



AVIATION FY 2026 BUDGET

Budget, Governance and Intergovernmental Relations Committee

April 7, 2025

CLT FAST FACTS



ABOUT CLT AIRPORT

TERMINAL OPENED
MAY 2, 1982

123
GATES



1,800
DAILY ARRIVALS & DEPARTURES

118,000
DAILY PASSENGERS

100+
CONCESSIONS

21,000
PARKING SPACES

3
TOTAL RUNWAYS

6,000
ACRES OF LAND

2.2M Sq. Ft.
TERMINAL WITH 5 CONCOURSES



NUMBERS & RANKINGS

58,811,725
PASSENGERS

596,583
ARRIVALS & DEPARTURES



205,770
TONS OF CARGO



2023 ACI RANKINGS*

7th IN ARRIVALS & *
DEPARTURES

9th IN TOTAL **
PASSENGERS

30th IN TOTAL **
CARGO

* Worldwide ACI rankings

** Nationwide ACI rankings



ECONOMIC IMPACT

\$40B 
ANNUAL ECONOMIC IMPACT

5%
OF STATE GROSS PRODUCT



\$2.1B
STATE & LOCAL TAXES

Source: NC Department of Transportation Division of Aviation



AIRLINES

188
NONSTOP
DESTINATIONS

42
INTERNATIONAL
DESTINATIONS

3
US TERRITORIES



7 
DOMESTIC AIRLINES

3 
FOREIGN FLAG AIRLINES





FY 2026 Budget Priorities



1. Risk Mitigation and Operational Resiliency

- Emphasis on Emergency Management and Business Continuity Planning. Ensure operations can continue efficiently during challenging circumstances. Identify and mitigate single points of failure.

2. Technology and Innovation

- Leverage technology and innovation to enhance passenger experience, increase efficiency, analyze and track data, and generate additional revenues or lower costs. Lay the foundation for the airport of tomorrow.

Total Passengers

FY 2019
48,020,289

FY 2020
38,939,355

FY 2021
33,318,069

FY 2022
46,139,931

FY 2023
51,000,186

FY 2024
55,975,384

FY 2025
Projected
57,926,452

FY 2026
Projected
58,904,682



FY 2026 Budget Summary



**Total Operating
Expenses**
333 M



**Total Operating
Revenues**
547 M



Net Revenues
214 M



STRATEGIC PRINCIPLES

SAFETY AND SECURITY

Maintain a strong safety and security culture that protects people and property.

Additional ARFF services, funding for irregular operations, technology investments in radios, security systems and federally required aviation worker screening





STRATEGIC PRINCIPLES

EMPLOYEE SUCCESS

Promote a diverse and inclusive workplace that values authenticity, belonging, and teamwork.

Recruitment and retention, employee professional development, workforce development, employee affinity groups, apprenticeships, internships, and outreach initiatives



STRATEGIC PRINCIPLES

CUSTOMER EXPERIENCE

Deliver a superior travel experience anchored by innovation and creative solutions.

Additional public parking staffing, expanded service hours, enhanced passenger processing, and terminal amenities



STRATEGIC PRINCIPLES

STRATEGIC GROWTH

Maintain global competitiveness through demand driven, economically conscious development.

Expansion of facilities and inflationary cost increases such as utilities, telecommunications, and credit card processing fees



STRATEGIC PRINCIPLES

POSITIVE PARTNERSHIPS

Safeguard business and community relationships by practicing integrity, transparency, and fiscal responsibility.

Community engagement programs, projected cost allocation plan increases, and corporate memberships to industry trade associations



STRATEGIC PRINCIPLES

ASSET PRESERVATION

Minimize service disruptions and improve reliability through proactive strategies.

