Tributary to Remount Road Sewer Replacement, Parcel #12.

The resolution is recorded in full in Resolution Book 53, at Page 024.

Item No. 32: Property Transactions - Dixie River Road WM Extension, Parcel #10

Acquisition of 3,382 square feet (0.078 acres) Utility Easement, 3,610 square feet (0.083 acres) Waterline Easement at 6834 Dixie River Road from Andrea Gilliam for \$18,500 for Dixie River Road WM Extension, Parcel #10.

Item No. 33: Property Transactions - Monroe Road Streetscape, Parcel #23

Resolution of Condemnation of 1,285 square feet (0.029 acres) Sidewalk Utility Easement, 2,764 square feet (0.063 acres) Temporary Construction Easement at 4335 Monroe Road from Ultimate USA Real Estate Inc. for \$37,450 for Monroe Road Streetscape, Parcel #23.

The resolution is recorded in full in Resolution Book 53, at Page 025.

Item No. 34: Property Transactions - West Blvd Ext- Garrison Road, Parcel #17

Resolution of Condemnation of 485 square feet (0.011 acres) Temporary Construction Easement, 5,125 square feet (0.12 acres) Fee Simple at 10000 Garrison Road from Dong J. Kim and Young S. Kim for \$550 for West Blvd Ext- Garrison Road, Parcel #17.

The resolution is recorded in full in Resolution Book 53, at Page 026.

Item No. 35: Property Transactions - West Blvd Ext- Garrison Road, Parcel #21 and 22

Resolution of Condemnation of square feet (0.017 acres) Temporary Construction Easement, 4,473 square feet (0.10 acres) Fee Simple at 10029 and 10021 Garrison Road from Joseph Emmanuel Horton and Mark Steven Horton for \$900 for West Blvd Ext- Garrison Road, Parcel #21 and 22.

The resolution is recorded in full in Resolution Book 53, at Page 027.

Item No. 36: Property Transactions - West Blvd Ext- Garrison Road, Parcel #23 and 24

Resolution of Condemnation of 2,385 sq. ft. (0.017 acres) Temporary Construction Easement, 352 square feet (0.008 acres) Storm Drainage Easement, 63 square feet (0.001 acres) Utility Easement, 5,996 square feet (0.137 acres) Fee Simple at 10017 and 10009 Garrison Road from Young Kook Kim and Su Jung Park for \$4,225 for West Blvd Ext- Garrison Road, Parcel #23 and 24.

The resolution is recorded in full in Resolution Book 53, at Page 028.

Item No. 37: Property Transactions - West Blvd Ext- Garrison Road, Parcel#28

Acquisition of 1,984 square feet (0.046 acres) Temporary Construction Easement, 4,117 square feet (0.09 acres) Fee Simple at 9900 Garrison Road from BMO Properties Group LLC for \$90,000 for West Blvd Ext- Garrison Road, Parcel #28.

Item No. 38: Property Transactions - XCLT Craighead to Tryon, Parcel #6

Acquisition of 1,446 square feet (0.033 acres) Greenway Easement, 564 square feet (0.013 acres) Temporary Construction Easement at 530 East Sugar Creek Road from Trailhead 530 Owner LLC for \$32,825 for XCLT Craighead to Tryon, Parcel #6.

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ITEM NO. 2: ACTION REVIEW AGENDA OVERVIEW

Mayor Lyles said the next item that we have on our agenda are the agenda items that we have allocated. We have two topics this evening one the Spectrum Center and two

property revaluation. I'm going to ask the Manager to introduce those and proceed with our presentations.

Marcus Jones, City Manager said so, thank you Mayor and members of Council. Tonight, we have a Spectrum Center update which will be led by Assistant City Manager, Tracy Dodson. Then and I've already spoken with the assessor Ken Joyner, we've invited him to give you an update as it relates to the property re-eval which as you know 2023 will be a reval year. So, we hope that we can get them both in today but with that said that's all that we have, Mayor, for the Action Review.

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ITEM NO. 3: ACTION REVIEW ITEMS

Tracy Dodson, Assistant City Manager said great thank you, and good evening, everyone. Thank you, Mr. Manager, for giving us the extra time tonight to cover this because we think we are at a very exciting place to bring you. Before I start I really want to acknowledge and thank the partnership with the Hornets Sports and Entertainment. Their whole team has been phenomenal to work with as well as Tom Murray and his team at the CRVA (Charlotte Regional Visitors Authority). All are critical as we've had these discussions and worked over the past several years. So, what we've come to is, over a three-year process is that we feel like we have come to a win-win opportunity.

The city owns Spectrum Center. We are contractually obligated every certain number of years to study the arena and really assess what are the repairs that's needed, and what is the City's obligation. This time we started with an independent study. Then both teams hired independent consultants. So, I think earlier on the screen you might have seen Steve Patterson and David Abrams. They have been our consultants that we've worked with over the past several years. We had a study that came back, and again, we've worked diligently towards an agreed proposal that we're going to lay out for you tonight to consider. We believe that this proposal provides renovation and upgrades to keep the arena competitive, and will help attract additional events, bring more visitors to the Center City and support our local businesses.

Before I really dive into the deal there's a couple of things, I want to hit on why this is important. The \$376 million Annual Economic Impact is what comes out of Spectrum Center today. There's also the support for 3,200 jobs in our community and there's opportunity for more is what we believe. So, that's not insignificant when we think about what this can do for our community.

So, before I jump into the arena specifics, I want to talk to you about a couple of conversations that started about the same time we really started to look at the arena. Fred Whitfield and I started talking about the need that they have for a new practice facility or Performance Enhancement Center. They were outgrowing the current facility that they had. At the same time, we started talking about public safety issues that we were having around Epicenter, and CTC (Charlotte Transit Center) and what to do about how to solve those issues. As I mentioned earlier, the assessment of the arena, or what I call the CIP (Capital Investment Plan) assessment, was going on. In addition, there were conversations that we were starting to have with CATS (Charlotte Area Transit System) about the CTC, the bus facility, coming to the end of its useful life. We're starting to see unsolicited bids or development partners come to the table to offer to redevelop the site. So, I bring that up because as we layout the deal you see how a lot of these things are converging together.

So, our current deal. I think there's two ways to look at this. We can look at what we are currently obligated to, under our original agreement from 2003 and then was amended again in 2013 or we can get creative and look at this in a little bit of a different way.

So, the current agreement. As we went through that independent study that I mentioned that study identified up to about \$300 million, maybe a little bit north of 300 million, of repairs improvements, or potential investments that could be made to the arena. The lease currently ends in 2030.

Councilmember Johnson arrived at 5:16 p.m.

As we went through that \$300 million, we are working with both consulting teams determined that about \$173 million of that is contractually obligated. So, you think about \$173 million and a lease that ends in 2030. The \$173 million as you'll see at the bottom covers things that we're required to do like, capital repairs and upgrades, NBA (National Basketball Association) requirements that change, or buildings that are comparable to 50 percent of the other arenas. What made us a little bit nervous was a major investment when you're coming so close to the end of the lease. We felt like, not to put words in the Hornet's mouth by any means, but we felt like there's a discussion when you get closer to 2030 about how to build a new arena or the investment that is needed in order to keep the Hornets and extend that lease beyond 2030.

So, we wanted to get ahead of that and what we negotiated in this partnership with the Hornets was a 15-year lease extension. We see the opportunity to do the work that is contractually obligated, plus some additional work, plus a Performance Enhancement Center which I will discuss later. We felt like this was really important to get the 15-year lease because it also lines up the age of the building. Right now, I consider the building in the arena about middle-aged in comparison to other NBA arenas across the country. We wanted to secure that Economic Impact that the Hornets and Spectrum Arena bring to Charlotte every year.

In addition to the Hornet's commitment of the 15-year lease extension, they will also contribute a \$2 million a year rent starting in 2031. When construction is complete on the arena, they will start a \$500,000 a year payment for a couple of years in late 2027 to 2031 when the \$2 million a year rent starts. They've also agreed to continue a capital improvements annual contribution of \$1.1 million to the arena every year. That is important because they currently do that but under the existing agreement, it was set to expire in 2024. The last big thing I have to give a lot of credit to the Hornets on is for the investments into the arena as well as the Performance Center, they have agreed to cover cost overruns. If anybody's following construction costs these days and where they're going that is a huge commitment on their side.

Then we have the Performance Center as I mentioned earlier. We think that the Performance Center is a great opportunity to bring the arena outside the walls, but what we ended up doing was inserting it or looking at including it into the CTC redevelopment. I'll walk you through that in just a second.

The other thing that's important with the Performance Center, and I'll get to a little bit later, but it's new revenue sources that we're looking at. So, the \$215 million that would be invested in the arena is one revenue source and the Performance Center is a second revenue source. We have also said that if the redevelopment of CTC for some reason does not work out, that we would consider a Plan B, and that is looking at the Performance Center going on the gravel lot which is located also, adjacent to the arena on the backside beside the Federal Reserve. This is a parcel that the City owns.

So, if you look at what this can create, and this is where to me this gets really exciting, I mentioned just a second ago you get to bring the Hornets brand outside of the walls of the arena. You get to bring the excitement of what happens inside; outside. For 20 plus years, I think I've been in Charlotte now for 30 years, and for a long time, I know we've talked about Brevard Street being a festival street. If we think about the redevelopment of the CTC site and what we can invest in the arena, you start to create this vibrant festival street, and you start to create almost this community district opportunity. A community gathering place. It's also part of the 2040 Center City Partner's vision and it brings a part of our Center City great opportunity. There are undeveloped parcels here. It gives us an opportunity to really embrace transit in Center City. Which I think we have missed from time to time.

So, let me talk a little bit of just, again, how the district starts. You'll see up here on the screen that you have Spectrum Center and what we call CTC, which is the bus facility redevelopment, and then I called out Brevard Street you'll see right below CTC. So, you see where Brevard Street really terminates at Trade Street, right at the terminus of

Spectrum Center. So, again real opportunity to create this nucleus for a community gathering place. Then you see Epicenter which we're all anxious to see what the future of that holds later this summer. Also, a lot of parking lots and a lot of development opportunity around this to create and further enhance a district opportunity.

So, we're tagging it today as the new Buzz City and what you see here is really a conceptual image of how Brevard Street and the redevelopment of the CTC and the retail can flow out onto Brevard Street, hit the terminus of the Spectrum Center, and create that really great community gathering place. We have a lot of examples of this I'll touch on a little bit later across the country.

It's the opportunity I mentioned again to bring what happens inside. Expand the brand of the Hornets beyond the walls. We've seen that over the last 30 years; I'll stick to the 30 years, that this community has really become a sports community. That's further emphasized with MLS (Major League Soccer) coming and starting this year and has seen great success with a lot of fans. You see a lot of that here. Bank of America Stadium really already kind of naturally extends beyond its walls and we want to create that same type of opportunity here and make it a community place where they can come together for all types of events that happen at Spectrum Center.

Here's another conceptual image where you have Spectrum on the right and you're looking down Trade Street towards Tryon. You have the CTC retail where you see Brevard Market on the left. You see that we really have the opportunity to create this vibrant community gathering place. Think about the Deer District in Milwaukee and how activated that was. Mayor Pro Tem, I think you know it well. It's truly one of these places where a community can come together to celebrate.

Now I've had a lot of questions about CTC itself. We want to bring the CTC project back this summer. So, I don't necessarily want anybody to kind of start to question, "Well how does CTC come together?" It's a separate project but I did want you to understand we have years of work going into, "How can we make this happen?" Adding the Hornets Performance Enhancement Center is a unique opportunity that just happened to work out. What you see here is, that this is a transit facility first and foremost. I cannot emphasize that enough. It does not work unless the transit component of it works. So, what we've looked at and what we're starting to propose is putting a bus station and bus facility below ground. Which you'll see here, and then retail on the ground level with the Gold Line. At a level above that, you'll have the Blue Line, and you'll have a concourse that comes down to Trade Street. You'll have parking above that, and you see how the Hornets Performance Enhancement Facility can fit right in-between, above the parking and the additional development that would happen above it. So, it's a unique opportunity that we are still working through, but we think can bring a lot of vibrancy to this project. It can also let the Hornets act as the anchor tenant to getting the project moving.

So, I want to go back to why we think this is a win-win and why we think this is a balanced agreement for everybody. We get the lease extension, and the certainty of the team, and the Hornets make a much larger contribution to all of this. We do what was the contractually obligated projects, plus the additional \$42 million. So, in total, we would do \$215 million into the arena. This work would occur over four years but then also, again to emphasize, the Hornets would take the cost overruns. We believe that we're addressing a lot of very needed in capital repairs into the project. As well as meeting some of the other City's goals like SEAP (Strategic Energy Action Plan). Some of the capital repair works that is needed is HVAC (heating, ventilation, and air conditioning) repairs, plumbing repairs, and roof repairs.

Then in addition the upgrades that we'll make of the \$42 million will make for a better fan experience, additional events, opportunities, seating options, reduced wait times for entry, enhanced food, and retail options, as well as security options. If you talk to Fred and the Hornets team, they will tell you, they really want to be able to compete not just with the Hornets but with attracting more events right now to Spectrum Center. Currently, it's more than 100 days a year of activity we want to go to more and we think some of these enhancements create that opportunity.

So, how do we get there? The most important thing for everybody to understand is that we are not suggesting that these funds or any funds come from the General Fund. So, what do I mean by that? There is no money that we are trying to take from the Police, or Fire, Housing, other initiatives that we might have in the community like Corridors of Opportunity. This is from Hospitality Funds which are required that we use back into the tourism economy, sports facilities, arts and culture facilities, and Things that enhance tourism. I'll dive into those funds a little bit more.

The Hospitality Funds have three buckets: the Convention Center Fund, the Tourism Fund, and the Hall of Fame Fund. So, a lot of people are going to ask, "Well, what project does this take away from" or, "What can we not do now?" We've tried to be very intentional about not cannibalizing another project and making sure that we can still continue to work on projects that are in front of us. So, to be very clear about that, the Convention Center Fund is about the Convention Center as well as the Bank of America stadium. We are proposing and where the Spectrum Center falls into is the Tourism Fund. So, that's a completely separate fund. The Tourism Fund goes to auditoriums, coliseums, museums, arts and culture programs events, and festivals. So, working with Theresa Smith and her team here, we have looked at the overall affordability that is created in this investment and what that does to other projects. It doesn't, as I said, kill any other projects. It changes in the timing of projects. I'll also mention that other projects have other opportunities.