Investments in custodial, elevator and escalator maintenance, terrazzo maintenance, waste hauling, and upkeep of the Airport Overlook

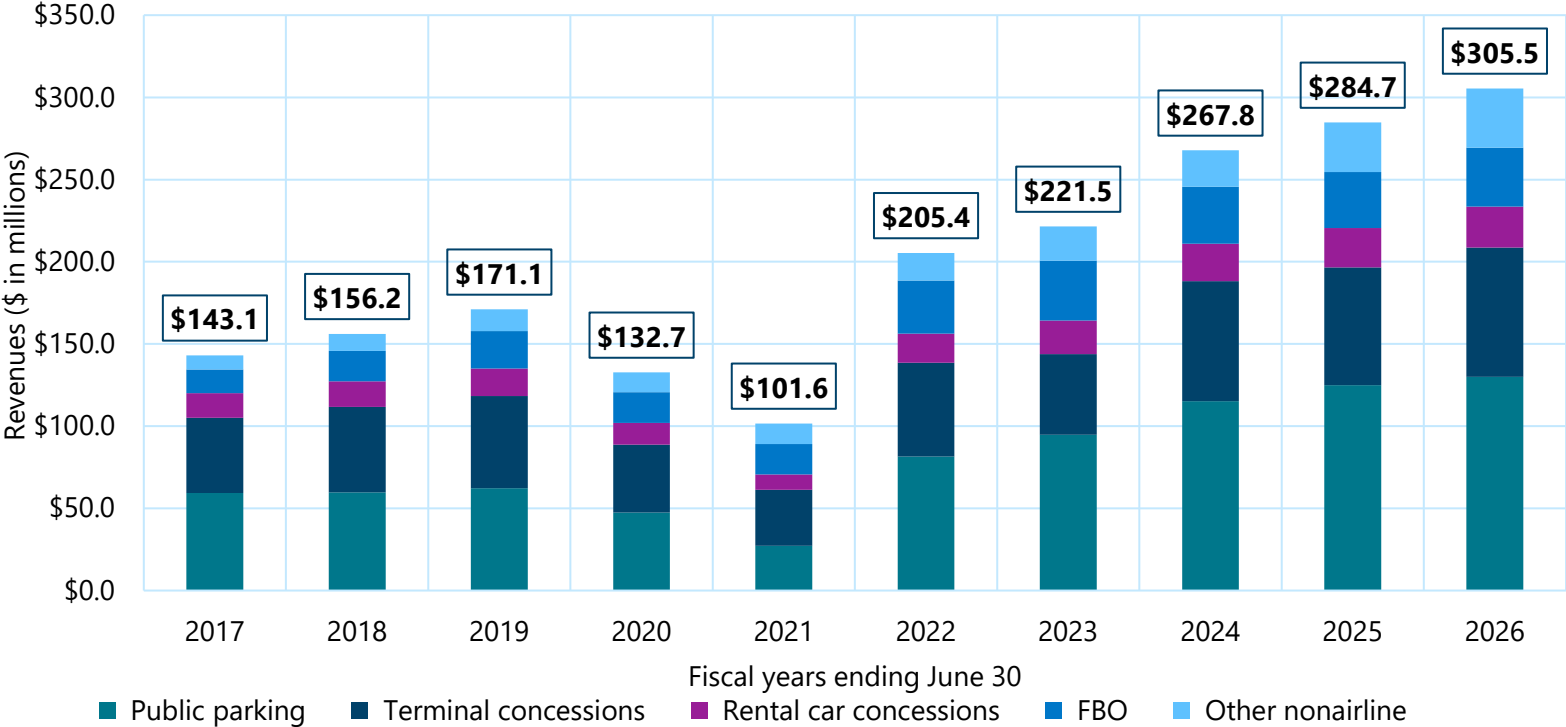


FY 2026 Budget Detail

	FY 2024	FY 2025	FY 2026	Change
	Actual	Adopted Budget	Proposed Budget	FY 2025 to FY 2026
Personnel	89,617,786	101,917,634	115,512,188	13,594,554
Operating	137,078,996	173,727,579	187,204,479	13,476,900
Capital	180,260	34,000	78,000	44,000
City Services	28,785,755	33,490,256	37,367,752	3,877,496
Department Chargeouts	(5,750,852)	(5,256,961)	(7,148,096)	(1,891,135)
Total Expenditures	249,911,945	303,912,508	333,131,741	29,219,233
Revenues	444,843,550	490,096,951	547,955,152	57,858,201
Total FTEs	829	907	954	47