Some have a land value that can be contributed into the projects. So, no two projects are the same of how we can go about achieving them. So, again, just to kind of go over the deal, we're looking at the \$173 that we are contractually obligated to, plus the \$42 million of other repairs and upgrades coming from the Tourism Fund. What's really important, again, and thanks to the Hornets on this, is the City's cost is capped at that \$215 million on that. Then the Performance Center that we discussed, a new revenue source in naming rights for the district. We've seen this happen in other places around the country, Petco Park in San Diego, right beside Wrigley Field at 1060 Project. If you look at the Ice District in Edmonton, and even at The Star with the Cowboys, where they have Ford Stadium plus Tostitos Plaza. So, it's not an uncommon practice with the naming rights revenue to fund something else. That's how we want to bring the two pieces together to equal the \$275 million investment that gets us to the 2045 lease extension.

Last year we adopted a new policy for our tourism investments. We want to make sure that everybody understands that this does meet the policy checklist. This creates the opportunity for further economic growth. We believe that this leverages private sector investment and other partners. It also allows the Fund Balance to be maintained at 100 percent of the following year's Debt Service. So, again, we believe that this does hit all of the new policy checklist items.

The lease extension really preserves our affordability. It doesn't necessarily lead to our affordability, but it really preserves our affordability. Meeting the policy and what's required in the Fund Balance you'll see that Blue Line at the bottom which is new. We wanted to make sure that we showed you that we had put that in place as we were looking at this. The darker green is what is restricted for the Debt Service and the lighter green then, is the available Fund Balance.

This graph will show you utilizing our affordability of, again, we're not we're not killing other projects, we're not impacting other projects, it's about a timing thing. So, you can see that as we make our investments, and coming out of COVID (Coronavirus Disease), and recovering from COVID, especially around hospitality and tourism that it has an impact on our affordability and ability to do projects in in upcoming years. After 2025/2026 it really starts to build back up again.

The last couple of slides that I will go through is the timing. How does this divvy out? You heard me say earlier that the work would be done over four years. We want to start work as soon as this summer. We want to start the architectural work that's needed to

do the work next summer, but of that \$215 million for the arena, you would see this is how that would be deployed. Then the Performance Center would come on in 2027. I think our way of looking at the Performance Center is really to try to make an annual payment towards that once it delivers. Almost like a lease payment if you will. The other thing that I will mention on this work that has come up in some passing conversations is, and we're digging in more every day, is the MWSBE (Minority, Women, Small Business Enterprise) goals and we're looking at an average between 15 and 16 percent on those goals. We'll continue to refine that especially as we're looking at work that will occur over the series of four years, as we start to home in on what work happens when that might shift a little bit from year to year but that's your average.

So, the next steps. We'd love to hear your thoughts and questions tonight. Take all of that in and then come back to you on June 6th for a little bit of a deeper dive into the particular areas that you want to hear more about. We also want to hear from the public and have a website that will go live tomorrow. You can see the URL (Uniform Resource Locator) up here and you can bring your questions and comments in, have that follow-up presentation to the Council on June 6th, and then go towards a Council vote on June 13th.

Again, the urgency in this isn't to push it on you all or the public it's really to get us started in getting the work going that we have already spent three years working through from the initial study to determine what is best for the arena and best for the community. So, with that, I think we have one ending video. Just to remind everybody.

A video presentation was shown.

So, hopefully, that reminds you a little bit about, it's not just about the Hornets. There's so much more that happens in this facility from, you know, an early voting polling station when we were trying to socially distance, to a vaccination site, to the DNC (Democratic National Convention), to concerts, and so much more. So, with that, I will stop.

Mayor Lyles said thank you Ms. Dodson I also will note behind you, you have our CFO (Chief Financial Officer) as well as the CEO (Chief Executive Officer) of CRVA, our visitors and tourism are available for questions. Before we start, I'm going to talk about how we are going to proceed on this item and the first thing I'd like to say is that I'm going to refer this to the Economic Development Committee for discussion. I would hope that you would raise all of your questions and comments so that that can be had and burnt out, understood. So, I kind of look at this as, "What information do you need? Where do you see opportunities? Where do you see challenges in this work that we're doing?" I've talked with Mr. Graham, and we know that there is a schedule that's being presented. The committee is going to schedule something. I'm working with the staff pretty immediately so that this can get vetted. What I'd like to do is, I'll go to my left and start and ask if we each take about 3 minutes. If you can think about it that way to have any discussion. We'll go around the room and come all the way around full circle, ending with the Mayor Pro Tem.

So, what I want to try to make sure that we all do, and the staff is prepared to do this, to capture every comment, question, or suggestion that you have, that you would like to see further discussed in committee and be able to come back out with the committees, what do they think, and how do we move forward with the next steps. So, Mr. Graham has accepted that challenge and I want to just acknowledge my appreciation because this is one of the most important decisions that we can make when we start talking about our Center City and what we're going to do and how we're going to do it.

We've been talking a lot about what does it mean to be a sports city and I think that this is the beginning of that conversation that may lead us further and further and deeper discussion about how does this work and what makes it possible for our city to be successful working in this area and what does it do for our jobs our economy and how does it strengthen our core city.

Councilmember Driggs said thank you, Madam Mayor. I think it goes without saying that the Hornets are a major asset for Charlotte. We appreciate the team and its contributions to our community, and the position it gives us in the NBA, and the profile that adds to that we have in sports. I've noted before that I think the terms of our contract with the team, as negotiated a number of years ago, are very onerous from our standpoint. I believe the fact that we managed to accrue a \$170 million liability for arena improvements is a manifestation of that. In my mind that took shape kind of unbeknownst to us for quite a long time.

I don't know if anybody else was aware but a number of years ago we put about \$30 million into improvements pursuant to the requirements of the contract. I had no idea that something like this was accumulating. Mr. Whitfield did tell us, in response to a question at our last meeting, that he feels that we kind of kicked the can down the road and that this investment will bring us up to date so that we don't need to be concerned as we proceed from here throughout the term to 2045 that there would be another occasion like this where we're having to kind of find room.

Now having said that, this situation that we're in right now is that we have a liability for \$173 million. It's a bill that we have to pay, and we need to be prospective in terms of assessing this transaction. So, in effect what we're talking about is \$42 million for 15 more years of basketball. On a standalone basis to me that represents acceptable value. So, in spite of the fact that I don't really like how we got here, I believe our best course forward is in fact to proceed with these terms as they've been offered. I have one or two quick questions if I may. The so-called Performance Center is that actually a practice facility or could you describe in more detail who controls that venue? What kind of activities we expect there?

Ms. Dodson said it is intended to be a practice facility. One thing we learned through this process, and I mentioned it earlier when Mr. Whitfield and I were talking about their need to take it out of Spectrum Center. So, the intent is that it is but there's been changes that are kind of requiring and pushing this out. The current practice facility only has one court, most practice facilities with the NBA now have two courts. More players that mean more space, more medical needs, more coaches, and things like that. So, their need was really to have a new practice. So, it is a practice facility. We're working through the design right now and all the components that would fit into the space but that is the intent. It is a practice facility.

Mr. Driggs said so, I just want to clarify that Performance Center, does not mean that this is going to be a venue for concerts or anything like that, right? Just to be clear because it's a little bit unclear. The \$1.1 million, when does that start? You said there's an extended or a continuing commitment from the team to invest \$1.1 million after the current one expired. So, does it commence immediately after the expiry of the current 1.1 million?

Ms. Dodson said yes, it was to continue it.

Mr. Driggs said that extends until when?

Ms. Dodson said until 2045, or till the end. Obviously not the last year.

Mr. Driggs said right, who actually owns the naming rights? We're talking about selling the naming rights and using the proceeds from that sale towards this Performance Center. Whose money is that in the end? Who owns that?

Ms. Dodson said so, let me stop on the naming rights really quickly. One, we had a third-party consultant that we hired; IPG 360 that does this, to really look at what the district could be and what kind of revenue we thought we could generate out of that. It was important in the negotiations that we not take any of the naming rights opportunity that the Hornets currently have, but that as we thought about expanding this and going into a district and expanding across the street, that we had a new revenue opportunity. We'll have to work with all of our partners, right? We'll have to work with the CTC

developer, as well as the Hornets. The idea is all that money is going into the CTC redevelopment.

Mr. Driggs said no I get that, but I'm just saying somebody owns those rights. Somebody has the ability to offer those rights for sale, who is that?

Ms. Dodson said we want to work with our partners and us to determine what those naming rights are and who are the naming rights, right. It's really important to say that because in the discussions with the Hornets is we don't want to bring in a brand or a potential naming rights partner that's in conflict for somebody that they have. So, we have to do this in partnership but we're talking about us having a team, a consulting team, that does this for us.

Mayor Lyles said would that be a key part of what the Economic Development Committee could get a deeper dive into?

Ms. Dodson said yes, we can discuss that.

Mayor Lyles said I know we're not going to be able to hit everything but raising that is really important. Ms. Dodson if it's going to mean that you can do a deeper dive in it, in the committee, we can do that.

Ms. Dodson said okay.

Mr. Driggs said so, otherwise thank you for the presentation I look forward to working in the committee to address further questions.

Councilmember Graham said thank you, Madam Mayor. It's always good to have the Budget Committee Chair as Vice Chair of the Economic Development Committee, right because he can look at the numbers and I can take a look at some of the intangibles. Sports and entertainment have always been in the DNA (Deoxyribonucleic acid) of our community. When I got to Charlotte was in NWA (National Wrestling Alliance), wrestling, and racing. Since then, it's NBA basketball, NFL (National Football League) football, Triple-A baseball, and The Presidents Cup this year. We used to have the professional tennis tournament, the US Clay Court Championship, now being played in Houston. So, this proposal in front of us is timely, I believe because Spectrum Arena is basically our living room. It's more than just basketball, it's concerts, political conventions, and other things that bring economic value to our community and our city.

So, I think Mr. Driggs is right. The return on the investment is based on what we're contractually obligated to do, we got to do it. Then the sweetener, as I call it, the \$42 million plus the \$60 million is just kind of thinking out-of-the-box and how we can really activate that district. So, I certainly am amenable to moving forward with this for sure but there are a couple of questions I would want to kind of get some more clarification on in committee. One in particular, I think Mr. Driggs touched on it, is the Performing Center, and who owns those rights, right? That's one of my questions that I had.

Secondly, really getting deep dive on the Transit Station, right? I get the training facility; I just want to make sure that we get the transit right and how that's going to interact with to intermodal station, right that we're building at some point, right? How those two facilities will interact with one another. So, just getting more information about the transit is what I want to do. Also, the community usage of the facility, right? We talked a little bit about that. Just a clear understanding of who's on first, who's on second. I clearly understand and know that the Charlotte Hornets are great corporate citizens. So, no one's questioning that at all. I just want to make sure as a good businessman, I'm pretty sure the Hornets are looking at the contract, holding us accountable and I want to look at our contract and hold them accountable too, right? I'm pretty sure that they're meeting the grade but there's an old saying, "Trust but verify." I think that's what we should be doing.

So, I would love to kind of talk a little bit about that, making sure that we all kind of know who's on first, who's on second, and how we can work together with the management

firm, i.e., we own the building, but I clearly understand they manage it. That we get maximum value out of the building for the taxpayers, for the city of Charlotte. If there's an occasion that we need to borrow the building for a day or two that's something that we all understand what that looks like and how we accomplish that for sure. I'll save the rest of my questions for the committee but it's transit, its branding, its community benefit agreement, and its timetable. We talked a little bit about that for sure and then processes as we move forward. Thank you.

Councilmember Egleston said I won't repeat the things that were said before, but I do think it's important that as we tell this story and as our friends in the media tell the story it is reiterated that 80 percent of the money, we're talking about spending here is money that we are obligated to spend. And all of the money that we're spending is money that is set aside specifically for certain types of projects and this being one of them. It's not General Fund money that we could be using for some of our other things that most of the community and most of us would agree would be higher priorities. These are dedicated funds with a dedicated purpose. This is that purpose and we're obligated to spend 80 percent of this money regardless of what we decide. So, I do think it's a good return on investment given all of those facts. The only question I had was about the naming rights as well. If it's determined that the value of those naming rights is higher or lower than what we have budgeted, does that mean that, then more or less money has to come from the City's Tourism Fund for those other capital repairs and upgrades?

Ms. Dodson said that's not the intent. We've taken a very conservative approach to the naming rights. So, the idea is that it fully can cover that. If there's additional money then I think we've just got to determine where and how that's how that's used.

Mr. Egleston said if we came to find out that they are worth \$70 million, I do think that it'd be nice to have set it up in our vote such that that additional revenue could then be subtracted from what we expect to spend out of the Tourism Fund for the additional capital repairs and upgrades.

Ms. Dodson said I think as we build this out, we can definitely come to that strategy. I mean we're kind of at step 1A and have done the study to determine how much we think it can generate but that's as far as we've gone at this point.

Mr. Egleston said that's it thank you.

Councilmember Bokhari said thank you. The thing that really I find challenging in all this, and it's just the nature of what we're facing, is that we've had periodic updates on this. The staff, the Hornets team, they've all been working hard behind the scenes to figure it out and they've been working on it for a while. Now we finally arrived at a point where we can take some action, we can look at some things, and dive into it. I think that's a good thing, but the community is going to have to come along very quickly. I think this can look awfully daunting and complicated to them. It's been said multiple times I'll say it another way, because of Councils, staff, and leadership, you know 10 plus years ago and their actions we've been handed a huge bag of excrement right now that we have to work our way through. It's up to us to figure out how to get through that as quickly and efficiently as possible and make sure that we don't hand that same bag off to a Council and staff 10 years from now. That's a really short timeline to really be engaging like this publicly. I understand the reasons for it.

So, I'm really looking forward to the community feedback that we're going to get and making sure that they have ample opportunities to make sure their voices are heard. There are some things that we have to do. There are other things that we can do with this approach. This community, you know, this is not a small item. So, this community, their voice is going to need to be heard and heard quickly and it's going to require us to maybe be flexible with different ways that we do that going forward. So, I just look forward to this, finally, this next phase of engaging the community and hearing their thoughts on the options that we do have.

Councilmember Watlington said thank you. I'm also happy to see the revitalization of Uptown. Uptown is definitely in need of revival. So, this is certainly a catalyst project

and I look forward to it. To my previous colleagues' comments, I also look forward to a robust discussion with the community because I believe that this can be not only about the infrastructure, and about the building, but also a catalyst to reach our further goals. We talk about, "How do we infuse equity into everything that we do?" We know we have to spend the money. This is an opportunity to not only get on better financial footing 10 years from now but also to use this as a catalyst project to achieve some of our other goals.

We're talking about spending upwards of \$215 million in capital improvement. That's an opportunity for MWSBE participation. We know that the Hornets do a great job in investing in small businesses and vending opportunities and things within the center but beyond that this can be an opportunity to really help grow small businesses and grow innovation in this community.

When we think about Beyond the infrastructure out to the CTC and to Brevard Street, how do we think about how we allow arts and culture to come in and really set the stage here? What kind of private investment are we targeting to follow this public investment? So, those are the things that I look forward to talking about with the community because I think that it's beyond just the financials of it. How do we make sure that all of our goals, when we talk about the Comprehensive 2040 Plan, and what we want to be our competitive advantage in this city? I think this is an opportunity to build that in on the front end.

Councilmember Johnson said thank you Mayor and thank you for the presentation, Ms. Dodson. I also see this as a great opportunity for the city. My questions are regarding opportunities for small businesses and minorities. I know you mentioned about 15 percent MWSBE goals, I want to know if those are state requirements or federal requirements. Do we have the opportunity to change those goals or modify those goals? This is a huge project when you talk about the three buildings. If we as a city have the right to increase those goals?

Ms. Dodson said so, I would just answer quickly on that. The 15 to 16 percent has come through our collaboration with CBI (Charlotte Business Inclusion). So, really that's numbers we're starting to look at this. Again, we're just identifying what projects are now. So, we're still in the process of working through this but that 15 to 16 percent is what we've gotten to in partnership with CBI.

Ms. Johnson said okay, so that's a city policy?

Ms. Dodson said yes.

Ms. Johnson said alright. I'll wait for the committee to ask all of the rest of the questions but if this is a city policy, I believe we can look at this through a more equitable frame to increase those goals. Thank you.

Mayor Lyles said if I recall correctly the arena was given the goal that was in that range and exceeded it 20 plus percent. So, I would assume that we can get better at this.

Ms. Johnson said yes what's wrong with 50/50?

Councilmember Newton said thank you. I don't have any additional questions or comments to add. I do look forward to the conversation discussion in the committee as well as the community feedback and input message.

Councilmember Ajmera said thank you, Madam Mayor. I agree with some of my colleagues that the Hornets is an asset to our city. It has been a great venue that hosts many community events and hopefully, with this, we will bring CIAA (Charlotte Intercollegiate Athletic Association) back. I would like to hear the plan that CRVA has to bring CIAA back to Charlotte. A couple of questions that I have, the naming rights funds, is there restricted use for those funds, or could it be used for other things?

Ms. Dodson said we could potentially use it for other things.

Ms. Ajmera said so, it could be outside of tourism, or it has to be restricted?

Ms. Dodson said the naming rights revenue is a whole new source of revenue for us that we have not approached yet. Again, it has worked for other cities and so we're trying it, but it's not attached to Tourism.

Ms. Ajmera said yes, I think as part of the committee discussion, I would like to see how those funds could be used to address other needs that we have including addressing additional capacity. I know Ms. Dodson, you mentioned other projects that the timeline could change. Could you just tell us a little bit about what those projects are and what timeline changes we are expecting?

Ms. Dodson said yes let me clarify my comment, Councilmember Ajmera. What I meant by that is the buckets that we laid out, and the dollar amounts that we laid out in the buckets, could shift slightly from year to year as we look at the project. As we come into the design of the projects. We might find that certain projects make sense in the third tranche versus the second tranche. So, what I was giving you on one of the previous slides with the dollar amounts for each tranche is what targeting is and what we think we're working toward. Just making the point that that could shift slightly as we really get into design, the schedule of the arena itself, and when certain work can be performed.

Ms. Ajmera said so, when you said the timing of other projects, you were just talking about the Spectrum Center, not other?

Ms. Dodson said no I mean specifically the work that's in Spectrum Center.

Ms. Ajmera said okay, you are not referring to anything outside that. Okay. I would like the committee to take a deeper dive into community use of the Spectrum Center and how many days is the commitment? Also, if you go to the slide where we got the Tourism Fund balance and the affordability graph that you have.

So, I see where from fiscal year 2022, it's right before the timeline slide. So, where we got from the fiscal year 2022, '23, it's flat, and then it goes higher in '25 and '26, and we see a big jump in '32, '33. What is the growth rate assumption here? Have you factored in a potential recession?

Teresa Smith, Chief Financial Officer said so, Teresa Smith CFO. So, on this slide, this is not really a growth rate assumption. This is affordability at a certain point in time. So, if you look at the slide, we are using our affordability for this fund on those first four years as we talked about issuing the debt in those first four years. Then after that affordability for additional projects starts to pick up in '26 and then going forward that additional affordability picks up even more. Just based on how revenues and expenses come into the fund.

Ms. Ajmera said got it. So, we'll have additional national capacity beginning '26, and '27 as we go ahead and fulfill our commitments?

Ms. Smith said correct.

Ms. Ajmera said okay, that's all I have thank you.

Councilmember Phipps said thank you, Mayor. Thanks to the team for bringing us what I think is a much-improved version of the agreement when compared to what we had initially. I look forward to a robust discussion in the Economic Development Committee, in which I am a member. I believe sitting around this dais, I'm probably the only one that was at the ribbon cutting back in 2005 at the Spectrum Center. One of the questions that I have is, of this \$376 million Annual Economic Impact, do we have a breakdown as to how much of that is actually related to the Hornets and the other ancillary activities of this center?

Ms. Dodson said I don't have it in front of me right now, but I can get that for you, the information for you.

Mr. Phipps said I look forward to that and I look forward to the things that my colleagues have raised to discuss. I really don't have anything else to add at this point. Thanks.

Councilmember Eiselt said thank you, Madam Mayor. Thank you for the presentation, Ms. Dodson. There's a couple of points that I'll just make. They don't need to be answered now but I would like them to be addressed in the committee. One is, that you had said that there are over 100 events yearly here. I'd like to know right now with the current configuration of the stadium, whatever, what would stop us from having more than 100 events? So, what's going to be added to this that would actually boost the number of events that we could have there that we can't do now?

We did ask about the Economic Impact. Okay, that go asked. I would like to know a little bit more in the committee about if we were to vote for the proposal what would tie that to renovation of the CTC so that the Transit Center isn't sitting there for years? I'd also like to know a little bit more about how we figure the future of the Epicenter into all of this because that's certainly something that pulls down the whole area right now. But do we have a vested interest in what happens with the sale of the Epicenter, vis-à-vis the rest of this project? I hope that that could get discussed as well.

Then lastly Ms. Ajmera made reference to the Hospitality Fund, but I'd like to know and maybe our CFO, Teresa, maybe you could give more information about that because I'd like to know for example we really have undertaken a major overhaul of our Arts and Culture Funding with the hopes that we'll have a permanent funding source eventually when we go through the Culture Vision Plan and all of that. So, what room is left right, not even years out but in the next couple of years what room is left for other things like funding the arts? I've asked for this information before, and it could certainly go to the committee, but I'd like to know how much Economic Impact arts and culture bring into our community.

We know that sports are important. It's definitely an economic activity generator. It provides jobs, it provides sales tax revenue, economic benefits, and heads in beds but we don't know that much about arts and culture. I don't want that glossed over because I think that's important too. I just want to make sure that we have room for other important initiatives. But, otherwise, I think it's coming together. It's almost like, I don't know, but when I was a kid I loved Captain Crunch, but you couldn't eat it without milk because you couldn't swallow it. That first part, the \$173 million, is a little bit like eating Captain Crunch without milk, really hard to swallow but it is what it is. We have to do it. So, we have to focus on then, getting the biggest bang for our buck. Thank you.

Mayor Lyles said thanks to everyone for their questions and comments. I mean you all have Mr. Graham's e-mail, text messaging, and mobile phone number for follow-up. I hope that we'll be able to get a lot of this work done. I think the idea of how we do community engagement will have to be something that would happen. I hope and discuss this in your first meeting as well, so that we make some decisions around Beyond what's going to be on the website is accessible. Even as COVID continues to be a part of our community, we still want to be able to reach out to people in multiple ways. This may be something I know that Ms. Johnson is really actively engaged on, how do we engage people more often? If there's some suggestions from the Triple-E already that we might try or experiment with that would be great. So, with that, I'd like to turn it over to the Manager and thank everyone.

I have to say I think that the idea that as you say it's the Captain Crunch is hard to swallow. I don't think that it was really fair for those of us who were a part of this to face this, but at the same time, I'm really proud of the way that we are facing it and moving forward. That means that we are continuing to build our sports brand. So, with that, I'm going to turn it over to Mr. Jones for the next steps.

Marcus Jones, City Manager said I do want to highlight again the collaboration between the city staff and Tom Murray from CRVA as well as Frank Whitfield from the Hornets. I like the way that Tracy has framed this as a win-win. I just want to acknowledge, I know we've said it before, but there's a lot of creativity that goes into this project and when we started maybe a year ago, we didn't know how to get from here to there. So, I just wanted to commend everybody for continuing to work together. Mr. Graham, we'll make sure that for your committee meeting, we'll try to get as many of these questions answered even before you begin the committee.

Mayor Lyles said Mr. Graham, would you like to wrap this up?

Mr. Graham said no, it's a tight timeline for sure and I know I met with Mr. Whitfield, I guess about a month and a half ago. He was ready to get started the next day. So, my goal was not to delay this at all but to make sure that the Council Members get their questions answered, and that we dot I's and cross T's to make sure that the public knows what we're doing and why are doing it. So, stay tuned Council Members. I guess Tracy and I will send something out announcing when that meeting will be. It would be really really nice if we could get everybody around the table versus a Zoom. So, we can really roll up our sleeves and kind of do the work because it's going to take, I think, an hour or two. So, we'll send something out.

Mayor Lyles said alright. I also want to recognize Steve Patterson and David Abrams, who've been working alongside us, and thanks for listening to us tonight. Any comments that you have Mr. Graham will send you his e-mail or Tracy will send you Mr. Graham's e-mail. Please make yourselves a part of this team for our city's success. So, thank you very much. That concludes this topic. I think we can go to our property revaluation review.

Mr. Jones said so Mayor and members of Council, we have time on the agenda that's left and so it's in our cycle that time for Mr. Joyner to provide us with an update of where he is and where he and his team will go as it relates to the re-val.

Ken Joyner, Mecklenburg County Assessor said thank you, Manager Jones, City Council, Mayor. I appreciate the opportunity to be here. My name is Ken Joyner. I am your Mecklenburg County Assessor, and I got some great information to share, important information. Before I start, I will point out in the back corner I have with me tonight Brad Fowler, who is our assistant assessor over real property. Knowing you're on the time constraint we're going to try to move through this as quick as possible.

So, why do we have a revaluation? North Carolina General Statutes require each county to have one at least once every eight years. The last one was done in 2019. At the conclusion of 2019 and looking back at what occurred in 2011, the Board Of County Commissioners decided to move to a four-year cycle. The reasons for that; we keep our values closer to the market, the public stays more educated on the revaluation process, and hopefully we can avoid the larger market swings. We all know our markets moving right now. If we were to wait eight years, it could be even more.

The purpose of the revaluation is to redistribute property tax base creating more fair and equitable assessments. Keeping everything closer to current market levels. We always like the highlight here, "Revaluation is not a means to increase property tax revenue." This Council in 2019, lowered your rate to that revenue-neutral rate that you were required to advertise at that time. So, I think it's important to point out that all we're doing is redistributing who is paying the taxes. It is not a means to a property tax revenue increase.

So, where are we at? Well, Mecklenburg County, we continue to grow. We are just under 400,000 real property parcels throughout the county. That number continues to grow. We're probably over 400,000 by now. This was as of January 1. We'll be updating this sometime in July. It's kind of a two-step process. We do an initial review where we're looking at the issues and items that we identified in 2019 that we would like to improve as we move to 2023. So, we look at all 3,500 plus of our market areas. Those

neighborhoods that we establish. So, at this time we are about 94 percent through that initial review. Somewhere around 373,000 parcels. Once we complete that initial review we will then sometime in the late summer or early fall, start working on those final values across each of the neighborhoods.

This is a map of the county. Here you see all of the blue areas are those residential areas that we have completed that initial review. Then you've got the red areas which are commercial progress. You'll see some white, maybe gray areas, depending on the quality those are those areas that we are still working on. So, you can see we have done a pretty good job of covering the entire county and the city at this point. The median sales price for residential properties right now is at \$388,000. That is continuing to go up as we move towards those final values, you'll see that number continue to go up. The median sales ratio is a way for us to measure our values versus properties that have sold. The target there is 100 percent. You can see right now we're at around 99.6 percent and we try to keep that number as close to 100 percent as possible.

So, I mentioned the 3,500 neighborhoods, and market areas, that we utilize. This is just an idea to show you what we're talking about. You see the highlighted neighborhood here. We would identify these areas, look at those areas, look at the sales within those neighborhoods, and those sales within that neighborhood are what are used to value the properties there. So, we're not using sales from across town or the northern part of the county to value an area here in Charlotte or in South Charlotte. We use the sales within that area. It just makes things easier, and more consistent. Those are, as we said, over 3500 individual neighborhoods that we utilize.

Well, we said we need sales; well, we've had an abundance of sales going back to the 2019 rival. You can see over those three years we had about 24,000 sales. As we start looking at 2023, we are now somewhere probably north of 25,000 on average per year. Last year over 27,000 and these are only the arm's length, those qualified sales, excluding any that are not arm's length transactions. We're early in the qualification of sales for 2022 but I can tell you they are still coming in strong. I think that there was a total in the first quarter of the year of around 8,000 in sales. So, it's going to be another busy year for transactions. Which are good when you're trying to do appraisals.

Citizens Review Committee, this is something that Mecklenburg County chooses to do. This is not a statutory committee. We use it as an oversight. We've got nine members from throughout the county, highly qualified individuals, most are in real estate, appraisal, realtors, commercial bankers, and people who understand value. We work with them starting in March all the way through December. We walk them through the entire process and explain to them what we're doing during the revaluation. At the end of the process, they will make a recommendation to the Board of Commissioners on what their thoughts are with the process as our office is doing it. So, it's a very important group of individuals on this committee.

Communication Plan, if you will remember in 2019, I made a huge push that we needed to go out and help people understand more. Over the years going through '18, and '19 we did 220 public sessions throughout the county. We were still going out after the notices went out. We've begun that push now with our Communication Plan. We have a branded website that we want people to know how to get there Reval.MeckNC.gov. We have revamped our brochure and we feel very confident that we're going to be able to touch individuals throughout the county, throughout the city of Charlotte, and help them understand the process. I think we've got one more this week. I was even over in the Matthews area last Friday night speaking to a group. So, we're doing almost two or three a week right now.

Speaking of our brochure, here is a copy of the brochure. You see there in the middle we've even got a QR (Quick Response) code on there now. So, someone with their phone can go directly to our website. They can also get the most up-to-date copy of the presentation we're going through tonight. Very important information trying to lay out what the process is, as you can see there on the left, values as of January 1, '23. Notices going out on January 23rd of '23 and the first time they will be used on the bills

in July of 2023. So, on the inside, there's additional important information. We will get you some copies of those brochures and share that information. I think our Public Information Department did a fantastic job revamping this for us.

Speaking around the county as you can see the first three here were late last year. Since that time, we have been to many many places throughout the county, continue to do so. As you can see the city of Charlotte is there on May 23rd. These are some of the sessions that we have leading up beyond here and while we were here tonight, we got another speaking engagement confirmation that came through. So, as we said these continue to grow day-by-day, week-by-week.