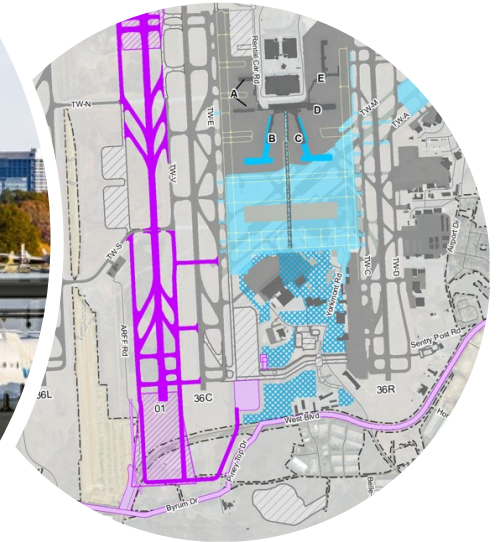
Nonairline Revenue Growth Remains Strong



FY2017-2024 Actuals, FY2025 Estimated, FY2026 Budget



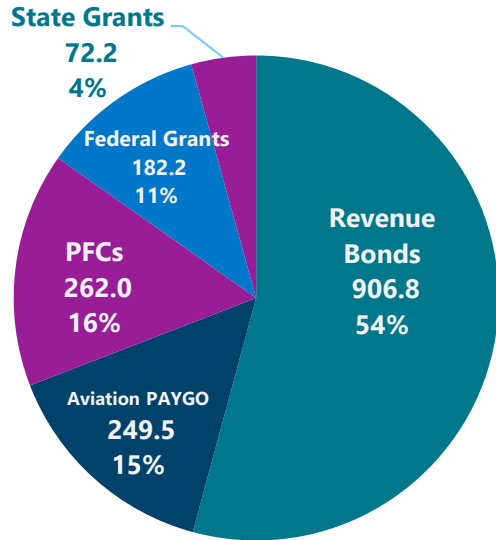
Capital Budget Overview



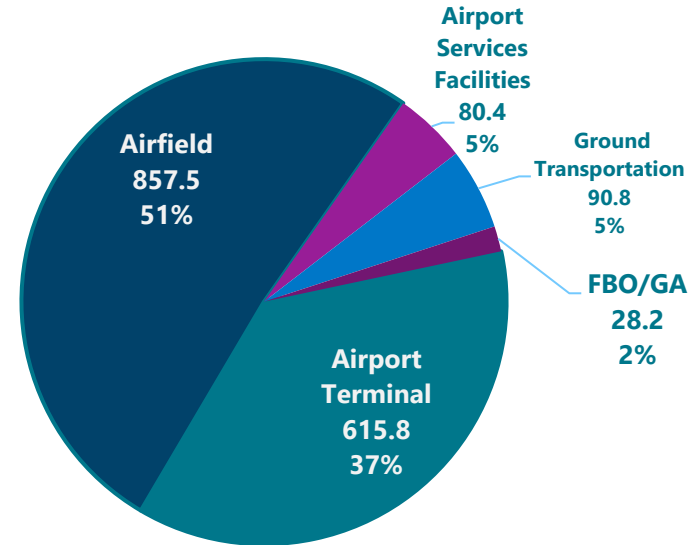
2026-2030 Capital Improvement Program

- **\$1.67 billion funding requirement** for the capital program
- Funding plan has a relatively low reliance on GARB funding, focusing instead on optimizing PAYGO funding sources
 - ✓ Will maintain CLT's low debt burden and airline CPE after CIP implementation

CIP Funding Sources (\$'s in millions)



CIP Uses (\$'s in millions)