Just to slide here to let everyone understand exactly what is going on with our market. Realtor.com was named for 2021 Charlotte as the number three housing market in the country. So, values are changing. Values are going up and we want people to understand they're going up over a four-year period. This is not a one-year increase from the tax bill they'll receive this year. Values will be updated for January 1 of 2023 and then updated again four years later in '27. So, values we will be seeing coming out soon.

On our website, we showed that QR code where you can get to the website, from here someone can put in their name and their address, and they can get to that important parcel information on their property. Put a name and address you see here Street street-level imagery. You'll also see an aerial photo of the home and across the bottom you got land, building, value changes, and the tax bill. Probably to me the most important of the buttons is the one right here called Compar. With Compar you can see your neighborhood and you can see all of the sales within that neighborhood that we're utilizing. This is important for us to be transparent and allow our customers to see those sales. So, they can go in and see all of the sales. They can identify properties within that neighborhood that they feel most accurately reflect their property. They can prepare a personalized report. They can share that with our office through our online appeals or formal review process. I think this is great information. It worked really well in 2019 and we are excited to be able to offer this again.

As I mentioned the online portal is called Modria, worked out great but we're making it better. Right now, it is down. It will be back up in the fall of 2022, once we get those upgrades done but through this portal one of our customers can speak to the appraiser who is working on their review. They can send in a recent appraisal, they can send pictures of depreciation, and issues with their home. They can send in engineering reports. So, this is great information, a great opportunity but a lot of our customers maybe aren't as tech-savvy. They can still come into the office. They can come to 3205 Valerie C. Woodard over on Freedom Drive. They can mail in information; they can call our office. Back in 2019 we even had a few churches that brought vans and brought some of their seniors in. So, we're going to be able to accommodate whatever the need is from our customers as we approach the January 1 valuation.

So, again, just some of those important dates, we're doing our community engagement right now. The Citizens Review Committee will be finalizing those values in December of 22. Notices will be mailed in January and immediately the informal appeals or review period will begin. Then we will have our BER (Board of Equalization and Review) the formal appeal, starting in May. We also will be working towards those tax bills in July of 2023. For the city, we will be working with your Budget Department to give you those estimates of what we expect those values to be. We hope to be back in the fall maybe October or November when we have a better idea of what those increases will look like so that we can share those with City Council. We will also be talking with your Budget individuals. Making sure that we're all on the same page as we start moving towards those bills. So, with that, I know we're on short time but are there any questions?

Ms. Johnson said thank you, Mayor. Thank you, Mr. Joyner. I just have two questions. You went back to the slide where you talked about the comparables were pulled from the neighborhoods, right?

Mr. Joyner said yes ma'am.

Ms. Johnson said can you describe the neighborhood a little more? The reason I ask is because we had to redistrict.

Mr. Joyner said yes.

Ms. Johnson said you know, earlier this year or last year. There was a lot of misinformation that moving certain neighborhoods specifically, Hidden Valley, to just a different district, was going to displace 30,880 thousand or 300,000. I mean there was a lot of misinformation because they were being moved to a different district with areas like Myers Park. So, I don't want any misunderstanding of a rise or increase in property value to seem like it's associated with that. Can you please clarify that the comps, how close, or what is the radius that these comp sales will be taken from?

Mr. Joyner said right, I think it's a great opportunity to clarify that. We use the term neighborhood because many of our customers live in a defined neighborhood but in essence, if you look at what realtors call a market area, it's an area of properties immediately surrounding the subject property, which is our customer's individual home, and people that are looking to buy within that area would consider those comparable. Many of the new neighborhoods actually have like multiple phases where you would have some starter homes, maybe up front, some apartments, multifamily, townhomes, and then maybe in the back, you would have some larger homes with larger lots. Those would all be separate neighborhoods within our system because those that are buying those homes in the front are starter homes would be different buyers than those that are buying the larger homes in the back.

So, these are small immediate areas. So, for people who live in Hidden Valley, and we've been out in that area, as you saw later in the presentation, the sales within Hidden Valley would be the sales that are used to value Hidden Valley. We don't look for the highest sale or the lowest sale. We're looking at somewhere in between, that most probable sales price for each of the properties. So, we would not be using Myers Park, Madison Park, or any of those other neighborhoods throughout the county. We wouldn't use the west side to value Hidden Valley. They would all be based on the sales and their immediate area.

Ms. Johnson said thank you for that information and then secondly on your website; will there be resources for individuals who need assistance in paying those taxes? Will the programs be listed on that website?

Mr. Joyner said oh, yes ma'am. Normally in our community engagement, we actually include that. We actually removed it tonight just knowing there were going to be time constraints, but we have the applications out there. We go out and speak numerous times throughout the community, work with our faith community trying to reach as many of those individuals as possible but the information will be out there. We also have the Homes Program that's run through the Community Resource Center, allowing grants for individuals to help with their taxes. So, we will have all of that information available.

Ms. Johnson said thank you so much.

Mr. Joyner said thank you.

Ms. Watlington said thank you, Councilmember Johnson. You asked one of my questions I was particularly interested in; how community engagement was focused on Tax Abatement Programs. As a piggyback to that, can you speak to the broader approach for the county as we anticipate some areas that will be rapidly changing in terms of property values? What is the overall strategy there, beyond the community engagement sessions to inform people about the existing programs?

Mr. Joyner said well, again the best way is speaking in these neighborhoods. Trying to get to as many people as possible, the faith community. We use these events. We also

at times, when we have enough individuals, we were talking with the Habitat for Humanity just a week and a half ago, about having some events where they can bring individuals in, and I'll bring staff in and will help people fill out those applications because they can be confusing.

Ms. Watlington said so, from a policy perspective are there any changes or expansions of existing policy to help mitigate some of the impacts?

Mr. Joyner said well, all of our programs are dictated by the State Legislature. Mecklenburg County probably three or four years ago made it a legislative goal to see those limits increased. Right now, for this year the income limit for a homestead is \$31,900. Not nearly enough. We advocated looking at maybe the urban areas throughout the state and looking at more of a HUD (Housing and Urban Development) approach, where we've got those AMI (Area Median Income) levels, or at least would help us reach those individuals that are below that median income to live a vibrant life here in our community.

Ms. Watlington said so, to that end, I know that this is outside of our immediate scope but if there's anything from an intergovernmental standpoint we could be to kind of come alongside that, that'd be great because that's one of the main things I hear about underutilization of the Tax Abatement Program, is that the income is too low. The other question I had was, and I'm sure the answer is yes, but I'm curious as to how our Housing and neighborhood Services staff, and then you all, are connected in terms of getting to the neighborhoods, because as I was looking at the list certainly would like to see some more participation from some of the groups in District 3 on the West and the Southwest side of Charlotte. So, is there any connection there or is that something that you all would benefit from?

Mr. Joyner said I think that our Public, Kay Tembo who works with community engagement with Mecklenburg County Public Information. Kay is our lead resource when we're out and about; he's working. You know you see the list there and they're only like six or seven more. Every time I throw somebody at him, he says, "I'm already talking to him. I'm already talking to him." But if you got someone, I'm sure they know each other quite well. We would love to be able to reach more individuals if you guys could support and help that.

Ms. Watlington said definitely, thank you.

Mr. Joyner said thank you.

Ms. Ajmera said I had a Town Hall a couple of years ago on property assessment and we had a hands-on workshop on how to pull comps and how to submit a request. I thought that was really helpful, could you go back to the slide? I'm trying to figure out if the process has changed from the last time. The slide where you pulled all the comps.

Mr. Joyner said I think this is the one where we were talking about Compar. So, it would highlight the neighborhood, and let's say there were thirty sales within the neighborhood; they would all be highlighted and on the side, you would see similar to what we have here, these are the ones that we randomly selected here, but you would see on the sidebar of the screen a list of those with a picture so you can see each of those and it correlates to one of those yellow dots. They're going to have all of this structural information so that you can see right here the distance from your house, the sales prices, the sale date, the finished area, all those important information items to help you identify what is most comparable. So, we try to put this information out to provide as much information as we can.

Ms. Ajmera said so, from what I understand the process has not changed. It does not select the comps for you still get to pick.

Mr. Joyner said you still select them, yes ma'am.

Ms. Ajmera said got it. Thank you.

Mr. Phipps said yes, Mr. Joyner, as you know there's been a lot of corporate investment activity in our communities, and that they are buying houses paying far in excess of market value or appraised value. How are your comps being used to compensate for that in your revaluation process?

Mr. Joyner said right, those cooperative housing have been a big issue. Not just here in this area but going on into other parts of the country where those investors are coming. When we look at the sales within a neighborhood, like I mentioned earlier, we're not going to look at the top of that market at what those prices per square foot are selling for. We're not going to look at the bottom. We're going to look at those sales within that neighborhood that are going to be in the middle. More like a median and we're going to use those to value all of the properties within that neighborhood.

To the corporate sales, there is nothing that I have seen. I do a lot of training on the appraisal standards throughout the country. There's nothing that said that that's not still an arms-length transaction. A willing buyer, a willing seller. So, until something comes out on that, they still fall within those qualified sales that we've got. But if a neighborhood has 30 sales and only seven or eight those are still going to be at the top of the market. So, we're going to look more towards what that level of value is in the neighborhood that's more probable. I'm thinking that, you know, over time hopefully there's going to be some solutions for those groups or maybe they'll buy up so many here they're going to move on to some other part of the country. You know maybe leave us alone but right now we have to deal with the reality of what those sales are.

Mayor Lyles said that is truly an unfortunate consequence of what we're experiencing. So, if they're coming in and going in with cash with a higher premium to allow people to say, "Well this will help you move" or whatever it is; it's going to be very difficult for those communities. If there are 10 houses on the street, you know the median could be higher than you need if they've purchased five. So, I don't have an answer, but I certainly hope that that is something, if you see those kinds of ownership groups instead of it saying you know, "Vi Lyles" it says some partnership. I hope that you're telling people to look out for that. They're not using comps from commercial or private equity firms. It's another blight on the process but thank you very much. Ken, you always do a great job, and we really appreciate the intergovernmental cooperation. We will see you again.

Mr. Joyner said yes you will. Yes, you will and again, I appreciate your partnership with the city. You guys have always been supportive of our office, and I look forward to coming back with more information soon.

Mayor Lyles said it's our job to get the tax rate down to the place that it needs to be so that the impact isn't so consequential on our people.

Before we go downstairs, I just want to mention something that I hope I learned about over the weekend. It is a letter that we got; it was dated May 26, '22 and it was addressed to whom it may concern. It's from Southern Comfort Inn at 4419 Tuckaseegee Road. Now I think many of us have probably volunteered out there, helped to do some charitable event, or helped with what was going on. This Southern Comfort Inn is basically announcing that they are going to close. They probably provide to in-between 150 and 200 people, including the kids in that number, and very low-priced rents. Basically, what I would call it was a private shelter supported by benevolence through a faith-based organization.

They are announcing that they are going to close on June 30th. What we're going to do is reach out to them, to try to work with them, to talk about what we can do. Now you know we are dealing with this in Sterling right now. We're continuing to address it by trying to help people find places to live, making sure that they have the ability to get money for deposits, moving expenses, and things like that. Thank goodness we have always continuously taken our federal stimulus money and pushed it out into the community. Your decision-making on that was spot on. We didn't know that this would be part of it but that's where we are.

So, we will be working with the Southern Comfort Inn and the church, the fellowship place, CMPD (Charlotte Mecklenburg Police Department), and a number of people to determine what opportunities we have to help assist with this and we'll get back to you as soon as possible. It came in across our desk. If you would like a copy of it, if you'd like to hear what we're doing more about it; I'm going to ask Shawn to take the lead on it as he has done with Sterling. We are struggling here. We are struggling in this community just to keep people in their homes but when we have these kinds of closures at the bare minimum, it is some of the tougher things that we will have to do and accomplish, but we need to put all of our efforts around it. We need to make sure that we do as much as possible so that we don't increase the number of people who are homeless on our streets, especially our children. Especially our children. So, we're going to make a big effort here. We're going to do our very best to make sure that we resolve this. So, with that, we can go downstairs to our regularly scheduled meeting. It's good to have everybody around the dais so thank you for a great workshop.

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ITEM NO. 4: CLOSED SESSION

No closed session occurred.

The meeting was recessed at 6:38 p.m. to move to the Meeting Chamber for the regularly scheduled Business Meeting.

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The City Council of the City of Charlotte, North Carolina reconvened for a Business Meeting on Tuesday, May 31, 2022, at 6:48 p.m. in the Meeting Chamber of the Charlotte Mecklenburg Government Center with Mayor Vi Lyles presiding. Councilmembers present were Dimple Ajmera, Tariq Bokhari, Ed Driggs, Larken Egleston, Julie Eiselt, Malcolm Graham, Renee Johnson, Matt Newton, Gregg Phipps, and Victoria Watlington.

ABSENT: Councilmember Winston.

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Mayor Lyles said good afternoon, everyone. I'm going to call the Charlotte City Council Business Meeting dated for May 31st to order. Welcome all of you who are joining us inside of the Government Center in the Council chamber, as well as those of you who are watching us on any one of the various platforms, YouTube, FaceTime, Facebook, and all of those things that we have available to us.

So, tonight's meeting is being held in accordance with the laws governing our meetings. Fortunately, this time we do not have anyone attending remotely. So, we will actually be able to raise our hands and vote instead of having roll call voting. I'm excited about that. I'm sure the staff is as well. So, thank you for all being here today. We're going to begin with introductions and following our introductions we will have an Invocation recognizing that we provide this Invocation in a way that provides for us to actually think about our way of working and interacting while we're conducting this business. So, we know that there is diversity in our community around faith and religion. So, if you choose to participate that is fine. If not, we also understand that.

Our City Attorney is attending virtually and will check in with us as needed. Is that correct Ms. James?

Lina James, Deputy City Attorney said that is.

Mayor Lyles said alright thank you very much. As we begin our meetings, we often recognize that there are opportunities for us to hear from our Council Members and Mr. Driggs is going to speak with us for the Invocation tonight.

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INVOCATION AND PLEDGE

Councilmember Driggs gave the Invocation followed by the Pledge of Allegiance to the Flag.

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AWARDS AND RECOGNITION

Mayor Lyles said tonight, we're going to recognize a proclamation and I've asked the Mayor Pro Tem if she would read the proclamation for this evening.

ITEM NO. 6: TOURETTE SYNDROME AWARENESS DAY

Councilmember Eiselt read the following proclamation:

WHEREAS, Tourette Syndrome is an inherited neurological disorder that is characterized by involuntary physical and vocal tics that occur many times a day; and

WHEREAS, Tourette Syndrome is often accompanied by other mental health disorders such as attention deficit and obsessive-compulsive disorder, learning disabilities, and anxiety; and

WHEREAS, Tourette Syndrome and tic disorders affect 1 in 100 children; more than 22,800 school age children in the State of North Carolina alone are dealing with Tourette Syndrome and although some of these cases are aided by medication, there is no standard treatment or known cure for the disorder; and

WHEREAS, there is an important need for more professional help with interest and expertise to identify, counsel, and treat people with Tourette Syndrome, a disorder that is often misdiagnosed and misunderstood; and

WHEREAS, positive actions to assist children and families living with Tourette Syndrome would result from a broadening of public and professional knowledge and acceptance of Tourette Syndrome; and

WHEREAS, the Tourette Association's Greater Carolinas Group are actively providing services to families, educating medical professionals, teachers, and law enforcement, and supporting research to better understand the signs and treatments of TS:

NOW, THEREFORE, I, Vi Alexander Lyles, Mayor of Charlotte do hereby proclaim June 4, 2022 as

"TOURETTE SYNDROME AWARENESS DAY"

in Charlotte as a special day to promote understanding, compassion, and acceptance for all of our fellow citizens who deserve and need our support to break the stigma that surrounds Tourette Syndrome.

Mayor Lyles said we appreciate the opportunity that you gave us to be able to recognize something that's really important to all of us. Thank you very much. So, with that, we will continue on our agenda for tonight.

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POLICY

ITEM NO. 7: CITY MANAGER'S REPORT

Mayor Lyles said I don't think that the Manager has a report tonight, although I do have a feeling that if he were feeling better maybe we would talk through some things, but he was not feeling well.

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ITEM NO. 8: FISCAL YEAR 2023 OPERATING BUDGET AND FISCAL YEARS 2023-2027 CAPITAL INVESTMENT PLAN

Mayor Lyles said the action is to adopt the Fiscal Year 2023 Appropriations and Tax Levy, the FY 2023 Compensation and Benefits Recommendations, and other items related to the Annual Budget Ordinance. That includes, as I said the Operating Appropriations and Tax Levy Ordinance, the 2027 Capital Investment Plan, the 2023 General Solid Waste Fee, the 2023 Storm Water Services Fees, the 2023 Transit Operating Budget, the Transit Debt Service Budget, and the Transit Investment Plan. That was approved by the Metropolitan Transit Commission on April 27th of this year, and to approve the Charlotte Water Rates, Compensation and Benefits and associated Human Resources contracts.

In addition to that, we will have the American Rescue Plan Act funding and other budget items. I would note, and I think I'm going to ask Mr. Baker to explain now; that we will have one change in the way we adopt the Budget Ordinance. Before I turn it over to Mr. Driggs, the Budget and Governance Committee Chair, I'm going to recognize Mr. Baker to explain what we will have a change in the way that we approve this ordinance tonight.

Patrick Baker, City Attorney said thank you, Madam Mayor, members of Council. In Subsection H, the outside agency and Municipal Service District Contracts, because of changes in the state law specifically GS-14234.3 that require Council Members who serve on boards, nonprofit boards, to recuse themselves from any direct allocations to those boards. We're going to ask that Subsection H be handled separately, and we'll walk through specifically the recusals that we need for that particular subsection of budget amendments as we get to Subsection H. I'll walk you through those when we get there.

Mayor Lyles said alright thank you. So, I want to recognize Mr. Driggs for his review as the Committee Chair.

Councilmember Driggs said thank you, Madam Mayor. Tonight's budget adoption vote marks the end of an extended process through which the Council decides on its spending plan for the coming year. The first step in that process is that in the course of the year, the Council provides input to the Manager and staff on our priorities through our ongoing committee process, Council vote, and budget workshops. Based on that input the Manager prepares a draft budget circulated to the Council on May 2nd. We held a Public Hearing on May 9th to hear from the community and get their reaction to the provisions of the budget. We had a Budget Adjustments Meeting on May 11th at which individual Council Members proposed amendments to the budget and votes were taken to determine which ones to move forward. Two weeks later we had a Straw Vote Meeting on May 25th to consider which of the changes brought forward on May 11th should be incorporated into the budget. Tonight, we will vote to lock in the budget and authorize the Manager to proceed with printing and circulating the final document.

In brief, the changes from the straw vote session were to increase the Planning Commission stipend by \$42,000, enhance the Housing and Neighborhood Services Community Engagement Program by \$50,000, provide support for workforce development initiatives, home-based daycare centers by \$75,000, provide funds for Charlotte Mecklenburg Historic Landmark Commission by \$84,354, increase Trees Charlotte funding by \$100,000, Planning Design and Development resources by \$78,902. Those were all increases, and they were funded by reducing the undesignated Fund Balance by \$201,467 and through the elimination of inflationary maintenance increases by \$228,789. During our Budget Adjustments and Straw Votes Meeting, I

think we all expressed our appreciation for the work done by the Manager and Budget staff and the merits of the budget offered.

I will highlight a few notable features. It is structurally balanced not relying on reserves to cover expenses. It's responsive to Council priorities such as SAFE (Safety and Accountability for Everyone) Charlotte, Vision Zero, SEAP (Strategic Energy Action Plan), Mobility, Corridors of Opportunity, and other infrastructure. It does not increase the property tax which stays constant at 34.81 cents per \$100. It does not increase transit fares. It raises water, sewer, and stormwater fees by about 3 1/2 percent excluding stormwater fees from multifamily and commercial properties which are unchanged. It increases employee compensation to mitigate the impact of inflation. It continues to invest \$50 million in biannual bond funds in affordable housing. There are many other provisions to the budget but those are some highlights.

I would like to personally congratulate Manager Jones, Budget Director Ryan, and all of the staff members who put this budget together for meeting our goals and preparing an excellent final document. With that I would like to make a motion to adopt the fiscal year 2023 appropriations and Levy Tax Ordinance, the fiscal year 2023 compensation and benefits recommendations, and other items A through J related to the Annual Budget Ordinance Adoption, with the specific exception within Action H of University City Partners, Charlotte City Partners, and Charlotte Works Contracts. These will be considered separately, and I explained that we do that because we have members of the Council who are on the boards of those entities and will be excused from the votes on funding for those entities.

Motion was made by Councilmember Driggs, seconded by Councilmember Ajmera to adopt the Fiscal Year (FY) 2023 Appropriations and Tax Levy Ordinance, the FY 2023 Compensation and Benefits Recommendations, and other items related to the Annual Budget Ordinance adoption: (A) The FY 2023 Operating Appropriations and Tax Levy Ordinance, (B) The FY 2023 - 2027 Capital Investment Plan, (C) The FY 2023 General Solid Waste Fee, (D) The FY 2023 Storm Water Services Fees, (E) The FY 2023 Transit Operating Budget, FY 2022 Transit Debt Service Budget, and FY 2023 - 2027 Transit Capital Investment Plan which was approved by the Metropolitan Transit Commission on April 27, 2022, (F) The FY 2023 Charlotte Water Rates, (G) The FY 2023 Compensation and Benefits Plan and associated Human Resources contracts, (H) Outside Agency and Municipal Service District contracts, (J) American Rescue Plan Act Funding, and (K) Other budget items.

All Council Members voted on H, accept the following recusals:

Councilmember Graham recused from voting on City Center Partners allocation.

Councilmember Johnson recused from voting on University City Partners allocation.

Councilmember Newton recused from voting on Charlotte Works allocation.

Councilmember Watlington recused from voting on Charlotte Works allocation.

Councilmember Bokhari said yes, I just also like to say congratulations to the Manager of the Budget staff. This was a little bit of a tough one for me because this is a very good budget. It does a lot of great things, but there were two things in particular that I had to weigh in my voting and how I would perceive that are very big problems for me. I've decided that I will support this budget, but I do want to make note that this will be the last time that I can look past the Senate Budget Cycle. One of them is around our affordable housing spend. I think it's critical, but I've said multiple times for the last several months and years that if we keep only doing record-breaking dollar amounts in bonds for affordable housing, and don't get absolutely innovative and creative on all the other fronts that are actually going to make a difference, we will not make a dent in this problem. We continue to do that and it's easier for us to go through a bond than it is to do that work and figure that out. I know we've got meetings in the future to do that, and I'll just say I really hope we pulled that off.

Then, number two, we have a CATS (Charlotte Area Transit Center) organization that from a senior leadership perspective is in fairly bad shape. There's a lot of great employees in that organization. I don't want them to feel any kind of negative vibe from this, but we've got to solve it. It's been issue after issue, after issue. Audits that have been brought to our attention, driver safety, and it's a large investment in our budget that we're about to approve. It's so critical that we get that right. So, like I said I'm going to support this budget. I think there's a lot of really great things in it, but those two things are important enough where I think I definitely could have been a no from a principal perspective. I think it would be a better show to be supportive tonight and just make the note that this is the last year that those two items can continue on like that. Otherwise, congratulations.

Councilmember Graham said good budget. Congratulations and look forward to supporting it.

Councilmember Egleston said similarly, kudos to the Manager and to the entire Budget team for building a budget that I think reflects the priorities the Council has set forward. It is responsive and takes good care of the people who live in our city as well as the people who work for the city of Charlotte and helps make this such a great place to live. So, well done Mr. Jones.

Councilmember Newton said well, I wanted to thank the City Manager, as well as the Budget staff for all your hard work on this. A balanced budget that includes no proposed tax increase, no city staff will be furloughed, or laid off. Really remarkable. Kudos to all of you. Kudos to all of the City Council as well, for really productive conversations over the past months leading to a number of very productive adjustments that Councilmember Driggs had alluded to a moment ago. It bears noting that we are supporting our Strategic Energy Action Plan in this budget. We have a third consecutive allocation of \$50 million to create and preserve affordable housing. We are more than tripling our 2020 bond funding for the Sidewalk Program and investing \$10 million. An additional \$10 million into our Corridors of Opportunity. This is a fantastic budget. I look forward to voting in favor of it.

Councilmember Ajmera said thank you, Madam Mayor. Just like my colleagues, I'd also like to congratulate our Manager and our incredible budget team that we have. Thank you, Mr. Bergman. Probably over the last few months, I've called you multiple times and you're always available. Thank you for just the great staff that we have. I am very grateful. Also, as my colleague said the budget reflects our values and the issues that we truly care about, affordable housing, public safety, infrastructure, jobs, and economic development. Certainly, we have had multiple fatalities over the past several years. Resulting from a lack of sidewalks. So, it's great to see that we have more than tripled our investment into our sidewalks. Also addressing many issues that our CATS employees, our Water and Solid Waste employees have raised, especially around minimum hourly wage. So, we are taking an important step, but I hope that we do not stop here. I'll go even higher in our next year's budget. So, to all our City employees, if you work for the city you should be able to live in the city. I hope that this budget sends out that strong message that we value our employees.

I'm very proud of the investments that we are making in our SEAP, especially our electric fire truck, I can't wait to ride in one of those, investments in electrifying our fleet in our buildings, and in all of this without any property tax increase. Yes, without any property tax increase and I think we all should be proud of that. So, thank you for the job well done and Ryan, thank you so much.

Councilmember Johnson said thank you, Mayor. Thank you, Mr. Jones and Mr. Bergman, and the entire Budget team and City staff. This is some of the most important work that we do and it's an honor to be stewards of the public dollars. So, I look forward to supporting. Again, thank you for your hard work.

Councilmember Phipps said yes, I think this is a very responsive budget on all fronts and I look forward to supporting it tonight.

Councilmember Eiselt said thank you, Madam Mayor. I too want to thank Mr. Bergman, the Budget staff, all the hard-working employees of the city that fed information into the Budget Department, and to Mr. Jones for all the hard work. As you can hear my colleagues have mentioned different pieces of the budget. We all have things that are important to us. I think it just speaks to the fact that we're a big city with a lot of priorities. A lot of people that come to us with things that are very important to them. While we can't always do as much as everybody wants in one particular area, this budget does a great job of really touching on our top priorities and addressing those. So, thank you for that hard work and I too look forward to supporting this budget tonight.

Marcus Jones, City Manager said well it's very important, could I just have the guys stand? All of Team Charlotte that's in the building tonight could you stand up? Everybody. You too Maggie. These are the folks that make it happen and we're very proud to serve you guys. That's it.

Mayor Lyles said so, I want to add that the recognition to this Council, the time and energy from the committee meetings to the workshops, to the deliberations, to sometimes what I thought were endless meetings on straw votes. I've learned now not to count to five but to count to six more often and making sure that we can proceed faster in that respect. I want to say this community has the leadership around this dais that makes a difference in expressing both values but also staying true to the core services that we have to have.

Our General Fund supports the major efforts that everybody expects from local government. You know, our streets, our Police, our Firefighters, all of these things are important but nothing's more important than the people that work in those businesses including our Solid Waste team. To do this after two years of COVID, I just want to say and express that I think everyone around this dais would say thank you for hanging in there with us. We hope that we have created an atmosphere where you're proud to work in this organization. We're certainly proud to have you work in this organization that goes for every employee that we have.

As a former Budget Director, I can tell you I couldn't do what Ryan does now. It would be almost impossible to think that far ahead, to calculate what's coming, the training that takes for financial success in a community like this. Our CFO, Teresa, thank you very much for being a part of this. The whole team. It makes a huge difference. We as a community, we are actually looked at as one of the best-managed governments in this country at a municipal level. I take great pride in saying that and I think it starts with the people around this dais and it's ends with the people that serve us every day. This budget as a footprint for our next year is one that I hope we'll all be proud of and be able to point to the successes that we're taking and having in the future.

The vote was taken on the motion and was recorded as unanimous.

Mayor Lyles said we know we have challenges. We have actually asked City Council Members to look at things. Mr. Bokhari mentioned the work that we're doing in the housing area. What do we do next because we've done 20 years of great work but what is going on next? Let's begin to think about that. How do we think about economic development when we are talking about the jobs that we are preparing people for, and how do we connect job training?

When I go out and talk about what's going on in the Innovation District and we talk about 10,000 jobs and 5,000 requiring 2-year degrees. How are we going to make that possible and how do we make sure that everyone has a quality of life that they choose to have? So, with that knowing there are challenges ahead we are looking forward to another great year, Mr. Jones, and a lot of success. So, thanks everyone for the work that you've done thank you, particularly to this team that holds us together in a great way. So, thank you.

We have to vote on three other things. We need to take a motion. Mr. Baker, do you want to say what the motion should be? We need to recuse some people. Let's start in an order beginning with the university following the order that you have on the agenda.

Mr. Baker said so, what's on the agenda as you just go down is Charlotte Center City Partners. It's my understanding that Councilmember Graham is a Board Member and as such he would need to be recused from voting. So, we can take that vote with Councilmember Graham being recused from voting in that category.