A Success Story in Business Inclusion

CBI

SPEND \$26M

GOAL 13.1%

ACHIEVEMENT 14.8%

DBE

SPEND \$28M

GOAL 15.7%

ACHIEVEMENT 20%

* CBI period Jul 1, 2023 – Jun 30, 2024

* DBE period Jul 1, 2023 – Jun 30, 2024



A Champion of Economic Prosperity

Providing Partnerships and Fair Opportunities to the Community



ACDBE

Food, Bev, & Retail

HMS HOST \$76M
GOAL 20%
ACHIEVEMENT 28%

PARADIES \$32M
GOAL 26%
ACHIEVEMENT 30%

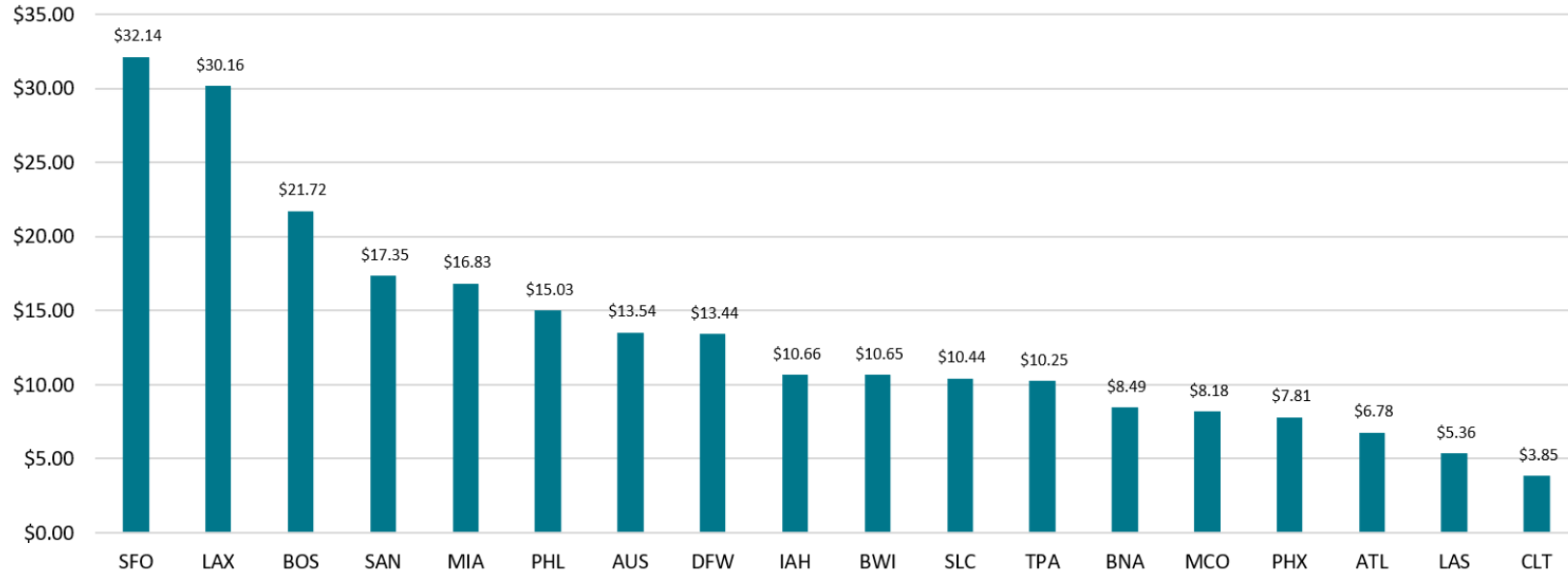


* ACDBE Period: Oct. 1, 2023 – Sep. 30, 2024



Cost Per Enplaned Passenger

FY 2024 CPEs - U.S. Large Hub Airports



Sources: FAA Form 127, City of Charlotte (CLT), and Series 2024AB ROAC (ATL).

*CLT is FY2026 Projected

Questions?