Motion was made by Councilmember Egleston, seconded by Councilmember Newton and carried unanimously to recuse Councilmember Graham from voting on Item No. 8, (H) Outside Agency and Municipal Service District contracts/ Charlotte Center City Partners.

Motion was made by Councilmember Egleston, seconded by Councilmember Newton and carried unanimously to approve the action to adopt the Fiscal Year (FY) 2023 Appropriations and Tax Levy Ordinance, the FY 2023 Compensation and Benefits Recommendations, and other items related to the Annual Budget Ordinance adoption: (A) The FY 2023 Operating Appropriations and Tax Levy Ordinance, (B) The FY 2023 - 2027 Capital Investment Plan, (C) The FY 2023 General Solid Waste Fee, (D) The FY 2023 Storm Water Services Fees, (E) The FY 2023 Transit Operating Budget, FY 2022 Transit Debt Service Budget, and FY 2023 - 2027 Transit Capital Investment Plan which was approved by the Metropolitan Transit Commission on April 27, 2022, (F) The FY 2023 Charlotte Water Rates, (G) The FY 2023 Compensation and Benefits Plan and associated Human Resources contracts, (H) Outside Agency and Municipal Service District contracts, (J) American Rescue Plan Act Funding, and (K) Other budget items.

Councilmember Graham recused from voting on City Center Partners allocation.

Mr. Baker said the next one I'm just going down the list is University City Partners. Councilmember Johnson is a Board Member, and she would need to be recused.

Motion was made by Councilmember Egleston, seconded by Councilmember Newton and carried unanimously to recuse Councilmember Johnson from Item No. 8, (H) Outside Agency and Municipal Service District contracts/University City Partners.

Councilmember Johnson recused from voting on University City Partners allocation.

Mr. Baker said the final one tonight is the Charlotte Works allocation. Not exactly a federal task but given the fact that this is a new statute, I'm not 100 percent sure and just out of the sense of caution, I would ask that Councilmembers Newton and Watlington be recused from voting on that matter.

Motion was made by Councilmember Egleston, seconded by Councilmember Driggs and carried unanimously to recuse Councilmembers Newton and Watlington from Item No. 8, (H) Outside Agency and Municipal Service District contracts/Charlotte Works.

Councilmember Newton recused from voting on Charlotte Works allocation.

Councilmember Watlington recused from voting on Charlotte Works allocation.

The ordinance is recorded in full in Ordinance Book 65, at Page(s) 043-054.

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BUSINESS

ITEM NO. 9: EASTLAND MALL REDEVELOPMENT PROPERTY TRANSACTIONS

Mayor Lyles said I am sure that everyone recognizes this is the opportunity that we have for the redevelopment of Eastland Mall. So, with that do I have a motion?

Motion was made by Councilmember Newton, and seconded by Councilmember Ajmera to (A) Adopt a resolution authorizing conveyance of options to purchase certain portions of real property (hereinafter "Private Development Parcels"), pursuant to a Master Development Agreement, to C4 Development, LLC. The Private Development Parcels are located along Central Avenue between North Sharon Amity Road and Wilora Lake Road and comprise of approximately 57.5 acres of the 77.96-acre site (parcel identification numbers 103-041-08 and 103-041-99), commonly known as Eastland Mall, and (B) Authorize the City Manager, or his designee, to negotiate and execute any and all documents necessary for the conveyance(s) pursuant to the Master Development Agreement.

Councilmember Ajmera said this is one step closer to Eastland being redeveloped. I know this is going to be a catalyst, not just for the east side but for our entire region. It's going to bring jobs and opportunities in an area that's been left undeveloped for decades. I know that neighborhood leaders are excited. I've gotten calls about what's going to happen next. So, here we go, this is one step further and I appreciate the neighborhood leaders' patience. They have waited and they have attended so many community meetings, and have not given up. So, I appreciate all the work they have put in. Also, I'd like to recognize Team Sittema here with Crosland, who have continued to engage our community throughout this process. I can't wait for us to do the ribbon cutting. So, hopefully, that will come soon but I'm just really excited about this next step here.

Councilmember Driggs said I just wanted to say briefly having been through eight years of our struggle with Eastland, including the early years of futility, I really appreciate that we have arrived at this outcome which I think will be a major driver for that part of Charlotte. Particularly want to express my appreciation for Crosland Southeast. Mr. Sittema, we had poked away at a couple of solutions at this thing ineffectively and you have partnered with us and given us a way forward. So, I just want to say I appreciate that and look forward to voting for this. Thank you.

Councilmember Newton said I wanted to take a quick moment to thank the entire redevelopment team including Crosland, our folks with the Economic Development Department, as well as Tepper Sports for all of your hard work in making this possible, or at least how far we've gotten this far, possible. I want to thank the City Manager's Office for all of your hard work on this. I also want to thank all my colleagues for all of your hard work on this as well. I have been contacted by members of the community regularly about Eastland and folks keep asking me, "When are we going to get there?" This is one major step forward in that process for us getting there. So, kudos once again to everybody who's been involved up to this point. I'm really looking forward to the vote here tonight. I'm looking forward much like my colleague, Councilwoman Ajmera, I'm looking forward to a ribbon cutting very soon.

The vote was taken on the motion and recorded as unanimous.

The resolution is recorded in full in Resolution Book 53, at Page(s) 001-004.

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ITEM NO. 10: GENERAL OBLIGATION BOND REFERENDUM

Motion was made by Councilmember Egleston, seconded by Councilmember Driggs and carried unanimously to adopt resolutions authorizing staff to proceed with the necessary actions to conduct a General Obligation Bond Referendum on November 8, 2022.

The resolution is recorded in full in Resolution Book 53, at Page(s) 005-008.

The resolution is recorded in full in Resolution Book 53, at Page(s) 009-012.

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ITEM NO. 11: MUNICIPAL AGREEMENT FOR PEDESTRIAN HYBRID BEACON SIGNAL INSTALLATION AND BUS SHELTER RELOCATION AT MONROE ROAD AND ASHMORE DRIVE

Motion was made by Councilmember Egleston and seconded by Councilmember Driggs to (A) Adopt a resolution authorizing the City Manager to execute a Municipal Agreement with the North Carolina Department of Transportation in the amount of \$110,000, and (B) Adopt a Budget Ordinance No. 319-X appropriating \$110,000 from the North Carolina Department of Transportation for the installation of a pedestrian hybrid beacon signal and bus shelter relocation at Monroe Road and Ashmore Drive.

The resolution is recorded in full in Resolution Book 53, at Page(s) 013

The ordinance is recorded in full in Ordinance Book 65, at Page(s) 055.

Councilmember Johnson said yes, it's kind of related. So, there was \$100,000. Marcus, if you get some information about this. There was \$100,000 that was donated by a developer or contributed by a developer for Sugar Creek; some type of traffic mitigation or beacon installation. Can you follow up on that?

Marcus Jones, City Manager said sure.

Ms. Johnson said thank you. I'll be supporting this.

The vote was taken on the motion and recorded as unanimous.

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ITEM NO. 12: CITYLYNX GOLD LINE PHASE 3 DESIGN SERVICES

Mayor Lyles said earlier today as we were reviewing the agenda, I asked Mr. Lewis to come down and present because I think what we have as an explanation is pretty pedestrian, just straightforward, and not as clear as what the MTC (Metropolitan Transit Commission) had and some of the things that they talked about. So, I've asked Mr. Lewis to actually explain in terms of what a refresh means and why are we doing it. Mr. Lewis, I'm going to ask you to address the Council for this authorization.

John Lewis, Executive Director of the Charlotte Area Transit System said thank you, Mayor Lyles. John Lewis, Executive Director of the Charlotte Area Transit System. The item before you tonight would authorize the City Manager to execute a \$4.3 million contract with the AECOM (Architecture, Engineering, Construction, Operations, and Management) to update the 30 percent design plans for Phase 3 of the CityLYNX Gold Line. As you know Phase 1 of the project opened in the summer of 2015. Just last August, Phase 2 opened for the Revenue Service. Phase 3 would extend the project eastwards along Central Avenue to Eastland Mall and westward along Beatties Ford to Rosa Park Center. It's important to note that the initial early design work for the Gold Line was completed in 2008. The corridors have seen extensive growth and development since then, that requires us to refresh the initial design and operating

plans. During this update or refresh we will take the opportunity to apply lessons learned from the first two phases of the project to enhance the design of the third phase.

Specifically improving travel time and reliability of the service, expanding the corridor to over 10 miles with the addition of Phase 3, will change the operating characteristics of the project from an urban circulator to more of a rapid transit mode. We need to evaluate options like dedicated lanes for transit operations, traffic signal priority or preemption, and queue jumpers where appropriate. This study will also update cost projections for the project at 30 percent design. Since 2018, CATS has worked feverishly to get as many projects authorized in the 2030 Rail System Plan ready to compete for historic levels in federal funding that was established in the Federal Infrastructure Investment and Jobs Act. With that goal in mind, I ask for approval of this item tonight. With that Mayor Lyles, if there are any questions, I'd be happy to address them.

Motion was made by Councilmember Egleston and seconded by Councilmember Newton to (A) Authorize the City Manager to negotiate and execute a contract in the amount of \$4,299,990.14 with AECOM Technical Services of North Carolina, Inc for planning, environmental, and preliminary design services, and (B) Adopt a budget ordinance transferring \$4,299,990.14 from the CityLYNX Gold Line Phase 3 Reserve in the General Capital Projects Fund and appropriating \$4,299,990.14 to the CityLYNX Gold Line Design project.

Councilmember Eiselt said thank you, Madam Mayor. Thank you, Mr. Lewis. I do have a couple of questions. I'll be honest when I first read the text of it, I was a little bit taken aback by it thinking that it was just going to move ahead with the same type of design and the same type of project that we have now in the existing Gold Line. To your point, was it Phase 1, started in 2008, the design, or was that Phase 2?

Mr. Lewis said the entire design of the entire corridors started in 2008, but we moved in phases, final design and construction. Phase 1 opened in the summer of 2015.

Ms. Eiselt said so, to that point a lot of time goes by; 17 years between the design and the execution in the operation. So, I think that in that time, I mean we talk about right now how fast mobility is changing, and so I'd like to know is part of this process will we be considering not doing a streetcar? Doing something else, given the change in mobility and the change in passenger habits? Lessons learned. What are those lessons? You know, I hope that that's going to be part of the discussion because whereas a lot of this gets hammered out and approved in the MTC, most of the MTC members don't live in Charlotte, didn't live through this construction project.

So, I'm not going to be here, but I hope my colleagues who stay on Council are going to pay really close attention to that, to when the design results come out, whoever is on Council at that point. Alternatives, bus rapid transit, is it a foregone conclusion that the only option is a streetcar? I know this third phase is the west side and east side, but there's a lot of different considerations between the east side and the west side. It might work, a streetcar might be more appropriate for the west side and not so for the east side. I don't know, but I would feel better about approving this request tonight knowing that all of these things are going to be covered and considered in a very transparent process going forward including lessons learned. My first question was this AECOM, the technical design company.

Mr. Lewis said design and engineering firm.

Ms. Eiselt said were they part of Phase 1 and Phase 2?

Mr. Lewis said I'll have to get back to you on that.

Ms. Eiselt said because if they were, I'd like to know. Well, I think my point is made clear. So, with that, I'll leave it at that, but I hope that it's going to be a very transparent process throughout this design process. Thank you.

Councilmember Egleston said I will support this tonight because I think that there's going to be a big decision on the Gold Line that a future Council is going to have to make, and I think it needs more information and informing it than we currently have. I've said in our committee meetings that I would not want to see the Gold Line move forward if we didn't have dedicated right away because I don't think it'll be successful. We've had issues with not only the construction of both Phase 1 and Phase 2 of this project, but we've also had issues with the operation of this project even once the construction headaches have ended and service has begun. So, everyone in the city is well aware of the challenges that we've faced at all points in time in the process of this last, I guess you said, 14 years or so that we've been talking about the Gold Line. That doesn't mean that we throw in the towel on the project, but it certainly doesn't mean that we blindly move forward and just say come hell or high water we're building Phase 3 the way we thought we were going to build it 10 or 15 years ago.

I think this allocation and authorization of \$4 million it's still a sizable amount of money but I think that if it informs the decision that a future Council will make on whether to move forward with Phase 3 and if they do move forward on Phase 3 how to move forward and what that looks like; I think this is an investment we've made so the better more informed decision can be made later on with the entire project. So, that's why I will support it despite some of my frustrations with the project overall.

Councilmember Ajmera said yes, thank you, Madam Mayor. So, I agree with my colleagues, Mayor Pro Tem and Mr. Egleston. My concerns in addition to the points that they have raised, my concerns are also around reliability. I have taken streetcars a few times, especially during the Charlotte SHOUT Festival and we had seen extensive delays. I know some of those issues are because of the labor shortage and I hope that with the budget approval, we will address some of that but also there are some issues that are not just because of the labor shortage. It's just cars that are blocking or the one lane that is blocking a streetcar from moving forward. I've seen that as I have taken rides using the streetcar. So, how do you plan to address the reliability issues so that folks are not really waiting for 20 minutes, because there are times when it's just faster to walk or ride a bike than to take a streetcar and it should not be that way.

Mr. Lewis said Ms. Ajmera, I think your comments are exactly on point. Number one, particularly towards the end when you're saying sometimes it is faster to walk or take a bike in some of those areas. So, streetcars, particularly urban circulators, are designed to compete with those people who are walking or riding scooters or bicycles in the urban core.

If you compare the current Phase 1 and Phase 2 of the Gold Line to the Blue Line; on the Blue Line, we have 17 stations and almost 19 miles of track. Our stations are about a mile to two miles apart, which enables us to operate at pretty high speeds for the majority of the corridor. On the Gold Line, we have 19 stations in less than 4 miles. Stations are about a block or two apart in some areas. So, the design of the service is to meet a very different type of clientele. Those people who are walking in and around the Uptown, who are going just a couple of blocks, and have the opportunity to utilize that.

When you expand to 10 miles you really need rapid transit and the only way to achieve that is through some of the items that we are evaluating in this refresh of this study that was not a part of the initial design of the project. Dedicated lanes, signal preemption or priority, and queue jumpers where appropriate. We have got to get the reliability in Phase 3 that we have on the Blue Line on a daily basis. Also, as Mayor Pro Tem mentioned a new build is always a part of the evaluation. So, the staff will come back with a set of recommendations that we believe will check all of those boxes but as the policymakers for there's no build as always, a part of the evaluation.

Councilmember Phipps said yes, Mr. Lewis, am I to understand you to say that this dedicated right-of-way, would you foresee that being for the entire 10-mile track or would it just be for the extensions?

Mr. Lewis said it is certainly part of the extension, but I think we would not be doing a complete job if we did not look at it along the entire corridor. Very different, Phase 3 is about the Elizabeth neighborhood to Eastland Mall and from French Street to Rosa Parks, but I think we have to take a total look at the operations of the entire line.

Mr. Phipps said so, you're talking about a reconfiguration of both Phases 1 and 2?

Mr. Lewis said that could be an outcome but again that would be something that we would bring back to policymakers at the appropriate time.

Councilmember Driggs said so, John, since before you came here, I have a long proud personal history of being a Gold Line skeptic and frankly I don't see any reason to change that attitude now. I don't think the observable performance of the line, the ridership, does anything other than bear out concerns I had in the beginning. I think we should remember this was plucked out of the MTC's sequence priority list and elevated based on the conviction of some of our predecessors that it needed to be tackled sooner than the MTC had decided it should.

What I'm worried about now is that I think we need to be radically rethinking how we do this and not kind of find ourselves locked into a trajectory that was established 15 years ago. At this point, I think frankly, smaller vehicles and buses could create a greater network of connectivity and can deliver better reliability of service that we've been able to observe from the Gold Line. So, I don't have a specific question. I apologize, I just have to express an opinion.

I also have a concern that as we spend more money on this we haven't locked in our ability to see this through. We are still moving ahead on the assumption that we're going to have a sales tax or something that helps us to pay for six more miles and it'll take something like that. We don't have capacity in CATS without an additional revenue stream. So, I'm going to be a no today and just hope that whatever the outcome of this vote we will continue to take a kind of wider look at how we address these issues. Thank you, thanks, John.

Councilmember Bokhari said yeah, I won't loiter on the point. I agree on this transactional item everything that Mr. Driggs just said but more broadly I'm a no because we have foundational issues, we need to address at the CATS level first. We have right now a series of items from driver safety that has been mismanaged and spun out of control. To ghost buses and the management of just basics there. To a pretty damning audit of how we're actually accounting and following through with things. These are just three basic things of the near term in the past. So, I'm a definite not here, and I'm going to be a consistent no on everything that's CATS-related until we solve for this once and for all, because again the tick-tick-tick of what has been just pinging us from, I mean, at what point is it going to be enough one of the most important functions of our city that we're going to stop and say, "Alright we're going to get serious about fixing this."

Councilmember Graham said I want to follow up on the comments my colleagues have made thus far. I think they're all relevant comments. One in particular though is the impact on small businesses. So, hopefully, as we do this next evaluation, we kind of take a look at that. Certainly, I'm looking at the map and the Beatties Ford Road Corridor is going to be impacted by some. probably both concerned about Councilmember Larken's district moving forward. Part of the fabric of Central Avenue is the number of small local businesses that are there, and closure from an amount of time would certainly cost a lot of hardship, right? So, as we kind of rethink about what we do, hopefully, that's a consideration in the analysis in terms of how the closure of the streets while construction is being done, the impact on those small businesses along the way, and what if anything that the City should do to help and aid them along the way.

Councilmember Watlington said can you speak to that? Lessons learned?

Mr. Lewis said I think number one, certainly Phase 2 of this project had some pretty unique challenges. I think those challenges were for a whole host of issues that we're still working out as we close out that project. But I think when we look back and some of those lessons learned are negative in that connotation. I think we look back over the construction of the Blue Line Extension and how we did outreach to the communities, the businesses, the homeowners, etc. along the corridor; there were some positive outcomes. Then we certainly didn't have that level of angst with the Blue Line Extension that we've had with the Gold Line. So, I think there are positives and negatives that we will look to. I think third, the impact of the pandemic has certainly had some of our funding partners, particularly the federal level looking a little bit differently at how they're funding sources and how their funding sources can be used not just in the more traditional realm of, "We're only funding rail line to rail line." So, I think that gives us an opportunity to have a different conversation with the feds. Then also with any local programs that may come out of those lessons learned. We're early on in that project and in that process and moving on through with this update and follow-up design will give us an opportunity to address those more directly.

Ms. Watlington said my last question and I apologize if I missed it, should we abort this at the next milestone? What's the sunken cost?

Mayor Lyles said sorry I couldn't hear you.

Ms. Watlington said after this next phase how much money could be potentially sunken cost should we decide not to proceed?

Mayor Lyles in so ramification, that would be it. If the refresh comes in or if we don't approve it tonight it just stops.

Ms. Watlington said right, I just want to know how much money we've spent on this, have we spent anything to date?

Mayor Lyles said on Phase 3?

Marcus Jones, City Manager said so, Mayor and members of Council, starting back in FY17, the City started to transfer funds to Gold Line Phase 3 Reserve. So, these dollars over the years were set aside for this point in time coming up. So, if, and John I think I have this right, I would look at the refresh. Where we had something that's 30 percent design, if you want to get into the hopper for federal funds you have to refresh it. So, those \$4.2 million was set aside for this purpose and this would, you know John, go to the no-bill scenario, then the 4.3 million, helps you make a decision whether to go forward or not.

Ms. Johnson said Mr. Jones, can you also follow up on what Councilmember Bokhari spoke to? I mean we're hearing this help us differentiate or justify the \$4.2 million. We throw around these numbers like they're minimal but it's so much money you know for public good, and we all know that, but there are issues with CATS right now. Especially from a public perception. So, help us for those of us that are on the fence right now.

Mr. Jones, I guess the way that I would approach it is that you had Phase 1 and Phase 2. John, I apologize, I think we can all agree that we had problems with Phase 1 and Phase 2. You set aside funds, eventually, to design a Phase 3, and these funds are here. So, let's fast forward to tonight. This is in the MTC's 2030 Plan. So, it's not only this project, but there's also the Red Line, there's the Blue Line Extension to Ballantyne, and there's a Silver Line. This is just one of those projects that are in. There's money set aside to do this design and you don't know what you don't know, I know that's not English, but this would allow you to further answer some of the questions that have been around the dais, tonight. I remember one of my most intense conversations with Councilmember Newton, was when we were testing this bus pilot lane. So, even that

leads up to this conversation tonight, whether or not you'd like to get this refreshed to see whether or not you would like to move forward with the Gold Line Phase 3 in some form or another. Absent this I think you're basically not moving forward.

Ms. Johnson said so, let me ask you did the contractor for Phase 1 and Phase 2 was it the same?

Mr. Lewis said I have no idea.

Ms. Eiselt said that's what I asked. He said he doesn't know.

Mr. Lewis said I don't know but, I think we need to differentiate between the design of the project and the construction of the project. The challenges were from construction, not necessarily a design issue. This is a design contract.

Ms. Johnson said, well, I mean, you know, being in District 4, you know the Blue Line is utilized. It's very successful. So, we know that Mr. Lewis's team knows how to do this well or the City staff knows how to do this well. So, we do need better transportation options, so thank you for that explanation. Thank you.

Ms. Eiselt said I don't know if you can answer this John, because you weren't here. I'm not sure any of us were here, but you referenced twice that the challenge is that a streetcar basically is meant to be circular in an urban core and we're using it as a 10-mile mode of transportation. So, why did we even do this? Okay, Mr. Driggs is looking to me like that's a rhetorical question. I guess that's the thing that I know there was a lot of history on this, but this is what makes it really challenging, is that it feels like we're pushing through a solution that we're saying we don't have the answers to it because we don't know if we can get right-of-away. I mean do you have any hopes that we would actually get right-of-way for either the west or east leg of this thing?

Mr. Lewis said sure. I think obviously in a city of our size, and we've seen through Phase 1 and Phase 2, the drawbacks that streetcar projects have. People parking on the corridor, challenges with enforcement and towing, etc. The slow rate of operations through the corridor because we're in mixed traffic. We're no different than any other vehicle along the corridor. Typically, streetcars are very small projects so you can recover that in time, but when you get to 10 miles you can't operate a streetcar. You can't have the mode stopping every block, every two blocks like we do in the urban core, or else it would take you 3 hours to get from one end to the other. We have to take those lessons learned. I think we have an opportunity to fix that. Certainly, in Phase 3 if there is the will of the community to move forward with this project by looking at dedicated lanes, signal priority, queue jumpers, etc. we can, through technology and through design, design a project that is more reliable. But we still have Phases 1 and Phase 2 that have challenges that we're all very familiar with. As I mentioned earlier I think we need to look differently at Phase 1 and Phase 2. We have the opportunity to address that, but we can only do that moving forward with this project and potentially another if we want to take another look at Phase 1 and Phase 2.

Ms. Eiselt said so, thank you for that response but to that I would say then I think a lot of us around the dais want to hear how some of those solutions could be used now because we've got a problem you don't have confidence in the system right now, frankly in Phase 1, Phase 2. Why not use signalization right now for the existing Gold Line, the streetcar? Why not have some sort of a, I don't know who, somebody on those cars that rides that car and hops off and tickets or boots those cars that are parked on the track interfering with the streetcar? I personally don't see that we're addressing the problems that exist now that gives me enough confidence to know we're really going to spend this money to make sure we nail it the second time around. That's what I want to hear to be able to say, "Yes spend the money to do that" because we know what the problems are.

Mr. Lewis said I think the issues that you raised with signal priority, signal preemption, etc., or better asked of my colleagues CDOT (Charlotte Department of Transportation) because in doing that it certainly would solve some of the Gold Line issues. But the

ripple effect on car traffic throughout the urban core, I can't answer that. So, that's going to have to be something we look at in conjunction and as I mentioned by not just looking at Phase 3, but also look to how we can fix and bring more reliability to Phase 1 and Phase 2. That's going to have to be a joint work between CDOT and CATS and our design team.

Ms. Eiselt said okay it's not just reliability, it's confidence. We need to be able to trust it and have confidence that this system can operate as it was meant to. I guess I'm still not hearing yet that, "Yes we're going to have people that are enforcing the rules out there so that you park in front of a streetcar you're going to get towed or ticketed."

Mr. Lewis said again Mayor Pro Tem CATS doesn't have the authority to enforce those laws. That is something we have to work with law enforcement on.

Ms. Eiselt said I know but we're one city and we should be able to do this. It just is, I don't know, I'm struggling with this one.

Ms. Ajmera said so, just going back to the funding question. So, the money that's been set aside for Phase 3 could only be used for Phase 3?

Mr. Jones said no, I was saying that it was set aside for Phase 3. You could use it for transit, but it was, you may recall, I think as he left, Dr. Harlow said, "Let's not stop with Phase 2", and asked if could we have funding so that we could get to Phase 3, yes.

Ms. Ajmera said oh, so we already know we have issues with Phase 1 and Phase 2. We need to fix that first. So, that funding what I'm hearing could be used to fix our other issues that need to be faced and could be used for transit or reliability issues that we have with our bus system, efficiency issues we have with our bus system, is that right?

Mr. Jones said it could be used for transit, it's one-time funds.

Ms. Ajmera said how much money are we talking about? We have set aside other than this \$4 million.

Mr. Jones this is what's set aside for the refresh.

Ms. Ajmera that's it, just \$4 million.

Mr. Jones yes.

Ms. Ajmera said okay, yeah it's just a lot of new information right now. Is this something that we have to take in our action tonight?

Mr. Egleston said that's what I was going to talk about.

Mr. Lewis said this has been a procurement that is nearing the end of its life cycle. It certainly wouldn't end but we would then have to start the procurement process again.

Ms. Ajmera said yes, so when we say, "We have to start the procurement process again," I guess, what are the implications from the timeline or budget perspective?

Mr. Lewis said well, the cost that AECOM provided us has a window. We're nearing the end of that window. So, they would get to resubmit a cost proposal. It may be lower, but it could be higher than. So, that part of the procurement process would begin again.

Ms. Ajmera said got it.

Mr. Jones said John, I believe the next voting meeting for Council is the 13th of June. Would this expire before the 13th of June?

Mr. Lewis said I will have to get back to you on that. I'm looking to the staff. I'm sorry the staff says that we could extend it to the 13th. It would not put it through that window.

Ms. Ajmera said so, I would like additional time. So, I have enough time to have a one-on-one with you and really, we just need to address the concerns that we have with our current system. There's just too many of them and you heard that from my colleagues. That's all, thank you.

Mr. Egleston said so, Ms. Ajmera and I are on the same wavelength here. Mr. Jones kind of said it but I'll say it more plainly. If we vote this down, we're essentially saying the Gold Line is done. The Phase 3 of the Gold Line is done. We wouldn't necessarily cease operations to what exists. I hope the majority of us are not at that point yet tonight that we would, kind of without a whole lot of further discussion, essentially kill the future phases of the Gold Line. I'm not at that point yet despite all my reservations about the Gold Line. This is about making sure that when that's time to make that decision we have as much information as possible, but I do think, and you said you can accommodate the 13th. Can anybody actually say when this bid is valid through?

Unknown said we have to renegotiate their contract. So, I think we can [Inaudible]

Mr. Egleston said I do think that with the amount of people who've expressed discomfort overtaking this vote tonight, that is really the decision. Voting yes for this does not say we're building Phase 3, but voting no for this essentially says we're not. I don't think that's a decision we should take lightly given all the work that has gone into it regardless of how many problems there have been. So, with that in mind, to Ms. Ajmera's point, I withdraw my original motion and make a motion that we delay this vote to the Monday, June 13th Business Meeting.

Substitute motion was made by Councilmember Egleston and seconded by Councilmember Ajmera to defer (A) Authorize the City Manager to negotiate and execute a contract in the amount of \$4,299,990.14 with AECOM Technical Services of North Carolina, Inc for planning, environmental, and preliminary design services, and, (B) Adopt a budget ordinance transferring \$4,299,990.14 from the CityLYNX Gold Line Phase 3 Reserve in the General Capital Projects Fund and appropriating \$4,299,990.14 to the CityLYNX Gold Line Design project to June 13th, 2022 Business Meeting.

Ms. Watlington said so what I would expect to see given the fact that we've already got the first phase of the second phase done, I imagine there's a punch list somewhere and not to belabor the point of my colleagues but certainly, I would expect that between now and the 13th should this get delayed, we would understand what the cost of remediation for those things. So, I understand that CDOT may have a lot of that information. I would expect to see that because when we start to look at, what does it take to remediate what's existing, versus doubling down to the next phase, it needs to be super clear what that is. So, that we can decide what the best use of the funds is.

In addition to that if I'm going for another appropriation request, I would imagine that there seems to be an opportunity to do a best-value option analysis and say, "Do we want to continue going down this path of the Gold Line?" We just talked about some of the hiccups that we know we're going to see and going beyond 10 miles. I would expect that somewhere somebody has said, "Okay, knowing what we know now, let's consider the broader options," right, because there's got to be an opportunity cost somewhere. So, I know that we may not make the abort criteria decision today, but there has to be some level of abort criteria understood from the beginning of the last project. If that's the case what are the other options and where will we divert those funds? So, that's the kind of information I would expect to see if we're just making a decision whether or not to use this money to do a 30 percent design on the next phase when we know we have open items on the punch list. Does that make sense?

Mr. Lewis said yes and I think so. I'd love to sit down with you one-on-one just to make sure because I think in terms of getting with CDOT and understanding the impact that signal priority, signal preemption, and potentially dedicated lanes, on Phases 1 and 2

would have to the rest of their street network, very clear. In terms of the go, no-go version, we'd have to look back because the entire project was to take in the 30 percent design. There was a value proposition that was determined then when we moved forward. If we're changing that, I have to make sure that that doesn't change the entire project. So, I need to do some more work on that.

Ms. Watlington said right and it may, and that would be the point of circling back and saying, "Now that that new information, how does this update the devalued props? Is it still compelling?" So, I think that's an important step to take as we embark on this 30 percent design because if we choose to go forward with it then we'll just be making this decision again at the next milestone.

Mr. Lewis said sure, but that's also a discussion we have to have with our federal partners on that who bought into a set of value propositions at the beginning.

Ms. Watlington said yes.

Mr. Graham said I clearly understand the unreadiness that I'm hearing around the dais and for good reason. My focus is on the Gold Line itself, right? That's the focus today. I just wanted to remind the Council that there were some public commitments that were made by the previous Council about these lines and how far they will go. Now we aren't bound by those decisions, but I think as we begin to think about the future of this Gold Line that certainly there were promises made to residents on the west side about if they supported the initial Phase 1 and Phase 2 that there was more to come, right. So, I just hope that my colleagues will put that out in the back of their minds that there were public commitments that were made to this line. Now if the line is ineffective and it doesn't work and it needs to be retuned then obviously, we need to revisit that.

I think going forward with this agenda item whether that's tonight or on the 13th, makes sense. Then, I think we got some tough decisions to have as a community about how we move forward. I think the issue of the design is a real one. How we design it moving forward, and how the current line works today. I think the impact on small businesses is real, right? It's going to impact. These aren't national chains, these are local small business owners, many international businesses along Central Avenue, and others that if a construction delay were to occur as it did on Hawthorne, would be closed permanently. That's the character of that community on Central Avenue. So, there are some tough decisions that we have to make. I go back to what I said first, there were some public commitments that were made around this dais about what we would do, when we would do it, and how we would do it, to folks in the west side, and the east side. So, it's just not as simple as saying that we won't do it anymore. Well, it is, as simple as saying we won't do it anymore, but they'll certainly have a community impact, that's for sure.

Mr. Phipps said yes similar to the concerns that Mr. Graham just raised. I was wondering in as much as we approved tonight the Eastland Plan, I was wondering what the impact would be if we discontinued Phase 3 on Eastland, and as much as you know was introduction of the Gold Line was central to the Eastland project. So, I would be interested in knowing how that would really impact that project on a go-forward basis.

Mayor Lyles said I don't know that we know that yet.

Ms. Johnson said I was just wondering, is this something that would be appropriate to go through the committee so that a deeper dive could be done? If it went through the Transportation Committee. Also, we have a Transportation Plan. So, I just wanted to know if this consideration could be a part of our larger more Strategic Plan. Since it's just a lot to unpack. If this would just be something that we should send to the committee.

Mayor Lyles said I think that it is in the plan. So, it's in our CATS plan already. I think that the decision on the committee will rest on what you decide to vote for and how this goes forward. So, I don't have an answer to both of those any more than that.

Ms. Johnson said from my perspective, there appears to be enough concern and questions around the dais. Dr. Harlow's name was you know, mentioned, so that was two years ago.

Mayor Lyles said yeah you're right.

Ms. Johnson said so, I think if we take a step back instead of saying it's \$4 million to look at the plan and we know there were problems with Phases 1 and Phase 2. If we take a step back, send it to the committee, do a deeper dive, and make sure that we get this right.

Mr. Bokhari said yeah, the problem I have with this is, that this is a strategic conversation that touches like 100 other topics. To sit and just talk about it within the single premise of the Gold Line itself still has many different options of where we could go. Four million plus dollars is no laughing matter. When we have two phases that everyone knows there are issues with, and we have the ability to look at those. That alone is a big decision to make. Let alone I don't know how you make this decision when stacked up alongside all the other transit and transportation unknowns that exist right now. From what's going on with TMN (Transformational Mobility Network), to the bus system. I mean, to me making a \$100,000 decision feels like it's a bad idea if we're in this spot where we have so many unknowns let alone a \$4 plus million-dollar idea.

So, I just don't know from my perspective between how between now and the 13th, and this is the back to the structural issues that I see going on. This is a massive undertaking, and at least the folks that I quickly talked to, we walk into this meeting today, we weren't prepped for something like this, to have this kind of major discussion. That's a leadership issue right there. So, we have to have these conversations. We have to have trust with that, but first of all, I think beyond everything else, we have to know where we are at in the world of transit and transportation. Where does this stack in there? What else could we be doing with this because, in my opinion, I would be fixing things that we already had right now rather than stacking up multimillion-dollar studies on a shelf that we don't know if we can fund let alone if they're viable in any way.

All I'm saying right now is, that it's smart to delay this, but I don't know what you're going to be able to accomplish between now and the 13th; for anyone who's looking at the whole picture. Now, if it's just a picture and you're just going to ask the question between Phases 1 and 2 and 3; do we fix this, or that maybe you can get there by then. I mean, I sure would be fixing what is actually on the roads today then move the ball five yards down the field when we need a Hail Mary still to figure out the rest of that play.

Mayor Lyles said okay we spent a good bit of time. Mr. Newton would like to close this out on this one.

Councilmember Newton said I just wanted to quickly mention I will be supporting the motion because I think it's legitimate questions that we have that need to be answered. Having said that I just want us all to bear in mind that this project Phase 3, it serves a bigger purpose, and it constitutes a bigger impact than just transit. Transit in and of itself is very important, particularly on the east and west side, the areas where we have the greatest transit need.

This also serves as an economic catalyst for those areas. It's a job creator for those areas. Now, at the same time to Councilmember Graham's point, this is a matter of trust with the community. There have been promises that have been made in both West and East Charlotte. Those promises would only be fulfilled by at the very least us moving forward in the consideration of the design. So, this isn't even construction this is a consideration of the design of the extension of the Gold Line.

We had a conversation earlier about the possibility of committing tens of millions of dollars to Spectrum Arena. You know we talked a lot about committing a lot of money to recruit and allow businesses to expand into the Charlotte community. I see this simply

slightly over \$4 million investment in and extending that work in areas where we know the need is greatest. So, I will be supporting the other substitute motion. At the same time, I hope we get to a point where we can fulfill those commitments we've made to the community.

Mayor Lyles said thank you this has really been a healthy discussion and one that I think obviously we needed to have. I look at this in a couple of ways. This Council has to decide whether or not we're going to fulfill the commitment that we made to the east and west side in a plan that we had and how to do that or we're going to decide that we shouldn't do that, and if we do decide not to do that then what do we do differently? I think that's good.

I think that the question that I have, is this is about something beyond that and what is that? Be very specific about it. Ms. Johnson is why I did not commit to sending it to a committee because I'm not quite sure that I could articulate yet what is the real issue here, yet. There are a number of different ideas and opinions around the table. Not just about the Gold Line but around whether or not how we do what's existing or if this is something in an issue that's different from what we're talking about with actual transit. So, my suggestion is that we vote on the substitute motion and that there be at least a conversation with the Manager in many of these meetings and things that we have around what is your real question here.

You know, some people have been very clear, "I've never thought that a streetcar was a good idea in the first place." Others of us have had ideas that it was a plan that was difficult at the least to implement, but also understanding that we had laid two miles of track in front of this building, and it was going to be on Trade Street in front of this building and it was going to be very hard to pull back from commitments that were made to the east and the west side.

Or if this is something that we're going to just merge into, "Well what are we doing now?" Immediate problems around the Gold Line 1 and 2, if that is the issue then we have to solve that first, but we find out what's on first and what are we asking the team to do. Right now, I've heard a number of different ways that at some point we need to condense this conversation into what we expect to come back on the 13th. Without that guidance from the Council, which I hear very different things, we're going to have to figure out how to get something that gives you the options on the 13th, whether or not you are looking at this as, "well what will the assessment do?" Or is this something that we ought to be doing? Or do we change course without the assessment? Or do we actually have other issues that we're dealing with that are more important that require the attention of this Council in a greater way? So, once we figure that out, I think we'll be in a better position.

Mr. Egleston said can we put a final point on my motion real quick just to be responsive to what you're saying which is need more direction I think of where we're headed on the 13th? My motion is not intended to say it has to be the 13th, so much as to say let's not do anything rash tonight. But I think the first thing we need to know is how long is that bid valid for. If it's valid through the end of July for instance, I think we can buy ourselves more time to have all these conversations and get these questions answered. So, I'm just not wanting to do anything too knee-jerk tonight. So, this can be pushed further than this 13th if need be.

Mayor Lyles said if it can be, or need be.

Mr. Egleston said right.

Mayor Lyles said can and need. Okay, you heard the motion.

Ms. Johnson said I have a question for the Manager. I think this goes back to the pilot lanes on Central Avenue. It kind of feels the same. There's some departments like the ED (Economic Development) Department, where we get multiple briefings on these types of issues, and big projects that are coming before us. But then some departments where we don't. So, I think this is one of the items that we as Councils, might have had

small groups to talk about some more, to be able to answer these diverse questions. So, that might have avoided this in the future. Maybe that's an opportunity for you to answer some of the questions because there are diverse concerns and diverse questions. If we can have those small groups between now and the 13th then maybe we can all get some information and be comfortable with the project.

Mr. Jones said well I don't disagree with you, but I do want to talk a little bit about the timeline. So, this did go to TAP (Transportation Action Plan), there was a discussion that TAP. Then it was a discussion at the MTC and then it was tonight. So, I didn't think that there was this big of a problem. We never would have brought it to you tonight if we thought it was this big of a problem. We have operational issues, we have those issues. This was simply there is one of the multiple lines that are part of the 2030 Transit Plan. Not the TMN, just the 2030 Transit Plan.

In this, there are two in the plan that got to 30 percent design. One is the Red Line and the only reason the Red Line didn't get built was because of more policy issues, right? So, this is another one that said 30 percent design. So, what was occurring is because there's a funding source for this one within the City, I think Mr. Driggs mentioned that the City took this from the lower priority at the MTC moved it up, and paid for it, right? Because there was money set aside for Phase 3 it just seemed naturally that because your 30 percent design to move forward. The same thing with the Red Line, there's money set aside in John's budget they could advance the Red Line past 30 percent. It's to refresh, a refresher. That was it. I would not have put something on you guys tonight if I thought it was going to be this.

Ms. Watlington said but I think that's for me part of the concern. You didn't mind not having the answers to these questions?

Mr. Jones said I'm sorry?

Ms. Watlington said you didn't mind not having the answers to these questions?

Mr. Jones said I'm sorry, I didn't hear you.

Mr. Driggs said you didn't mind having the answers to these questions, is the question.

Mr. Jones said did it bother me that we didn't have the answers to these questions about operations?

Ms. Watlington said what I'm saying is you said that you certainly wouldn't have put it on the agenda if you thought it was going to be a problem. So, what I'm asking is that the questions that we asked him, has that not been a part of this discussion at the staff level?

Mr. Jones said no, the questions that came out of the committee, we thought there was enough to come tonight. I thought that even at the committee meeting, John did you mention the 31st or you didn't?

Mr. John said I'm sorry did I mention?

Mr. Jones said did you mention that we would be coming in May with this?

Mr. John said yes.

Ms. Watlington said I can appreciate I think what I hear you saying is that people didn't ask these questions then, but what I'm asking is whether we ask these questions or not is it not concerning that there are no answers to these questions as part of the preparation for this kind of presentation?

Mr. Jones said I don't know what questions you're referring to?

Ms. Watlington said the questions that we asked at the dais tonight, in terms of when we look at Phase 1 and Phase 2 punch list comparing that, would a better use of these dollars be to fix those items? It could be yes, could be no, and maybe an obvious thing. I would imagine that before it ever came here, that would have been part of the due diligence before it came forward. When you're making a recommendation.

Mr. Jones said right, I won't speak to John's budget, but as we start to talk about the resources that are available in the CATS budget for some of the things that were discussed tonight, I would think that you would look to other areas of the budget and not to something that was line item for a particular purpose.

Ms. Johnson said understood, but did anybody do that before we got here?

Mr. Jones said oh, we absolutely have worked during this budget process to try to find ways to enhance the bus system.

Ms. Johnson said I believe that. What I'm saying, all I'm pointing out, is that for me these don't feel like surprise questions into the sense that if I'm preparing for an appropriation request, I should be able to speak to these are the other options that we looked at or these are some of the things, let me anticipate what may be a good use of these funds. So, we don't have to be labor in this point, but all I'm saying is that going forward I would love to see a little bit more of what I would consider preparation if we're spending dollars is all. I can appreciate that if we didn't ask it wasn't anticipated, but I wish that we would do a little bit better job of anticipating.

Mayor Lyles said all right, so we have a motion on the table to defer this item all in favor please raise your hand.

The vote was taken to defer the motion and recorded as unanimous.

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NOMINATIONS TO BOARDS AND COMMISSIONS

Mayor Lyles explained the rules and procedures of the appointment process.

ITEM NO. 13: NOMINATIONS TO THE ARTS AND SCIENCE COUNCIL ADVISORY COMMITTEE

The following nomination was made for one appointment for a partial term for a District 7 South and East Advisory Council Representative beginning upon appointment and ending June 30, 2022, and a term beginning July 1, 2022, and ending June 30, 2024.

- Mary Wyant, nominated by Councilmember Driggs.

Mary Wyant was appointed.

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ITEM NO. 14: APPOINTMENTS TO THE CHARLOTTE MECKLENBURG PUBLIC ACCESS CORPORATION

The following nominations were made for one appointment beginning July 1, 2022, and ending June 30, 2025.

- Jennifer Bratyanski, nominated by Councilmembers Ajmera, Bokhari, Driggs, Egleston, Eiselt, Graham, Johnson, Newton, and Watlington.
- Brian Yesowitch, nominated by Councilmember Phipps.

Jennifer Bratyanski was appointed.

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**ITEM NO. 15: APPOINTMENTS TO THE PRIVATIZATION/COMPETITION
ADVISORY COMMITTEE**

The following nominations were made for one appointment beginning March 2, 2022,
and ending March 1, 2024

- James Marascio, nominated by Councilmembers Ajmera, Bokhari, Driggs, Egleston,
Eiselt, Graham, Johnson, Newton, Phipps, and Watlington.


James Marascio was reappointed.

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ADJOURNMENT

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| Motion was made by Councilmember Egleston, seconded by Councilmember Newton and carried unanimously to adjourn the meeting. |
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The meeting was adjourned at 8:16 p.m.


Stephanie C. Kelly, City Clerk, MMC, NCCMC

Length of Meeting: 2 Hours, 58 Minutes
Minutes Completed: August 30, 2023